

Operating Project Scoring Details

For more information on the PBB process and scoring, please see the Priority Based Budgeting (PBB) section under Budget on our [website](#).

For detailed definitions of the Results and Basic Program Attributes (BPA), please see:

[Budget and Finances](#)
[PBB Community and Governance Results](#)
[PBB Basic Program Attributes \(BPA\)](#)

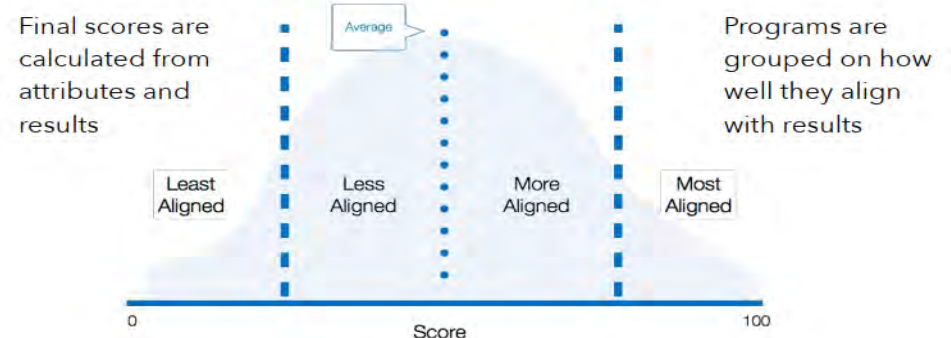
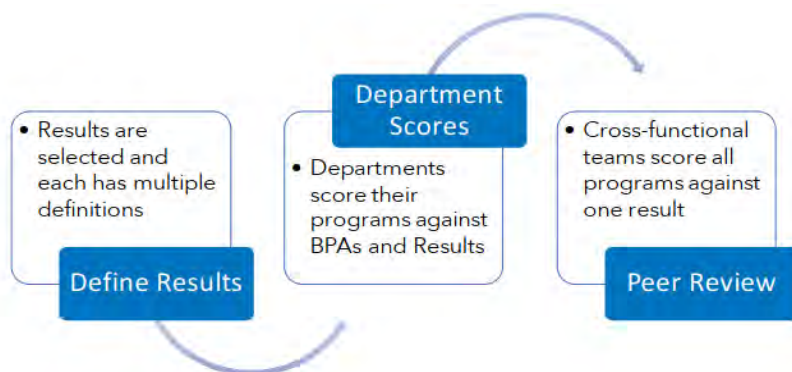
Results are drawn from the City's strategic plan and other guiding documents. Attributes are additional characteristics that also affect a program or capital projects overall relevance and prioritization.

Quartiles are calculated based on the score given to the program or capital project for each Result and Basic Program Attribute (BPA). All programs/capital projects are scored against attributes. Only Community programs/capital projects like Local Road Rehabilitation or Roadway Safety Improvement are scored against Community results. Governance programs/capital projects like Information Technology Network Infrastructure are scored against Governance Results.

Each program or capital project is evaluated against those Results/BPAs using a scale of influence on the successful achievement of that Result.

Programs/capital projects are evaluated on a 0-4 scale against the Results

- 4: This program/capital project is **ESSENTIAL** to the successful achievement of the result
- 3: This program/capital project has a **STRONG** influence on the successful achievement of the result
- 2: This program/capital project has **SOME** influence on the successful achievement of the result
- 1: This program/capital project has a **MINOR** influence on the successful achievement of the result
- 0: This program/capital project has **NO** influence on the successful achievement of the result



Public Works

Program Name	Program Attribute	Score
Cemetery Operations	BPA - Demand	2
Cemetery Operations	BPA - Mandate	3
Cemetery Operations	BPA - Reliance	2
Cemetery Operations	BPA - Recovery Cost	4
Cemetery Operations	BPA - Population Served	2
Cemetery Operations	Community - Responsive Economy	0
Cemetery Operations	Community - Infrastructure	1
Cemetery Operations	Community - Recreation, Culture and Parks	2
Cemetery Operations	Community - Safe Community	0
Cemetery Operations	Community - Welcoming Community	0
Cemetery Operations	Community - Environmental	2
Cemetery Operations	Community - Well-Planned Community	0
Commuter Transit Service	BPA - Mandate	2
Commuter Transit Service	BPA - Demand	2
Commuter Transit Service	BPA - Reliance	2
Commuter Transit Service	BPA - Recovery Cost	1
Commuter Transit Service	BPA - Population Served	2
Commuter Transit Service	Community - Well-Planned Community	2
Commuter Transit Service	Community - Responsive Economy	2
Commuter Transit Service	Community - Infrastructure	1
Commuter Transit Service	Community - Recreation, Culture and Parks	2
Commuter Transit Service	Community - Safe Community	2
Commuter Transit Service	Community - Welcoming Community	2
Commuter Transit Service	Community - Environmental	2
Events and Festivals	BPA - Demand	4
Events and Festivals	BPA - Mandate	2
Events and Festivals	BPA - Reliance	2
Events and Festivals	BPA - Recovery Cost	0
Events and Festivals	BPA - Population Served	2
Events and Festivals	Community - Responsive Economy	1
Events and Festivals	Community - Infrastructure	0
Events and Festivals	Community - Recreation, Culture and Parks	4
Events and Festivals	Community - Safe Community	2

Public Works

Program Name	Program Attribute	Score
Events and Festivals	Community - Welcoming Community	2
Events and Festivals	Community - Well-Planned Community	0
Events and Festivals	Community - Environmental	0
Litter and Garbage Control	BPA - Demand	4
Litter and Garbage Control	BPA - Mandate	2
Litter and Garbage Control	BPA - Reliance	2
Litter and Garbage Control	BPA - Recovery Cost	1
Litter and Garbage Control	BPA - Population Served	4
Litter and Garbage Control	Community - Responsive Economy	1
Litter and Garbage Control	Community - Infrastructure	1
Litter and Garbage Control	Community - Safe Community	1
Litter and Garbage Control	Community - Welcoming Community	1
Litter and Garbage Control	Community - Well-Planned Community	1
Litter and Garbage Control	Community - Recreation, Culture and Parks	4
Litter and Garbage Control	Community - Environmental	1
Local Transit Service	BPA - Mandate	2
Local Transit Service	BPA - Demand	2
Local Transit Service	BPA - Reliance	2
Local Transit Service	BPA - Recovery Cost	1
Local Transit Service	BPA - Population Served	2
Local Transit Service	Community - Well-Planned Community	3
Local Transit Service	Community - Responsive Economy	2
Local Transit Service	Community - Infrastructure	2
Local Transit Service	Community - Recreation, Culture and Parks	3
Local Transit Service	Community - Safe Community	2
Local Transit Service	Community - Welcoming Community	3
Local Transit Service	Community - Environmental	2
Open Space Turf Maintenance	BPA - Demand	4
Open Space Turf Maintenance	BPA - Mandate	2
Open Space Turf Maintenance	BPA - Reliance	2
Open Space Turf Maintenance	BPA - Recovery Cost	1
Open Space Turf Maintenance	BPA - Population Served	4
Open Space Turf Maintenance	Community - Well-Planned Community	1

Public Works

Program Name	Program Attribute	Score
Open Space Turf Maintenance	Community - Responsive Economy	1
Open Space Turf Maintenance	Community - Infrastructure	0
Open Space Turf Maintenance	Community - Recreation, Culture and Parks	4
Open Space Turf Maintenance	Community - Safe Community	1
Open Space Turf Maintenance	Community - Welcoming Community	1
Open Space Turf Maintenance	Community - Environmental	1
Playgrounds and Outdoor Venue Maintenance	BPA - Demand	2
Playgrounds and Outdoor Venue Maintenance	BPA - Mandate	2
Playgrounds and Outdoor Venue Maintenance	BPA - Reliance	4
Playgrounds and Outdoor Venue Maintenance	BPA - Recovery Cost	1
Playgrounds and Outdoor Venue Maintenance	BPA - Population Served	2
Playgrounds and Outdoor Venue Maintenance	Community - Well-Planned Community	1
Playgrounds and Outdoor Venue Maintenance	Community - Responsive Economy	0
Playgrounds and Outdoor Venue Maintenance	Community - Infrastructure	4
Playgrounds and Outdoor Venue Maintenance	Community - Safe Community	2
Playgrounds and Outdoor Venue Maintenance	Community - Recreation, Culture and Parks	4
Playgrounds and Outdoor Venue Maintenance	Community - Welcoming Community	1
Playgrounds and Outdoor Venue Maintenance	Community - Environmental	0
Road and Bridge Maintenance	BPA - Demand	4
Road and Bridge Maintenance	BPA - Mandate	2
Road and Bridge Maintenance	BPA - Reliance	2
Road and Bridge Maintenance	BPA - Recovery Cost	1
Road and Bridge Maintenance	BPA - Population Served	4
Road and Bridge Maintenance	Community - Responsive Economy	3
Road and Bridge Maintenance	Community - Infrastructure	4
Road and Bridge Maintenance	Community - Recreation, Culture and Parks	1
Road and Bridge Maintenance	Community - Safe Community	4
Road and Bridge Maintenance	Community - Welcoming Community	1
Road and Bridge Maintenance	Community - Environmental	2
Road and Bridge Maintenance	Community - Well-Planned Community	1
Snow Clearing and Ice Control	BPA - Demand	4
Snow Clearing and Ice Control	BPA - Mandate	1
Snow Clearing and Ice Control	BPA - Reliance	2

Public Works

Program Name	Program Attribute	Score
Snow Clearing and Ice Control	BPA - Recovery Cost	0
Snow Clearing and Ice Control	BPA - Population Served	4
Snow Clearing and Ice Control	Community - Infrastructure	3
Snow Clearing and Ice Control	Community - Recreation, Culture and Parks	2
Snow Clearing and Ice Control	Community - Safe Community	4
Snow Clearing and Ice Control	Community - Welcoming Community	1
Snow Clearing and Ice Control	Community - Environmental	3
Snow Clearing and Ice Control	Community - Well-Planned Community	1
Snow Clearing and Ice Control	Community - Responsive Economy	1
Storm Water Drainage and Ditches	BPA - Demand	4
Storm Water Drainage and Ditches	BPA - Mandate	3
Storm Water Drainage and Ditches	BPA - Reliance	4
Storm Water Drainage and Ditches	BPA - Recovery Cost	0
Storm Water Drainage and Ditches	BPA - Population Served	4
Storm Water Drainage and Ditches	Community - Well-Planned Community	1
Storm Water Drainage and Ditches	Community - Responsive Economy	0
Storm Water Drainage and Ditches	Community - Infrastructure	4
Storm Water Drainage and Ditches	Community - Recreation, Culture and Parks	1
Storm Water Drainage and Ditches	Community - Safe Community	2
Storm Water Drainage and Ditches	Community - Welcoming Community	0
Storm Water Drainage and Ditches	Community - Environmental	3
Traffic Control and Lighting	BPA - Demand	4
Traffic Control and Lighting	BPA - Mandate	1
Traffic Control and Lighting	BPA - Reliance	2
Traffic Control and Lighting	BPA - Recovery Cost	1
Traffic Control and Lighting	BPA - Population Served	4
Traffic Control and Lighting	Community - Well-Planned Community	1
Traffic Control and Lighting	Community - Responsive Economy	3
Traffic Control and Lighting	Community - Infrastructure	4
Traffic Control and Lighting	Community - Recreation, Culture and Parks	1
Traffic Control and Lighting	Community - Safe Community	4
Traffic Control and Lighting	Community - Welcoming Community	0
Traffic Control and Lighting	Community - Environmental	0

Public Works

Program Name	Program Attribute	Score
Trail and Pathway Maintenance	BPA - Demand	4
Trail and Pathway Maintenance	BPA - Mandate	2
Trail and Pathway Maintenance	BPA - Reliance	2
Trail and Pathway Maintenance	BPA - Recovery Cost	1
Trail and Pathway Maintenance	BPA - Population Served	4
Trail and Pathway Maintenance	Community - Well-Planned Community	2
Trail and Pathway Maintenance	Community - Responsive Economy	0
Trail and Pathway Maintenance	Community - Infrastructure	2
Trail and Pathway Maintenance	Community - Recreation, Culture and Parks	4
Trail and Pathway Maintenance	Community - Safe Community	2
Trail and Pathway Maintenance	Community - Welcoming Community	1
Trail and Pathway Maintenance	Community - Environmental	1
Tree and Shrub Maintenance and Horticulture	BPA - Demand	4
Tree and Shrub Maintenance and Horticulture	BPA - Mandate	2
Tree and Shrub Maintenance and Horticulture	BPA - Reliance	2
Tree and Shrub Maintenance and Horticulture	BPA - Recovery Cost	0
Tree and Shrub Maintenance and Horticulture	BPA - Population Served	4
Tree and Shrub Maintenance and Horticulture	Community - Responsive Economy	1
Tree and Shrub Maintenance and Horticulture	Community - Infrastructure	0
Tree and Shrub Maintenance and Horticulture	Community - Safe Community	0
Tree and Shrub Maintenance and Horticulture	Community - Welcoming Community	1
Tree and Shrub Maintenance and Horticulture	Community - Environmental	1
Tree and Shrub Maintenance and Horticulture	Community - Well-Planned Community	1
Tree and Shrub Maintenance and Horticulture	Community - Recreation, Culture and Parks	4

Fleet, Facilities and Engineering

Program Name	Program Attribute	Score
Building Maintenance and Operation-Internal	BPA - Demand	2
Building Maintenance and Operation-Internal	BPA - Mandate	1
Building Maintenance and Operation-Internal	BPA - Reliance	2
Building Maintenance and Operation-Internal	BPA - Recovery Cost	1
Building Maintenance and Operation-Internal	BPA - Population Served	4
Building Maintenance and Operation-Internal	Governance - Collaboration	1
Building Maintenance and Operation-Internal	Governance - Resource Management	4
Building Maintenance and Operation-Internal	Governance - Financial Stewardship	1
Building Maintenance and Operation-Internal	Governance - Service Excellence	3
Building Maintenance and Operation-Internal	Governance - Operational Excellence	3
Building Maintenance and Operation-Internal	Governance - Environmental	1
Capital Construction - Community	BPA - Mandate	2
Capital Construction - Community	BPA - Demand	2
Capital Construction - Community	BPA - Reliance	2
Capital Construction - Community	BPA - Recovery Cost	0
Capital Construction - Community	BPA - Population Served	2
Capital Construction - Community	Community - Environmental	4
Capital Construction - Community	Community - Well-Planned Community	3
Capital Construction - Community	Community - Responsive Economy	2
Capital Construction - Community	Community - Infrastructure	4
Capital Construction - Community	Community - Recreation, Culture and Parks	2
Capital Construction - Community	Community - Safe Community	1
Capital Construction - Community	Community - Welcoming Community	2
Capital Construction - Governance	BPA - Mandate	1
Capital Construction - Governance	BPA - Reliance	4
Capital Construction - Governance	BPA - Demand	4
Capital Construction - Governance	BPA - Recovery Cost	1
Capital Construction - Governance	BPA - Population Served	4
Capital Construction - Governance	Governance - Service Excellence	3
Capital Construction - Governance	Governance - Collaboration	3
Capital Construction - Governance	Governance - Resource Management	4
Capital Construction - Governance	Governance - Financial Stewardship	3
Capital Construction - Governance	Governance - Operational Excellence	3
Capital Construction - Governance	Governance - Environmental	3
Capital Procurement	BPA - Demand	2
Capital Procurement	BPA - Mandate	2

Fleet, Facilities and Engineering

Program Name	Program Attribute	Score
Capital Procurement	BPA - Reliance	2
Capital Procurement	BPA - Recovery Cost	0
Capital Procurement	BPA - Population Served	2
Capital Procurement	Governance - Service Excellence	3
Capital Procurement	Governance - Collaboration	2
Capital Procurement	Governance - Resource Management	4
Capital Procurement	Governance - Financial Stewardship	1
Capital Procurement	Governance - Operational Excellence	4
Capital Procurement	Governance - Environmental	1
Custodial Services-Internal	BPA - Demand	2
Custodial Services-Internal	BPA - Mandate	1
Custodial Services-Internal	BPA - Reliance	2
Custodial Services-Internal	BPA - Recovery Cost	1
Custodial Services-Internal	BPA - Population Served	4
Custodial Services-Internal	Governance - Collaboration	2
Custodial Services-Internal	Governance - Resource Management	1
Custodial Services-Internal	Governance - Financial Stewardship	0
Custodial Services-Internal	Governance - Service Excellence	3
Custodial Services-Internal	Governance - Operational Excellence	3
Custodial Services-Internal	Governance - Environmental	0
Development Engineering	BPA - Demand	0
Development Engineering	BPA - Mandate	3
Development Engineering	BPA - Reliance	2
Development Engineering	BPA - Recovery Cost	1
Development Engineering	BPA - Population Served	4
Development Engineering	Community - Well-Planned Community	4
Development Engineering	Community - Responsive Economy	2
Development Engineering	Community - Infrastructure	4
Development Engineering	Community - Safe Community	4
Development Engineering	Community - Welcoming Community	0
Development Engineering	Community - Environmental	3
Development Engineering	Community - Recreation, Culture and Parks	4
Facility Life Cycle	BPA - Mandate	1
Facility Life Cycle	BPA - Demand	2
Facility Life Cycle	BPA - Reliance	2
Facility Life Cycle	BPA - Recovery Cost	0

Fleet, Facilities and Engineering

Program Name	Program Attribute	Score
Facility Life Cycle	BPA - Population Served	4
Facility Life Cycle	Governance - Collaboration	1
Facility Life Cycle	Governance - Resource Management	4
Facility Life Cycle	Governance - Financial Stewardship	1
Facility Life Cycle	Governance - Service Excellence	3
Facility Life Cycle	Governance - Operational Excellence	4
Facility Life Cycle	Governance - Environmental	2
Fleet Planned/Preventative Maintenance	BPA - Demand	2
Fleet Planned/Preventative Maintenance	BPA - Mandate	4
Fleet Planned/Preventative Maintenance	BPA - Reliance	2
Fleet Planned/Preventative Maintenance	BPA - Recovery Cost	1
Fleet Planned/Preventative Maintenance	BPA - Population Served	4
Fleet Planned/Preventative Maintenance	Governance - Collaboration	0
Fleet Planned/Preventative Maintenance	Governance - Resource Management	4
Fleet Planned/Preventative Maintenance	Governance - Financial Stewardship	0
Fleet Planned/Preventative Maintenance	Governance - Service Excellence	3
Fleet Planned/Preventative Maintenance	Governance - Operational Excellence	4
Fleet Planned/Preventative Maintenance	Governance - Environmental	1
Fleet Repairs	BPA - Demand	2
Fleet Repairs	BPA - Mandate	1
Fleet Repairs	BPA - Reliance	2
Fleet Repairs	BPA - Recovery Cost	0
Fleet Repairs	BPA - Population Served	4
Fleet Repairs	Governance - Collaboration	0
Fleet Repairs	Governance - Resource Management	1
Fleet Repairs	Governance - Financial Stewardship	0
Fleet Repairs	Governance - Service Excellence	1
Fleet Repairs	Governance - Operational Excellence	3
Fleet Repairs	Governance - Environmental	0
Interdepartmental Engineering Support	BPA - Mandate	1
Interdepartmental Engineering Support	BPA - Demand	2
Interdepartmental Engineering Support	BPA - Reliance	2
Interdepartmental Engineering Support	BPA - Recovery Cost	0
Interdepartmental Engineering Support	BPA - Population Served	2
Interdepartmental Engineering Support	Governance - Service Excellence	3
Interdepartmental Engineering Support	Governance - Collaboration	0

Fleet, Facilities and Engineering

Program Name	Program Attribute	Score
Interdepartmental Engineering Support	Governance - Resource Management	4
Interdepartmental Engineering Support	Governance - Financial Stewardship	0
Interdepartmental Engineering Support	Governance - Operational Excellence	4
Interdepartmental Engineering Support	Governance - Environmental	1
Lot Grading Program	BPA - Demand	0
Lot Grading Program	BPA - Mandate	1
Lot Grading Program	BPA - Reliance	2
Lot Grading Program	BPA - Recovery Cost	4
Lot Grading Program	BPA - Population Served	4
Lot Grading Program	Community - Well-Planned Community	4
Lot Grading Program	Community - Responsive Economy	0
Lot Grading Program	Community - Infrastructure	4
Lot Grading Program	Community - Recreation, Culture and Parks	0
Lot Grading Program	Community - Safe Community	0
Lot Grading Program	Community - Welcoming Community	0
Lot Grading Program	Community - Environmental	1
Service Inspections	BPA - Demand	0
Service Inspections	BPA - Mandate	3
Service Inspections	BPA - Reliance	2
Service Inspections	BPA - Recovery Cost	4
Service Inspections	BPA - Population Served	4
Service Inspections	Community - Well-Planned Community	2
Service Inspections	Community - Responsive Economy	0
Service Inspections	Community - Infrastructure	4
Service Inspections	Community - Recreation, Culture and Parks	0
Service Inspections	Community - Safe Community	0
Service Inspections	Community - Welcoming Community	0
Service Inspections	Community - Environmental	0

Fleet, Facilities and Engineering

Program Name	Program Attribute	Score
Traffic Safety	BPA - Demand	4
Traffic Safety	BPA - Mandate	2
Traffic Safety	BPA - Reliance	2
Traffic Safety	BPA - Recovery Cost	0
Traffic Safety	BPA - Population Served	4
Traffic Safety	Community - Environmental	2
Traffic Safety	Community - Well-Planned Community	2
Traffic Safety	Community - Responsive Economy	0
Traffic Safety	Community - Infrastructure	0
Traffic Safety	Community - Recreation, Culture and Parks	1
Traffic Safety	Community - Safe Community	4
Traffic Safety	Community - Welcoming Community	1

Planning and Development

Program Name	Program Attribute	Score
Administer the Land Use Bylaw	BPA - Demand	2
Administer the Land Use Bylaw	BPA - Mandate	4
Administer the Land Use Bylaw	BPA - Reliance	2
Administer the Land Use Bylaw	BPA - Recovery Cost	2
Administer the Land Use Bylaw	BPA - Population Served	2
Administer the Land Use Bylaw	Community - Well-Planned Community	3
Administer the Land Use Bylaw	Community - Responsive Economy	3
Administer the Land Use Bylaw	Community - Infrastructure	1
Administer the Land Use Bylaw	Community - Recreation, Culture and Parks	1
Administer the Land Use Bylaw	Community - Safe Community	1
Administer the Land Use Bylaw	Community - Welcoming Community	1
Administer the Land Use Bylaw	Community - Environmental	2
Compliance Letters and File Searches	BPA - Mandate	2
Compliance Letters and File Searches	BPA - Demand	0
Compliance Letters and File Searches	BPA - Reliance	2
Compliance Letters and File Searches	BPA - Recovery Cost	4
Compliance Letters and File Searches	BPA - Population Served	2
Compliance Letters and File Searches	Community - Well-Planned Community	1
Compliance Letters and File Searches	Community - Responsive Economy	1
Compliance Letters and File Searches	Community - Infrastructure	1
Compliance Letters and File Searches	Community - Recreation, Culture and Parks	1
Compliance Letters and File Searches	Community - Safe Community	2
Compliance Letters and File Searches	Community - Welcoming Community	0
Compliance Letters and File Searches	Community - Environmental	0
Development Agreements	BPA - Mandate	2
Development Agreements	BPA - Demand	2
Development Agreements	BPA - Reliance	2
Development Agreements	BPA - Recovery Cost	2
Development Agreements	BPA - Population Served	0
Development Agreements	Community - Well-Planned Community	4
Development Agreements	Community - Responsive Economy	2
Development Agreements	Community - Infrastructure	2
Development Agreements	Community - Recreation, Culture and Parks	2
Development Agreements	Community - Safe Community	0
Development Agreements	Community - Welcoming Community	0
Development Agreements	Community - Environmental	2

Planning and Development

Program Name	Program Attribute	Score
Municipal Development Plan Implementation	BPA - Demand	2
Municipal Development Plan Implementation	BPA - Mandate	3
Municipal Development Plan Implementation	BPA - Recovery Cost	0
Municipal Development Plan Implementation	BPA - Reliance	2
Municipal Development Plan Implementation	BPA - Population Served	2
Municipal Development Plan Implementation	Community - Recreation, Culture and Parks	2
Municipal Development Plan Implementation	Community - Welcoming Community	1
Municipal Development Plan Implementation	Community - Well-Planned Community	4
Municipal Development Plan Implementation	Community - Environmental	2
Municipal Development Plan Implementation	Community - Safe Community	2
Municipal Development Plan Implementation	Community - Infrastructure	2
Municipal Development Plan Implementation	Community - Responsive Economy	3
Redistricting's and Land Use Bylaw Amendments	BPA - Demand	4
Redistricting's and Land Use Bylaw Amendments	BPA - Mandate	4
Redistricting's and Land Use Bylaw Amendments	BPA - Reliance	2
Redistricting's and Land Use Bylaw Amendments	BPA - Recovery Cost	1
Redistricting's and Land Use Bylaw Amendments	BPA - Population Served	4
Redistricting's and Land Use Bylaw Amendments	Community - Environmental	4
Redistricting's and Land Use Bylaw Amendments	Community - Well-Planned Community	4
Redistricting's and Land Use Bylaw Amendments	Community - Responsive Economy	2
Redistricting's and Land Use Bylaw Amendments	Community - Infrastructure	0
Redistricting's and Land Use Bylaw Amendments	Community - Recreation, Culture and Parks	1
Redistricting's and Land Use Bylaw Amendments	Community - Safe Community	2
Redistricting's and Land Use Bylaw Amendments	Community - Welcoming Community	1
Regional Planning and Intermunicipal Collaboration	BPA - Mandate	4
Regional Planning and Intermunicipal Collaboration	BPA - Demand	2
Regional Planning and Intermunicipal Collaboration	BPA - Reliance	4
Regional Planning and Intermunicipal Collaboration	BPA - Recovery Cost	0
Regional Planning and Intermunicipal Collaboration	BPA - Population Served	2
Regional Planning and Intermunicipal Collaboration	Community - Well-Planned Community	4
Regional Planning and Intermunicipal Collaboration	Community - Infrastructure	3
Regional Planning and Intermunicipal Collaboration	Community - Recreation, Culture and Parks	2
Regional Planning and Intermunicipal Collaboration	Community - Welcoming Community	1
Regional Planning and Intermunicipal Collaboration	Community - Environmental	4
Regional Planning and Intermunicipal Collaboration	Community - Responsive Economy	1
Regional Planning and Intermunicipal Collaboration	Community - Safe Community	0

Planning and Development

Program Name	Program Attribute	Score
Safety Code Permit Review	BPA - Mandate	2
Safety Code Permit Review	BPA - Demand	2
Safety Code Permit Review	BPA - Reliance	2
Safety Code Permit Review	BPA - Recovery Cost	4
Safety Code Permit Review	BPA - Population Served	2
Safety Code Permit Review	Community - Well-Planned Community	2
Safety Code Permit Review	Community - Responsive Economy	1
Safety Code Permit Review	Community - Infrastructure	1
Safety Code Permit Review	Community - Recreation, Culture and Parks	1
Safety Code Permit Review	Community - Safe Community	2
Safety Code Permit Review	Community - Welcoming Community	0
Safety Code Permit Review	Community - Environmental	1
Safety Codes Inspections & Compliance	BPA - Mandate	1
Safety Codes Inspections & Compliance	BPA - Demand	2
Safety Codes Inspections & Compliance	BPA - Reliance	2
Safety Codes Inspections & Compliance	BPA - Recovery Cost	3
Safety Codes Inspections & Compliance	BPA - Population Served	2
Safety Codes Inspections & Compliance	Community - Well-Planned Community	2
Safety Codes Inspections & Compliance	Community - Infrastructure	1
Safety Codes Inspections & Compliance	Community - Recreation, Culture and Parks	1
Safety Codes Inspections & Compliance	Community - Safe Community	3
Safety Codes Inspections & Compliance	Community - Welcoming Community	0
Safety Codes Inspections & Compliance	Community - Environmental	0
Safety Codes Inspections & Compliance	Community - Responsive Economy	1
School Planning & Agreements	BPA - Mandate	4
School Planning & Agreements	BPA - Reliance	2
School Planning & Agreements	BPA - Demand	2
School Planning & Agreements	BPA - Recovery Cost	0
School Planning & Agreements	BPA - Population Served	0
School Planning & Agreements	Community - Well-Planned Community	3
School Planning & Agreements	Community - Infrastructure	1
School Planning & Agreements	Community - Recreation, Culture and Parks	2
School Planning & Agreements	Community - Safe Community	0
School Planning & Agreements	Community - Welcoming Community	2
School Planning & Agreements	Community - Environmental	2
School Planning & Agreements	Community - Responsive Economy	0

Planning and Development

Program Name	Program Attribute	Score
Statutory Plan Application Review and Processing	BPA - Demand	4
Statutory Plan Application Review and Processing	BPA - Mandate	4
Statutory Plan Application Review and Processing	BPA - Reliance	2
Statutory Plan Application Review and Processing	BPA - Recovery Cost	1
Statutory Plan Application Review and Processing	BPA - Population Served	2
Statutory Plan Application Review and Processing	Community - Well-Planned Community	4
Statutory Plan Application Review and Processing	Community - Responsive Economy	3
Statutory Plan Application Review and Processing	Community - Infrastructure	3
Statutory Plan Application Review and Processing	Community - Recreation, Culture and Parks	3
Statutory Plan Application Review and Processing	Community - Safe Community	1
Statutory Plan Application Review and Processing	Community - Welcoming Community	3
Statutory Plan Application Review and Processing	Community - Environmental	4
Subdivision Application Review	BPA - Mandate	4
Subdivision Application Review	BPA - Demand	2
Subdivision Application Review	BPA - Reliance	4
Subdivision Application Review	BPA - Recovery Cost	2
Subdivision Application Review	BPA - Population Served	0
Subdivision Application Review	Community - Well-Planned Community	3
Subdivision Application Review	Community - Responsive Economy	2
Subdivision Application Review	Community - Infrastructure	2
Subdivision Application Review	Community - Recreation, Culture and Parks	2
Subdivision Application Review	Community - Safe Community	0
Subdivision Application Review	Community - Welcoming Community	1
Subdivision Application Review	Community - Environmental	1

Economic Development

Program Name	Program Attribute	Score
Business Attraction	BPA - Demand	2
Business Attraction	BPA - Mandate	1
Business Attraction	BPA - Reliance	2
Business Attraction	BPA - Recovery Cost	0
Business Attraction	BPA - Population Served	0
Business Attraction	Community - Well-Planned Community	1
Business Attraction	Community - Responsive Economy	4
Business Attraction	Community - Infrastructure	1
Business Attraction	Community - Recreation, Culture and Parks	0
Business Attraction	Community - Welcoming Community	1
Business Attraction	Community - Environmental	2
Business Attraction	Community - Safe Community	0
Business Licensing and Economic Data Management	BPA - Demand	4
Business Licensing and Economic Data Management	BPA - Mandate	3
Business Licensing and Economic Data Management	BPA - Reliance	4
Business Licensing and Economic Data Management	BPA - Recovery Cost	4
Business Licensing and Economic Data Management	BPA - Population Served	4
Business Licensing and Economic Data Management	Community - Responsive Economy	4
Business Licensing and Economic Data Management	Community - Infrastructure	0
Business Licensing and Economic Data Management	Community - Recreation, Culture and Parks	0
Business Licensing and Economic Data Management	Community - Safe Community	0
Business Licensing and Economic Data Management	Community - Welcoming Community	0
Business Licensing and Economic Data Management	Community - Well-Planned Community	1
Business Licensing and Economic Data Management	Community - Environmental	0
Business Retention	BPA - Demand	4
Business Retention	BPA - Mandate	1
Business Retention	BPA - Reliance	2
Business Retention	BPA - Recovery Cost	0
Business Retention	BPA - Population Served	2
Business Retention	Community - Well-Planned Community	2
Business Retention	Community - Responsive Economy	4
Business Retention	Community - Infrastructure	0
Business Retention	Community - Recreation, Culture and Parks	2
Business Retention	Community - Safe Community	0
Business Retention	Community - Welcoming Community	1
Business Retention	Community - Environmental	2

Economic Development

Program Name	Program Attribute	Score
Downtown Enhancement	BPA - Demand	4
Downtown Enhancement	BPA - Mandate	1
Downtown Enhancement	BPA - Reliance	2
Downtown Enhancement	BPA - Recovery Cost	0
Downtown Enhancement	BPA - Population Served	0
Downtown Enhancement	Community - Well-Planned Community	3
Downtown Enhancement	Community - Responsive Economy	3
Downtown Enhancement	Community - Infrastructure	1
Downtown Enhancement	Community - Recreation, Culture and Parks	2
Downtown Enhancement	Community - Safe Community	0
Downtown Enhancement	Community - Welcoming Community	2
Downtown Enhancement	Community - Environmental	1
Land Management	BPA - Demand	0
Land Management	BPA - Mandate	1
Land Management	BPA - Reliance	2
Land Management	BPA - Recovery Cost	0
Land Management	BPA - Population Served	0
Land Management	Community - Environmental	1
Land Management	Community - Recreation, Culture and Parks	1
Land Management	Community - Welcoming Community	1
Land Management	Community - Safe Community	1
Land Management	Community - Responsive Economy	2
Land Management	Community - Infrastructure	1
Land Management	Community - Well-Planned Community	3
Land Management	Governance - Collaboration	3
Land Management	Governance - Resource Management	3
Land Management	Governance - Financial Stewardship	3
Land Management	Governance - Service Excellence	2
Land Management	Governance - Operational Excellence	3
Land Management	Governance - Environmental	0
Leases and Licenses - For-Profit	BPA - Recovery Cost	4
Leases and Licenses - For-Profit	BPA - Demand	2
Leases and Licenses - For-Profit	BPA - Mandate	2
Leases and Licenses - For-Profit	BPA - Reliance	2
Leases and Licenses - For-Profit	BPA - Population Served	0
Leases and Licenses - For-Profit	Community - Well-Planned Community	0

Economic Development

Program Name	Program Attribute	Score
Leases and Licenses - For-Profit	Community - Infrastructure	0
Leases and Licenses - For-Profit	Community - Recreation, Culture and Parks	1
Leases and Licenses - For-Profit	Community - Safe Community	0
Leases and Licenses - For-Profit	Community - Welcoming Community	1
Leases and Licenses - For-Profit	Community - Responsive Economy	1
Leases and Licenses - For-Profit	Community - Environmental	0
Leases and Licenses - Non-Profit	BPA - Mandate	2
Leases and Licenses - Non-Profit	BPA - Demand	2
Leases and Licenses - Non-Profit	BPA - Reliance	4
Leases and Licenses - Non-Profit	BPA - Recovery Cost	3
Leases and Licenses - Non-Profit	BPA - Population Served	2
Leases and Licenses - Non-Profit	Community - Well-Planned Community	1
Leases and Licenses - Non-Profit	Community - Infrastructure	1
Leases and Licenses - Non-Profit	Community - Recreation, Culture and Parks	3
Leases and Licenses - Non-Profit	Community - Safe Community	1
Leases and Licenses - Non-Profit	Community - Welcoming Community	3
Leases and Licenses - Non-Profit	Community - Responsive Economy	0
Leases and Licenses - Non-Profit	Community - Environmental	0
Regional Economic Initiatives Support	BPA - Mandate	2
Regional Economic Initiatives Support	BPA - Demand	0
Regional Economic Initiatives Support	BPA - Reliance	4
Regional Economic Initiatives Support	BPA - Recovery Cost	0
Regional Economic Initiatives Support	BPA - Population Served	0
Regional Economic Initiatives Support	Community - Well-Planned Community	1
Regional Economic Initiatives Support	Community - Responsive Economy	4
Regional Economic Initiatives Support	Community - Infrastructure	1
Regional Economic Initiatives Support	Community - Recreation, Culture and Parks	0
Regional Economic Initiatives Support	Community - Safe Community	0
Regional Economic Initiatives Support	Community - Welcoming Community	1
Regional Economic Initiatives Support	Community - Environmental	1

Culture and Recreation Services

Program Name	Program Attribute	Score
Access Programs and Services	BPA - Demand	4
Access Programs and Services	BPA - Mandate	2
Access Programs and Services	BPA - Reliance	2
Access Programs and Services	BPA - Recovery Cost	1
Access Programs and Services	BPA - Population Served	2
Access Programs and Services	Community - Well-Planned Community	1
Access Programs and Services	Community - Responsive Economy	1
Access Programs and Services	Community - Infrastructure	0
Access Programs and Services	Community - Recreation, Culture and Parks	4
Access Programs and Services	Community - Welcoming Community	4
Access Programs and Services	Community - Environmental	0
Access Programs and Services	Community - Safe Community	1
Aquatics- Registered Programs	BPA - Demand	2
Aquatics- Registered Programs	BPA - Mandate	1
Aquatics- Registered Programs	BPA - Reliance	2
Aquatics- Registered Programs	BPA - Recovery Cost	2
Aquatics- Registered Programs	BPA - Population Served	2
Aquatics- Registered Programs	Community - Well-Planned Community	0
Aquatics- Registered Programs	Community - Responsive Economy	0
Aquatics- Registered Programs	Community - Infrastructure	0
Aquatics- Registered Programs	Community - Recreation, Culture and Parks	4
Aquatics- Registered Programs	Community - Safe Community	2
Aquatics- Registered Programs	Community - Welcoming Community	3
Aquatics- Registered Programs	Community - Environmental	2
Aquatics-Rentals	BPA - Mandate	1
Aquatics-Rentals	BPA - Population Served	2
Aquatics-Rentals	BPA - Demand	2
Aquatics-Rentals	BPA - Reliance	2
Aquatics-Rentals	BPA - Recovery Cost	1
Aquatics-Rentals	Community - Well-Planned Community	0
Aquatics-Rentals	Community - Responsive Economy	0
Aquatics-Rentals	Community - Infrastructure	0
Aquatics-Rentals	Community - Recreation, Culture and Parks	4
Aquatics-Rentals	Community - Welcoming Community	3
Aquatics-Rentals	Community - Environmental	0
Aquatics-Rentals	Community - Safe Community	0

Culture and Recreation Services

Program Name	Program Attribute	Score
Aquatics-Spontaneous Use	BPA - Mandate	1
Aquatics-Spontaneous Use	BPA - Population Served	4
Aquatics-Spontaneous Use	BPA - Demand	2
Aquatics-Spontaneous Use	BPA - Reliance	2
Aquatics-Spontaneous Use	BPA - Recovery Cost	2
Aquatics-Spontaneous Use	Community - Well-Planned Community	0
Aquatics-Spontaneous Use	Community - Responsive Economy	0
Aquatics-Spontaneous Use	Community - Infrastructure	0
Aquatics-Spontaneous Use	Community - Recreation, Culture and Parks	4
Aquatics-Spontaneous Use	Community - Safe Community	0
Aquatics-Spontaneous Use	Community - Welcoming Community	3
Aquatics-Spontaneous Use	Community - Environmental	2
Art Galleries and Public Art Program	BPA - Demand	2
Art Galleries and Public Art Program	BPA - Mandate	1
Art Galleries and Public Art Program	BPA - Reliance	2
Art Galleries and Public Art Program	BPA - Recovery Cost	1
Art Galleries and Public Art Program	BPA - Population Served	2
Art Galleries and Public Art Program	Community - Well-Planned Community	1
Art Galleries and Public Art Program	Community - Responsive Economy	0
Art Galleries and Public Art Program	Community - Infrastructure	0
Art Galleries and Public Art Program	Community - Recreation, Culture and Parks	4
Art Galleries and Public Art Program	Community - Safe Community	0
Art Galleries and Public Art Program	Community - Welcoming Community	3
Art Galleries and Public Art Program	Community - Environmental	0
Childminding Services	BPA - Reliance	0
Childminding Services	BPA - Demand	2
Childminding Services	BPA - Mandate	1
Childminding Services	BPA - Recovery Cost	1
Childminding Services	BPA - Population Served	0
Childminding Services	Community - Well-Planned Community	0
Childminding Services	Community - Responsive Economy	0
Childminding Services	Community - Infrastructure	0
Childminding Services	Community - Recreation, Culture and Parks	1
Childminding Services	Community - Welcoming Community	1
Childminding Services	Community - Safe Community	0
Childminding Services	Community - Environmental	0

Culture and Recreation Services

Program Name	Program Attribute	Score
Community Events	BPA - Demand	4
Community Events	BPA - Mandate	0
Community Events	BPA - Reliance	2
Community Events	BPA - Recovery Cost	1
Community Events	BPA - Population Served	2
Community Events	Community - Well-Planned Community	1
Community Events	Community - Responsive Economy	2
Community Events	Community - Infrastructure	0
Community Events	Community - Recreation, Culture and Parks	4
Community Events	Community - Safe Community	2
Community Events	Community - Welcoming Community	4
Community Events	Community - Environmental	2
Community Facilities and Outdoor Spaces - Rentals and Bookings	BPA - Mandate	0
Community Facilities and Outdoor Spaces - Rentals and Bookings	BPA - Demand	4
Community Facilities and Outdoor Spaces - Rentals and Bookings	BPA - Reliance	2
Community Facilities and Outdoor Spaces - Rentals and Bookings	BPA - Recovery Cost	1
Community Facilities and Outdoor Spaces - Rentals and Bookings	BPA - Population Served	4
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Responsive Economy	1
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Infrastructure	0
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Recreation, Culture and Parks	4
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Safe Community	0
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Welcoming Community	1
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Well-Planned Community	0
Community Facilities and Outdoor Spaces - Rentals and Bookings	Community - Environmental	0
Community Organization Development	BPA - Demand	2
Community Organization Development	BPA - Reliance	0
Community Organization Development	BPA - Mandate	2
Community Organization Development	BPA - Recovery Cost	1
Community Organization Development	BPA - Population Served	0
Community Organization Development	Community - Well-Planned Community	1
Community Organization Development	Community - Responsive Economy	2
Community Organization Development	Community - Infrastructure	0
Community Organization Development	Community - Recreation, Culture and Parks	4
Community Organization Development	Community - Safe Community	0
Community Organization Development	Community - Welcoming Community	4
Community Organization Development	Community - Environmental	0

Culture and Recreation Services

Program Name	Program Attribute	Score
Culture and Recreation Programs – Registered	BPA - Mandate	0
Culture and Recreation Programs – Registered	BPA - Reliance	0
Culture and Recreation Programs – Registered	BPA - Demand	2
Culture and Recreation Programs – Registered	BPA - Recovery Cost	2
Culture and Recreation Programs – Registered	BPA - Population Served	2
Culture and Recreation Programs – Registered	Community - Well-Planned Community	0
Culture and Recreation Programs – Registered	Community - Infrastructure	0
Culture and Recreation Programs – Registered	Community - Recreation, Culture and Parks	4
Culture and Recreation Programs – Registered	Community - Safe Community	1
Culture and Recreation Programs – Registered	Community - Welcoming Community	3
Culture and Recreation Programs – Registered	Community - Responsive Economy	0
Culture and Recreation Programs – Registered	Community - Environmental	0
Fitness and Wellness Registered Programs	BPA - Mandate	1
Fitness and Wellness Registered Programs	BPA - Reliance	0
Fitness and Wellness Registered Programs	BPA - Demand	2
Fitness and Wellness Registered Programs	BPA - Recovery Cost	3
Fitness and Wellness Registered Programs	BPA - Population Served	2
Fitness and Wellness Registered Programs	Community - Well-Planned Community	0
Fitness and Wellness Registered Programs	Community - Responsive Economy	1
Fitness and Wellness Registered Programs	Community - Infrastructure	0
Fitness and Wellness Registered Programs	Community - Recreation, Culture and Parks	4
Fitness and Wellness Registered Programs	Community - Welcoming Community	2
Fitness and Wellness Registered Programs	Community - Environmental	0
Fitness and Wellness Registered Programs	Community - Safe Community	1
Fort Heritage Precinct Collections, Buildings and Exhibits	BPA - Demand	2
Fort Heritage Precinct Collections, Buildings and Exhibits	BPA - Mandate	1
Fort Heritage Precinct Collections, Buildings and Exhibits	BPA - Reliance	2
Fort Heritage Precinct Collections, Buildings and Exhibits	BPA - Recovery Cost	1
Fort Heritage Precinct Collections, Buildings and Exhibits	BPA - Population Served	2
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Environmental	0
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Recreation, Culture and Parks	4
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Welcoming Community	3
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Safe Community	0
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Infrastructure	2
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Responsive Economy	1
Fort Heritage Precinct Collections, Buildings and Exhibits	Community - Well-Planned Community	1

Culture and Recreation Services

Program Name	Program Attribute	Score
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Service Excellence	4
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Collaboration	3
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Resource Management	0
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Financial Stewardship	1
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Operational Excellence	3
Fort Heritage Precinct Collections, Buildings and Exhibits	Governance - Environmental	0
Fort Heritage Precinct Public and School Programs	BPA - Demand	4
Fort Heritage Precinct Public and School Programs	BPA - Mandate	1
Fort Heritage Precinct Public and School Programs	BPA - Reliance	2
Fort Heritage Precinct Public and School Programs	BPA - Recovery Cost	1
Fort Heritage Precinct Public and School Programs	BPA - Population Served	2
Fort Heritage Precinct Public and School Programs	Community - Well-Planned Community	1
Fort Heritage Precinct Public and School Programs	Community - Responsive Economy	0
Fort Heritage Precinct Public and School Programs	Community - Infrastructure	0
Fort Heritage Precinct Public and School Programs	Community - Recreation, Culture and Parks	4
Fort Heritage Precinct Public and School Programs	Community - Safe Community	0
Fort Heritage Precinct Public and School Programs	Community - Welcoming Community	3
Fort Heritage Precinct Public and School Programs	Community - Environmental	1
Gymnasium and Flex Hall - Rentals	BPA - Demand	2
Gymnasium and Flex Hall - Rentals	BPA - Mandate	1
Gymnasium and Flex Hall - Rentals	BPA - Reliance	2
Gymnasium and Flex Hall - Rentals	BPA - Recovery Cost	1
Gymnasium and Flex Hall - Rentals	BPA - Population Served	2
Gymnasium and Flex Hall - Rentals	Community - Well-Planned Community	0
Gymnasium and Flex Hall - Rentals	Community - Responsive Economy	0
Gymnasium and Flex Hall - Rentals	Community - Infrastructure	0
Gymnasium and Flex Hall - Rentals	Community - Recreation, Culture and Parks	4
Gymnasium and Flex Hall - Rentals	Community - Safe Community	0
Gymnasium and Flex Hall - Rentals	Community - Welcoming Community	2
Gymnasium and Flex Hall - Rentals	Community - Environmental	0
High-performance Sports Field - Rentals	BPA - Demand	2
High-performance Sports Field - Rentals	BPA - Mandate	1
High-performance Sports Field - Rentals	BPA - Reliance	0
High-performance Sports Field - Rentals	BPA - Recovery Cost	2
High-performance Sports Field - Rentals	BPA - Population Served	2
High-performance Sports Field - Rentals	Community - Well-Planned Community	0

Culture and Recreation Services

Program Name	Program Attribute	Score
High-performance Sports Field - Rentals	Community - Responsive Economy	1
High-performance Sports Field - Rentals	Community - Infrastructure	0
High-performance Sports Field - Rentals	Community - Recreation, Culture and Parks	4
High-performance Sports Field - Rentals	Community - Safe Community	0
High-performance Sports Field - Rentals	Community - Welcoming Community	2
High-performance Sports Field - Rentals	Community - Environmental	0
Indoor Arenas - Rentals	BPA - Mandate	1
Indoor Arenas - Rentals	BPA - Reliance	2
Indoor Arenas - Rentals	BPA - Demand	2
Indoor Arenas - Rentals	BPA - Recovery Cost	3
Indoor Arenas - Rentals	BPA - Population Served	2
Indoor Arenas - Rentals	Community - Well-Planned Community	0
Indoor Arenas - Rentals	Community - Responsive Economy	2
Indoor Arenas - Rentals	Community - Infrastructure	0
Indoor Arenas - Rentals	Community - Recreation, Culture and Parks	4
Indoor Arenas - Rentals	Community - Safe Community	0
Indoor Arenas - Rentals	Community - Welcoming Community	2
Indoor Arenas - Rentals	Community - Environmental	0
Indoor Field - Rentals	BPA - Mandate	1
Indoor Field - Rentals	BPA - Demand	0
Indoor Field - Rentals	BPA - Reliance	2
Indoor Field - Rentals	BPA - Recovery Cost	3
Indoor Field - Rentals	BPA - Population Served	2
Indoor Field - Rentals	Community - Well-Planned Community	0
Indoor Field - Rentals	Community - Responsive Economy	3
Indoor Field - Rentals	Community - Infrastructure	0
Indoor Field - Rentals	Community - Recreation, Culture and Parks	4
Indoor Field - Rentals	Community - Safe Community	0
Indoor Field - Rentals	Community - Welcoming Community	2
Indoor Field - Rentals	Community - Environmental	0
Recreation, Sports, Fitness & Wellness – Spontaneous Use	BPA - Demand	0
Recreation, Sports, Fitness & Wellness – Spontaneous Use	BPA - Mandate	1
Recreation, Sports, Fitness & Wellness – Spontaneous Use	BPA - Reliance	0
Recreation, Sports, Fitness & Wellness – Spontaneous Use	BPA - Recovery Cost	4
Recreation, Sports, Fitness & Wellness – Spontaneous Use	BPA - Population Served	2
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Responsive Economy	1

Culture and Recreation Services

Program Name	Program Attribute	Score
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Infrastructure	1
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Recreation, Culture and Parks	4
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Welcoming Community	2
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Well-Planned Community	0
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Safe Community	1
Recreation, Sports, Fitness & Wellness – Spontaneous Use	Community - Environmental	0
Sheep Grazing Program	BPA - Demand	4
Sheep Grazing Program	BPA - Mandate	2
Sheep Grazing Program	BPA - Reliance	2
Sheep Grazing Program	BPA - Recovery Cost	0
Sheep Grazing Program	BPA - Population Served	4
Sheep Grazing Program	Community - Well-Planned Community	1
Sheep Grazing Program	Community - Responsive Economy	1
Sheep Grazing Program	Community - Infrastructure	0
Sheep Grazing Program	Community - Recreation, Culture and Parks	4
Sheep Grazing Program	Community - Safe Community	0
Sheep Grazing Program	Community - Welcoming Community	2
Sheep Grazing Program	Community - Environmental	1
Theatre and Performing Arts Centre - Rental	BPA - Demand	4
Theatre and Performing Arts Centre - Rental	BPA - Mandate	0
Theatre and Performing Arts Centre - Rental	BPA - Reliance	2
Theatre and Performing Arts Centre - Rental	BPA - Recovery Cost	3
Theatre and Performing Arts Centre - Rental	BPA - Population Served	2
Theatre and Performing Arts Centre - Rental	Community - Well-Planned Community	1
Theatre and Performing Arts Centre - Rental	Community - Responsive Economy	3
Theatre and Performing Arts Centre - Rental	Community - Recreation, Culture and Parks	4
Theatre and Performing Arts Centre - Rental	Community - Safe Community	0
Theatre and Performing Arts Centre - Rental	Community - Welcoming Community	4
Theatre and Performing Arts Centre - Rental	Community - Infrastructure	0
Theatre and Performing Arts Centre - Rental	Community - Environmental	0
Theatre and Performing Arts Centre - Series	BPA - Mandate	0
Theatre and Performing Arts Centre - Series	BPA - Reliance	2
Theatre and Performing Arts Centre - Series	BPA - Demand	2
Theatre and Performing Arts Centre - Series	BPA - Recovery Cost	2
Theatre and Performing Arts Centre - Series	BPA - Population Served	2
Theatre and Performing Arts Centre - Series	Community - Well-Planned Community	1

Culture and Recreation Services

Program Name	Program Attribute	Score
Theatre and Performing Arts Centre - Series	Community - Responsive Economy	3
Theatre and Performing Arts Centre - Series	Community - Infrastructure	0
Theatre and Performing Arts Centre - Series	Community - Recreation, Culture and Parks	4
Theatre and Performing Arts Centre - Series	Community - Safe Community	0
Theatre and Performing Arts Centre - Series	Community - Welcoming Community	4
Theatre and Performing Arts Centre - Series	Community - Environmental	0
Tourism Advertising, Education and Visitor Information	BPA - Mandate	0
Tourism Advertising, Education and Visitor Information	BPA - Demand	2
Tourism Advertising, Education and Visitor Information	BPA - Reliance	2
Tourism Advertising, Education and Visitor Information	BPA - Recovery Cost	1
Tourism Advertising, Education and Visitor Information	BPA - Population Served	0
Tourism Advertising, Education and Visitor Information	Community - Well-Planned Community	1
Tourism Advertising, Education and Visitor Information	Community - Responsive Economy	3
Tourism Advertising, Education and Visitor Information	Community - Infrastructure	0
Tourism Advertising, Education and Visitor Information	Community - Recreation, Culture and Parks	4
Tourism Advertising, Education and Visitor Information	Community - Safe Community	0
Tourism Advertising, Education and Visitor Information	Community - Welcoming Community	2
Tourism Advertising, Education and Visitor Information	Community - Environmental	1
Truth and Reconciliation	BPA - Demand	4
Truth and Reconciliation	BPA - Mandate	1
Truth and Reconciliation	BPA - Reliance	2
Truth and Reconciliation	BPA - Recovery Cost	0
Truth and Reconciliation	BPA - Population Served	4
Truth and Reconciliation	Community - Well-Planned Community	0
Truth and Reconciliation	Community - Responsive Economy	1
Truth and Reconciliation	Community - Infrastructure	0
Truth and Reconciliation	Community - Recreation, Culture and Parks	4
Truth and Reconciliation	Community - Safe Community	0
Truth and Reconciliation	Community - Welcoming Community	4
Truth and Reconciliation	Community - Environmental	1

Protective Services

Program Name	Program Attribute	Score
Animal Control	BPA - Demand	4
Animal Control	BPA - Mandate	3
Animal Control	BPA - Reliance	2
Animal Control	BPA - Recovery Cost	4
Animal Control	BPA - Population Served	0
Animal Control	Community - Responsive Economy	0
Animal Control	Community - Infrastructure	0
Animal Control	Community - Recreation, Culture and Parks	1
Animal Control	Community - Safe Community	4
Animal Control	Community - Welcoming Community	2
Animal Control	Community - Environmental	1
Animal Control	Community - Well-Planned Community	0
Automated Traffic Enforcement	BPA - Mandate	3
Automated Traffic Enforcement	BPA - Demand	4
Automated Traffic Enforcement	BPA - Reliance	2
Automated Traffic Enforcement	BPA - Recovery Cost	4
Automated Traffic Enforcement	BPA - Population Served	2
Automated Traffic Enforcement	Community - Responsive Economy	0
Automated Traffic Enforcement	Community - Infrastructure	0
Automated Traffic Enforcement	Community - Recreation, Culture and Parks	0
Automated Traffic Enforcement	Community - Safe Community	2
Automated Traffic Enforcement	Community - Welcoming Community	0
Automated Traffic Enforcement	Community - Environmental	0
Automated Traffic Enforcement	Community - Well-Planned Community	0
Commercial Vehicle Enforcement	BPA - Demand	4
Commercial Vehicle Enforcement	BPA - Mandate	3
Commercial Vehicle Enforcement	BPA - Reliance	2
Commercial Vehicle Enforcement	BPA - Recovery Cost	1
Commercial Vehicle Enforcement	BPA - Population Served	2
Commercial Vehicle Enforcement	Community - Well-Planned Community	0
Commercial Vehicle Enforcement	Community - Responsive Economy	0
Commercial Vehicle Enforcement	Community - Infrastructure	1
Commercial Vehicle Enforcement	Community - Recreation, Culture and Parks	0
Commercial Vehicle Enforcement	Community - Safe Community	3
Commercial Vehicle Enforcement	Community - Welcoming Community	1
Commercial Vehicle Enforcement	Community - Environmental	1

Protective Services

Program Name	Program Attribute	Score
Conventional Traffic Enforcement	BPA - Demand	4
Conventional Traffic Enforcement	BPA - Mandate	3
Conventional Traffic Enforcement	BPA - Reliance	2
Conventional Traffic Enforcement	BPA - Recovery Cost	2
Conventional Traffic Enforcement	BPA - Population Served	2
Conventional Traffic Enforcement	Community - Responsive Economy	0
Conventional Traffic Enforcement	Community - Infrastructure	0
Conventional Traffic Enforcement	Community - Recreation, Culture and Parks	0
Conventional Traffic Enforcement	Community - Safe Community	3
Conventional Traffic Enforcement	Community - Welcoming Community	1
Conventional Traffic Enforcement	Community - Environmental	0
Conventional Traffic Enforcement	Community - Well-Planned Community	0
General Duty Policing	BPA - Demand	4
General Duty Policing	BPA - Mandate	4
General Duty Policing	BPA - Reliance	2
General Duty Policing	BPA - Recovery Cost	1
General Duty Policing	BPA - Population Served	2
General Duty Policing	Community - Responsive Economy	1
General Duty Policing	Community - Infrastructure	0
General Duty Policing	Community - Recreation, Culture and Parks	2
General Duty Policing	Community - Safe Community	4
General Duty Policing	Community - Welcoming Community	1
General Duty Policing	Community - Environmental	0
General Duty Policing	Community - Well-Planned Community	0
Municipal Enforcement	BPA - Demand	0
Municipal Enforcement	BPA - Mandate	3
Municipal Enforcement	BPA - Reliance	2
Municipal Enforcement	BPA - Recovery Cost	1
Municipal Enforcement	BPA - Population Served	2
Municipal Enforcement	Community - Responsive Economy	1
Municipal Enforcement	Community - Infrastructure	0
Municipal Enforcement	Community - Recreation, Culture and Parks	2
Municipal Enforcement	Community - Safe Community	4
Municipal Enforcement	Community - Welcoming Community	2
Municipal Enforcement	Community - Environmental	0
Municipal Enforcement	Community - Well-Planned Community	1

Protective Services

Program Name	Program Attribute	Score
Policing Committee	BPA - Demand	0
Policing Committee	BPA - Mandate	3
Policing Committee	BPA - Population Served	2
Policing Committee	BPA - Reliance	4
Policing Committee	BPA - Recovery Cost	0
Policing Committee	Community - Infrastructure	0
Policing Committee	Community - Recreation, Culture and Parks	0
Policing Committee	Community - Safe Community	1
Policing Committee	Community - Welcoming Community	1
Policing Committee	Community - Responsive Economy	0
Policing Committee	Community - Well-Planned Community	0
Policing Committee	Community - Environmental	0
Specialized RCMP Policing Units	BPA - Demand	2
Specialized RCMP Policing Units	BPA - Mandate	2
Specialized RCMP Policing Units	BPA - Reliance	0
Specialized RCMP Policing Units	BPA - Recovery Cost	3
Specialized RCMP Policing Units	BPA - Population Served	0
Specialized RCMP Policing Units	Community - Responsive Economy	0
Specialized RCMP Policing Units	Community - Infrastructure	0
Specialized RCMP Policing Units	Community - Recreation, Culture and Parks	0
Specialized RCMP Policing Units	Community - Safe Community	1
Specialized RCMP Policing Units	Community - Welcoming Community	2
Specialized RCMP Policing Units	Community - Environmental	0
Specialized RCMP Policing Units	Community - Well-Planned Community	0

Fire Services

Program Name	Program Attribute	Score
Emergency Management and Preparation	BPA - Reliance	2
Emergency Management and Preparation	BPA - Demand	4
Emergency Management and Preparation	BPA - Mandate	3
Emergency Management and Preparation	BPA - Recovery Cost	0
Emergency Management and Preparation	BPA - Population Served	2
Emergency Management and Preparation	Community - Environmental	0
Emergency Management and Preparation	Community - Recreation, Culture and Parks	0
Emergency Management and Preparation	Community - Welcoming Community	0
Emergency Management and Preparation	Community - Safe Community	3
Emergency Management and Preparation	Community - Responsive Economy	0
Emergency Management and Preparation	Community - Well-Planned Community	0
Emergency Management and Preparation	Community - Infrastructure	0
Emergency Management and Preparation	Governance - Collaboration	3
Emergency Management and Preparation	Governance - Operational Excellence	2
Emergency Management and Preparation	Governance - Financial Stewardship	3
Emergency Management and Preparation	Governance - Service Excellence	2
Emergency Management and Preparation	Governance - Environmental	0
Emergency Management and Preparation	Governance - Resource Management	2
Fire Prevention, Education and Enforcement	BPA - Demand	4
Fire Prevention, Education and Enforcement	BPA - Mandate	2
Fire Prevention, Education and Enforcement	BPA - Reliance	2
Fire Prevention, Education and Enforcement	BPA - Recovery Cost	1
Fire Prevention, Education and Enforcement	BPA - Population Served	2
Fire Prevention, Education and Enforcement	Community - Environmental	0
Fire Prevention, Education and Enforcement	Community - Well-Planned Community	1
Fire Prevention, Education and Enforcement	Community - Responsive Economy	1
Fire Prevention, Education and Enforcement	Community - Infrastructure	1
Fire Prevention, Education and Enforcement	Community - Recreation, Culture and Parks	0
Fire Prevention, Education and Enforcement	Community - Safe Community	4
Fire Prevention, Education and Enforcement	Community - Welcoming Community	0
Fire Suppression	BPA - Demand	2
Fire Suppression	BPA - Mandate	2
Fire Suppression	BPA - Reliance	2
Fire Suppression	BPA - Recovery Cost	1
Fire Suppression	BPA - Population Served	0
Fire Suppression	Community - Well-Planned Community	0

Fire Services

Program Name	Program Attribute	Score
Fire Suppression	Community - Responsive Economy	1
Fire Suppression	Community - Infrastructure	1
Fire Suppression	Community - Recreation, Culture and Parks	0
Fire Suppression	Community - Safe Community	4
Fire Suppression	Community - Welcoming Community	0
Fire Suppression	Community - Environmental	1
Medical First Response	BPA - Mandate	2
Medical First Response	BPA - Demand	4
Medical First Response	BPA - Reliance	4
Medical First Response	BPA - Recovery Cost	0
Medical First Response	BPA - Population Served	2
Medical First Response	Community - Responsive Economy	0
Medical First Response	Community - Infrastructure	0
Medical First Response	Community - Recreation, Culture and Parks	0
Medical First Response	Community - Welcoming Community	0
Medical First Response	Community - Safe Community	4
Medical First Response	Community - Well-Planned Community	0
Medical First Response	Community - Environmental	0
Motor Vehicle Collisions/Extractions	BPA - Demand	2
Motor Vehicle Collisions/Extractions	BPA - Mandate	2
Motor Vehicle Collisions/Extractions	BPA - Reliance	4
Motor Vehicle Collisions/Extractions	BPA - Recovery Cost	0
Motor Vehicle Collisions/Extractions	BPA - Population Served	2
Motor Vehicle Collisions/Extractions	Community - Responsive Economy	0
Motor Vehicle Collisions/Extractions	Community - Infrastructure	1
Motor Vehicle Collisions/Extractions	Community - Recreation, Culture and Parks	0
Motor Vehicle Collisions/Extractions	Community - Welcoming Community	0
Motor Vehicle Collisions/Extractions	Community - Safe Community	4
Motor Vehicle Collisions/Extractions	Community - Environmental	1
Motor Vehicle Collisions/Extractions	Community - Well-Planned Community	0
Mutual/Auto Aid Partnerships	BPA - Demand	2
Mutual/Auto Aid Partnerships	BPA - Mandate	2
Mutual/Auto Aid Partnerships	BPA - Reliance	4
Mutual/Auto Aid Partnerships	BPA - Recovery Cost	2
Mutual/Auto Aid Partnerships	BPA - Population Served	2
Mutual/Auto Aid Partnerships	Community - Responsive Economy	1

Fire Services

Program Name	Program Attribute	Score
Mutual/Auto Aid Partnerships	Community - Infrastructure	0
Mutual/Auto Aid Partnerships	Community - Recreation, Culture and Parks	0
Mutual/Auto Aid Partnerships	Community - Welcoming Community	1
Mutual/Auto Aid Partnerships	Community - Safe Community	2
Mutual/Auto Aid Partnerships	Community - Well-Planned Community	0
Mutual/Auto Aid Partnerships	Community - Environmental	0
Specialized Rescue	BPA - Demand	2
Specialized Rescue	BPA - Mandate	3
Specialized Rescue	BPA - Reliance	2
Specialized Rescue	BPA - Recovery Cost	0
Specialized Rescue	BPA - Population Served	0
Specialized Rescue	Community - Responsive Economy	1
Specialized Rescue	Community - Infrastructure	1
Specialized Rescue	Community - Recreation, Culture and Parks	0
Specialized Rescue	Community - Welcoming Community	0
Specialized Rescue	Community - Safe Community	4
Specialized Rescue	Community - Well-Planned Community	0
Specialized Rescue	Community - Environmental	0
Training and Certification	BPA - Demand	2
Training and Certification	BPA - Reliance	2
Training and Certification	BPA - Mandate	1
Training and Certification	BPA - Recovery Cost	0
Training and Certification	BPA - Population Served	0
Training and Certification	Community - Well-Planned Community	0
Training and Certification	Community - Responsive Economy	0
Training and Certification	Community - Infrastructure	0
Training and Certification	Community - Recreation, Culture and Parks	0
Training and Certification	Community - Safe Community	2
Training and Certification	Community - Welcoming Community	0
Training and Certification	Community - Environmental	1

Family and Community Support Services

Program Name	Program Attribute	Score
Community Development, Planning, Engagement and Support	BPA - Mandate	2
Community Development, Planning, Engagement and Support	BPA - Demand	4
Community Development, Planning, Engagement and Support	BPA - Reliance	2
Community Development, Planning, Engagement and Support	BPA - Recovery Cost	3
Community Development, Planning, Engagement and Support	BPA - Population Served	2
Community Development, Planning, Engagement and Support	Community - Infrastructure	0
Community Development, Planning, Engagement and Support	Community - Environmental	1
Community Development, Planning, Engagement and Support	Community - Responsive Economy	0
Community Development, Planning, Engagement and Support	Community - Recreation, Culture and Parks	2
Community Development, Planning, Engagement and Support	Community - Safe Community	2
Community Development, Planning, Engagement and Support	Community - Welcoming Community	4
Community Development, Planning, Engagement and Support	Community - Well-Planned Community	1
Community Development, Planning, Engagement and Support	Governance - Collaboration	4
Community Development, Planning, Engagement and Support	Governance - Operational Excellence	2
Community Development, Planning, Engagement and Support	Governance - Resource Management	0
Community Development, Planning, Engagement and Support	Governance - Financial Stewardship	0
Community Development, Planning, Engagement and Support	Governance - Service Excellence	3
Community Development, Planning, Engagement and Support	Governance - Environmental	0
Community Events - FCSS	BPA - Mandate	0
Community Events - FCSS	BPA - Demand	0
Community Events - FCSS	BPA - Reliance	2
Community Events - FCSS	BPA - Recovery Cost	3
Community Events - FCSS	BPA - Population Served	2
Community Events - FCSS	Community - Responsive Economy	0
Community Events - FCSS	Community - Infrastructure	0
Community Events - FCSS	Community - Recreation, Culture and Parks	2
Community Events - FCSS	Community - Safe Community	0
Community Events - FCSS	Community - Welcoming Community	3
Community Events - FCSS	Community - Environmental	2
Community Events - FCSS	Community - Well-Planned Community	1
Counselling Services	BPA - Demand	4
Counselling Services	BPA - Mandate	2
Counselling Services	BPA - Reliance	2
Counselling Services	BPA - Recovery Cost	3
Counselling Services	BPA - Population Served	0
Counselling Services	Community - Responsive Economy	0

Family and Community Support Services

Program Name	Program Attribute	Score
Counselling Services	Community - Infrastructure	0
Counselling Services	Community - Recreation, Culture and Parks	0
Counselling Services	Community - Safe Community	0
Counselling Services	Community - Welcoming Community	3
Counselling Services	Community - Environmental	0
Counselling Services	Community - Well-Planned Community	0
Diversity and Inclusion	BPA - Mandate	2
Diversity and Inclusion	BPA - Demand	0
Diversity and Inclusion	BPA - Reliance	2
Diversity and Inclusion	BPA - Recovery Cost	0
Diversity and Inclusion	BPA - Population Served	4
Diversity and Inclusion	Community - Environmental	0
Diversity and Inclusion	Community - Responsive Economy	2
Diversity and Inclusion	Community - Infrastructure	0
Diversity and Inclusion	Community - Recreation, Culture and Parks	2
Diversity and Inclusion	Community - Safe Community	2
Diversity and Inclusion	Community - Welcoming Community	4
Diversity and Inclusion	Community - Well-Planned Community	0
Diversity and Inclusion	Governance - Service Excellence	4
Diversity and Inclusion	Governance - Collaboration	4
Diversity and Inclusion	Governance - Operational Excellence	1
Diversity and Inclusion	Governance - Resource Management	2
Diversity and Inclusion	Governance - Financial Stewardship	0
Diversity and Inclusion	Governance - Environmental	0
Educational Workshops, Support Groups, Information Sessions	BPA - Mandate	2
Educational Workshops, Support Groups, Information Sessions	BPA - Reliance	0
Educational Workshops, Support Groups, Information Sessions	BPA - Recovery Cost	4
Educational Workshops, Support Groups, Information Sessions	BPA - Demand	2
Educational Workshops, Support Groups, Information Sessions	BPA - Population Served	2
Educational Workshops, Support Groups, Information Sessions	Community - Well-Planned Community	0
Educational Workshops, Support Groups, Information Sessions	Community - Responsive Economy	0
Educational Workshops, Support Groups, Information Sessions	Community - Infrastructure	0
Educational Workshops, Support Groups, Information Sessions	Community - Recreation, Culture and Parks	0
Educational Workshops, Support Groups, Information Sessions	Community - Safe Community	1
Educational Workshops, Support Groups, Information Sessions	Community - Welcoming Community	3
Educational Workshops, Support Groups, Information Sessions	Community - Environmental	2

Family and Community Support Services

Program Name	Program Attribute	Score
FCSS Grants to Non-Profit Organizations	BPA - Mandate	2
FCSS Grants to Non-Profit Organizations	BPA - Demand	2
FCSS Grants to Non-Profit Organizations	BPA - Reliance	2
FCSS Grants to Non-Profit Organizations	BPA - Recovery Cost	4
FCSS Grants to Non-Profit Organizations	BPA - Population Served	0
FCSS Grants to Non-Profit Organizations	Community - Well-Planned Community	0
FCSS Grants to Non-Profit Organizations	Community - Responsive Economy	1
FCSS Grants to Non-Profit Organizations	Community - Infrastructure	0
FCSS Grants to Non-Profit Organizations	Community - Recreation, Culture and Parks	0
FCSS Grants to Non-Profit Organizations	Community - Safe Community	0
FCSS Grants to Non-Profit Organizations	Community - Welcoming Community	4
FCSS Grants to Non-Profit Organizations	Community - Environmental	2
Home Support	BPA - Demand	4
Home Support	BPA - Mandate	2
Home Support	BPA - Reliance	2
Home Support	BPA - Recovery Cost	2
Home Support	BPA - Population Served	2
Home Support	Community - Well-Planned Community	0
Home Support	Community - Responsive Economy	0
Home Support	Community - Infrastructure	0
Home Support	Community - Recreation, Culture and Parks	0
Home Support	Community - Safe Community	0
Home Support	Community - Welcoming Community	3
Home Support	Community - Environmental	0
Information and Referral	BPA - Reliance	0
Information and Referral	BPA - Demand	4
Information and Referral	BPA - Mandate	2
Information and Referral	BPA - Recovery Cost	4
Information and Referral	BPA - Population Served	4
Information and Referral	Community - Responsive Economy	0
Information and Referral	Community - Recreation, Culture and Parks	0
Information and Referral	Community - Safe Community	0
Information and Referral	Community - Welcoming Community	3
Information and Referral	Community - Environmental	0
Information and Referral	Community - Well-Planned Community	0
Information and Referral	Community - Infrastructure	0

Family and Community Support Services

Program Name	Program Attribute	Score
Municipal Grants to Non-Profit Organizations	BPA - Mandate	0
Municipal Grants to Non-Profit Organizations	BPA - Demand	4
Municipal Grants to Non-Profit Organizations	BPA - Reliance	2
Municipal Grants to Non-Profit Organizations	BPA - Recovery Cost	0
Municipal Grants to Non-Profit Organizations	BPA - Population Served	2
Municipal Grants to Non-Profit Organizations	Community - Well-Planned Community	1
Municipal Grants to Non-Profit Organizations	Community - Responsive Economy	1
Municipal Grants to Non-Profit Organizations	Community - Infrastructure	0
Municipal Grants to Non-Profit Organizations	Community - Recreation, Culture and Parks	2
Municipal Grants to Non-Profit Organizations	Community - Safe Community	1
Municipal Grants to Non-Profit Organizations	Community - Welcoming Community	4
Municipal Grants to Non-Profit Organizations	Community - Environmental	2
Seniors and Adult Support Programs	BPA - Demand	4
Seniors and Adult Support Programs	BPA - Mandate	2
Seniors and Adult Support Programs	BPA - Reliance	2
Seniors and Adult Support Programs	BPA - Recovery Cost	2
Seniors and Adult Support Programs	BPA - Population Served	2
Seniors and Adult Support Programs	Community - Well-Planned Community	0
Seniors and Adult Support Programs	Community - Responsive Economy	0
Seniors and Adult Support Programs	Community - Infrastructure	0
Seniors and Adult Support Programs	Community - Recreation, Culture and Parks	0
Seniors and Adult Support Programs	Community - Safe Community	1
Seniors and Adult Support Programs	Community - Welcoming Community	3
Seniors and Adult Support Programs	Community - Environmental	0
Volunteer Engagement	BPA - Demand	0
Volunteer Engagement	BPA - Reliance	2
Volunteer Engagement	BPA - Recovery Cost	4
Volunteer Engagement	BPA - Mandate	1
Volunteer Engagement	BPA - Population Served	2
Volunteer Engagement	Community - Well-Planned Community	0
Volunteer Engagement	Community - Infrastructure	0
Volunteer Engagement	Community - Recreation, Culture and Parks	1
Volunteer Engagement	Community - Safe Community	0
Volunteer Engagement	Community - Responsive Economy	0
Volunteer Engagement	Community - Welcoming Community	4
Volunteer Engagement	Community - Environmental	0

Family and Community Support Services

Program Name	Program Attribute	Score
Youth Support Programs	BPA - Demand	4
Youth Support Programs	BPA - Mandate	2
Youth Support Programs	BPA - Reliance	2
Youth Support Programs	BPA - Recovery Cost	1
Youth Support Programs	BPA - Population Served	2
Youth Support Programs	Community - Well-Planned Community	0
Youth Support Programs	Community - Responsive Economy	0
Youth Support Programs	Community - Infrastructure	0
Youth Support Programs	Community - Recreation, Culture and Parks	2
Youth Support Programs	Community - Safe Community	0
Youth Support Programs	Community - Welcoming Community	3
Youth Support Programs	Community - Environmental	0

Financial Services

Program Name	Program Attribute	Score
Accounting Services and Treasury Management	BPA - Mandate	2
Accounting Services and Treasury Management	BPA - Demand	2
Accounting Services and Treasury Management	BPA - Reliance	2
Accounting Services and Treasury Management	BPA - Recovery Cost	0
Accounting Services and Treasury Management	BPA - Population Served	0
Accounting Services and Treasury Management	Governance - Collaboration	0
Accounting Services and Treasury Management	Governance - Operational Excellence	3
Accounting Services and Treasury Management	Governance - Resource Management	3
Accounting Services and Treasury Management	Governance - Financial Stewardship	4
Accounting Services and Treasury Management	Governance - Service Excellence	2
Accounting Services and Treasury Management	Governance - Environmental	0
Accounts Payable	BPA - Mandate	1
Accounts Payable	BPA - Demand	2
Accounts Payable	BPA - Reliance	2
Accounts Payable	BPA - Recovery Cost	1
Accounts Payable	BPA - Population Served	0
Accounts Payable	Governance - Collaboration	1
Accounts Payable	Governance - Operational Excellence	1
Accounts Payable	Governance - Resource Management	2
Accounts Payable	Governance - Financial Stewardship	3
Accounts Payable	Governance - Service Excellence	1
Accounts Payable	Governance - Environmental	0
Accounts Receivable	BPA - Mandate	1
Accounts Receivable	BPA - Demand	2
Accounts Receivable	BPA - Population Served	0
Accounts Receivable	BPA - Reliance	2
Accounts Receivable	BPA - Recovery Cost	1
Accounts Receivable	Governance - Collaboration	1
Accounts Receivable	Governance - Operational Excellence	1
Accounts Receivable	Governance - Resource Management	2
Accounts Receivable	Governance - Financial Stewardship	3
Accounts Receivable	Governance - Service Excellence	1
Accounts Receivable	Governance - Environmental	0
Capital Budget and 10 Year Capital Plan	BPA - Mandate	4
Capital Budget and 10 Year Capital Plan	BPA - Demand	2
Capital Budget and 10 Year Capital Plan	BPA - Reliance	2

Financial Services

Program Name	Program Attribute	Score
Capital Budget and 10 Year Capital Plan	BPA - Recovery Cost	0
Capital Budget and 10 Year Capital Plan	BPA - Population Served	0
Capital Budget and 10 Year Capital Plan	Governance - Collaboration	0
Capital Budget and 10 Year Capital Plan	Governance - Resource Management	4
Capital Budget and 10 Year Capital Plan	Governance - Financial Stewardship	4
Capital Budget and 10 Year Capital Plan	Governance - Service Excellence	2
Capital Budget and 10 Year Capital Plan	Governance - Operational Excellence	3
Capital Budget and 10 Year Capital Plan	Governance - Environmental	0
Financial Accounting, Reporting, Compliance and Controls	BPA - Demand	2
Financial Accounting, Reporting, Compliance and Controls	BPA - Mandate	4
Financial Accounting, Reporting, Compliance and Controls	BPA - Reliance	2
Financial Accounting, Reporting, Compliance and Controls	BPA - Recovery Cost	0
Financial Accounting, Reporting, Compliance and Controls	BPA - Population Served	0
Financial Accounting, Reporting, Compliance and Controls	Governance - Collaboration	0
Financial Accounting, Reporting, Compliance and Controls	Governance - Operational Excellence	2
Financial Accounting, Reporting, Compliance and Controls	Governance - Resource Management	3
Financial Accounting, Reporting, Compliance and Controls	Governance - Financial Stewardship	4
Financial Accounting, Reporting, Compliance and Controls	Governance - Service Excellence	2
Financial Accounting, Reporting, Compliance and Controls	Governance - Environmental	0
Operating Budget and 3 Year Financial Planning Operating Forecasts	BPA - Demand	2
Operating Budget and 3 Year Financial Planning Operating Forecasts	BPA - Mandate	4
Operating Budget and 3 Year Financial Planning Operating Forecasts	BPA - Reliance	2
Operating Budget and 3 Year Financial Planning Operating Forecasts	BPA - Recovery Cost	0
Operating Budget and 3 Year Financial Planning Operating Forecasts	BPA - Population Served	0
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Collaboration	0
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Operational Excellence	3
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Resource Management	3
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Financial Stewardship	4
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Service Excellence	2
Operating Budget and 3 Year Financial Planning Operating Forecasts	Governance - Environmental	0
Property Assessment and Assessment Roll Changes	BPA - Demand	2
Property Assessment and Assessment Roll Changes	BPA - Mandate	4
Property Assessment and Assessment Roll Changes	BPA - Reliance	2
Property Assessment and Assessment Roll Changes	BPA - Recovery Cost	0
Property Assessment and Assessment Roll Changes	BPA - Population Served	0
Property Assessment and Assessment Roll Changes	Governance - Collaboration	1

Financial Services

Program Name	Program Attribute	Score
Property Assessment and Assessment Roll Changes	Governance - Operational Excellence	1
Property Assessment and Assessment Roll Changes	Governance - Resource Management	1
Property Assessment and Assessment Roll Changes	Governance - Financial Stewardship	2
Property Assessment and Assessment Roll Changes	Governance - Service Excellence	1
Property Assessment and Assessment Roll Changes	Governance - Environmental	0
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	BPA - Demand	2
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	BPA - Mandate	4
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	BPA - Reliance	2
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	BPA - Recovery Cost	4
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	BPA - Population Served	0
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Collaboration	0
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Operational Excellence	1
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Resource Management	1
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Financial Stewardship	3
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Service Excellence	1
Property Tax Rates, Annual and Supplementary Property Taxes, Tax Arrears and Tax Recovery	Governance - Environmental	0

Financial Services

Program Name	Program Attribute	Score
Tangible Capital Assets	BPA - Demand	2
Tangible Capital Assets	BPA - Mandate	1
Tangible Capital Assets	BPA - Reliance	2
Tangible Capital Assets	BPA - Recovery Cost	0
Tangible Capital Assets	BPA - Population Served	0
Tangible Capital Assets	Governance - Collaboration	0
Tangible Capital Assets	Governance - Operational Excellence	1
Tangible Capital Assets	Governance - Resource Management	4
Tangible Capital Assets	Governance - Financial Stewardship	4
Tangible Capital Assets	Governance - Service Excellence	1
Tangible Capital Assets	Governance - Environmental	0

Fiscal Services

Program Name	Program Attribute	Score
Annual Capital Funding	BPA - Demand	4
Annual Capital Funding	BPA - Mandate	2
Annual Capital Funding	BPA - Reliance	4
Annual Capital Funding	BPA - Recovery Cost	0
Annual Capital Funding	BPA - Population Served	0
Annual Capital Funding	Governance - Resource Management	3
Annual Capital Funding	Governance - Financial Stewardship	3
Annual Capital Funding	Governance - Service Excellence	0
Annual Capital Funding	Governance - Collaboration	0
Annual Capital Funding	Governance - Operational Excellence	1
City Memberships	BPA - Mandate	0
City Memberships	BPA - Reliance	0
City Memberships	BPA - Demand	2
City Memberships	BPA - Recovery Cost	0
City Memberships	BPA - Population Served	0
City Memberships	Governance - Collaboration	4
City Memberships	Governance - Operational Excellence	0
City Memberships	Governance - Resource Management	1
City Memberships	Governance - Financial Stewardship	0
City Memberships	Governance - Service Excellence	0
City Memberships	Governance - Environmental	0
Library Grant	BPA - Mandate	0
Library Grant	BPA - Reliance	0
Library Grant	BPA - Demand	2
Library Grant	BPA - Recovery Cost	0
Library Grant	BPA - Population Served	2
Library Grant	Community - Responsive Economy	1
Library Grant	Community - Infrastructure	0
Library Grant	Community - Recreation, Culture and Parks	3
Library Grant	Community - Welcoming Community	2
Library Grant	Community - Well-Planned Community	0
Library Grant	Community - Safe Community	2
Library Grant	Community - Environmental	0

Fiscal Services

Program Name	Program Attribute	Score
Reserve Transfers	BPA - Demand	4
Reserve Transfers	BPA - Mandate	2
Reserve Transfers	BPA - Reliance	4
Reserve Transfers	BPA - Recovery Cost	0
Reserve Transfers	BPA - Population Served	0
Reserve Transfers	Governance - Resource Management	3
Reserve Transfers	Governance - Financial Stewardship	3
Reserve Transfers	Governance - Service Excellence	0
Reserve Transfers	Governance - Collaboration	0
Reserve Transfers	Governance - Operational Excellence	1

Information Technology

Program Name	Program Attribute	Score
Corporate Business Systems	BPA - Mandate	1
Corporate Business Systems	BPA - Demand	4
Corporate Business Systems	BPA - Reliance	2
Corporate Business Systems	BPA - Recovery Cost	0
Corporate Business Systems	BPA - Population Served	2
Corporate Business Systems	Governance - Collaboration	2
Corporate Business Systems	Governance - Resource Management	0
Corporate Business Systems	Governance - Financial Stewardship	0
Corporate Business Systems	Governance - Service Excellence	3
Corporate Business Systems	Governance - Operational Excellence	4
Corporate Business Systems	Governance - Environmental	0
Geographical Information Systems (GIS)	BPA - Demand	4
Geographical Information Systems (GIS)	BPA - Mandate	1
Geographical Information Systems (GIS)	BPA - Reliance	2
Geographical Information Systems (GIS)	BPA - Recovery Cost	0
Geographical Information Systems (GIS)	BPA - Population Served	2
Geographical Information Systems (GIS)	Governance - Collaboration	1
Geographical Information Systems (GIS)	Governance - Operational Excellence	1
Geographical Information Systems (GIS)	Governance - Resource Management	2
Geographical Information Systems (GIS)	Governance - Financial Stewardship	0
Geographical Information Systems (GIS)	Governance - Service Excellence	2
Geographical Information Systems (GIS)	Governance - Environmental	0
IT Infrastructure	BPA - Demand	4
IT Infrastructure	BPA - Mandate	1
IT Infrastructure	BPA - Reliance	2
IT Infrastructure	BPA - Recovery Cost	0
IT Infrastructure	BPA - Population Served	4
IT Infrastructure	Governance - Collaboration	0
IT Infrastructure	Governance - Resource Management	3
IT Infrastructure	Governance - Financial Stewardship	0
IT Infrastructure	Governance - Service Excellence	2
IT Infrastructure	Governance - Operational Excellence	4
IT Infrastructure	Governance - Environmental	1

Information Technology

Program Name	Program Attribute	Score
IT Security	BPA - Demand	4
IT Security	BPA - Mandate	1
IT Security	BPA - Reliance	2
IT Security	BPA - Recovery Cost	0
IT Security	BPA - Population Served	4
IT Security	Governance - Collaboration	2
IT Security	Governance - Financial Stewardship	0
IT Security	Governance - Service Excellence	1
IT Security	Governance - Operational Excellence	4
IT Security	Governance - Environmental	0
IT Security	Governance - Resource Management	2

People Services

Program Name	Program Attribute	Score
Classification and Compensation	BPA - Demand	4
Classification and Compensation	BPA - Mandate	2
Classification and Compensation	BPA - Reliance	2
Classification and Compensation	BPA - Recovery Cost	0
Classification and Compensation	BPA - Population Served	4
Classification and Compensation	Governance - Collaboration	2
Classification and Compensation	Governance - Operational Excellence	2
Classification and Compensation	Governance - Resource Management	0
Classification and Compensation	Governance - Financial Stewardship	2
Classification and Compensation	Governance - Service Excellence	3
Classification and Compensation	Governance - Environmental	0
Corporate Wide Training and Development	BPA - Mandate	2
Corporate Wide Training and Development	BPA - Demand	2
Corporate Wide Training and Development	BPA - Reliance	2
Corporate Wide Training and Development	BPA - Recovery Cost	0
Corporate Wide Training and Development	BPA - Population Served	2
Corporate Wide Training and Development	Governance - Collaboration	1
Corporate Wide Training and Development	Governance - Resource Management	2
Corporate Wide Training and Development	Governance - Financial Stewardship	2
Corporate Wide Training and Development	Governance - Service Excellence	2
Corporate Wide Training and Development	Governance - Operational Excellence	4
Corporate Wide Training and Development	Governance - Environmental	0
Employee and Labour Relations	BPA - Demand	2
Employee and Labour Relations	BPA - Mandate	2
Employee and Labour Relations	BPA - Reliance	2
Employee and Labour Relations	BPA - Recovery Cost	0
Employee and Labour Relations	BPA - Population Served	2
Employee and Labour Relations	Governance - Collaboration	3
Employee and Labour Relations	Governance - Operational Excellence	3
Employee and Labour Relations	Governance - Resource Management	0
Employee and Labour Relations	Governance - Financial Stewardship	3
Employee and Labour Relations	Governance - Service Excellence	3
Employee and Labour Relations	Governance - Environmental	0
Health and Safety	BPA - Demand	4
Health and Safety	BPA - Mandate	4
Health and Safety	BPA - Reliance	2

People Services

Program Name	Program Attribute	Score
Health and Safety	BPA - Recovery Cost	0
Health and Safety	BPA - Population Served	4
Health and Safety	Governance - Collaboration	3
Health and Safety	Governance - Operational Excellence	4
Health and Safety	Governance - Financial Stewardship	2
Health and Safety	Governance - Service Excellence	3
Health and Safety	Governance - Environmental	0
Health and Safety	Governance - Resource Management	2
Payroll and Benefits Administration	BPA - Mandate	4
Payroll and Benefits Administration	BPA - Demand	2
Payroll and Benefits Administration	BPA - Reliance	2
Payroll and Benefits Administration	BPA - Recovery Cost	0
Payroll and Benefits Administration	BPA - Population Served	4
Payroll and Benefits Administration	Governance - Collaboration	1
Payroll and Benefits Administration	Governance - Operational Excellence	2
Payroll and Benefits Administration	Governance - Resource Management	0
Payroll and Benefits Administration	Governance - Financial Stewardship	3
Payroll and Benefits Administration	Governance - Service Excellence	2
Payroll and Benefits Administration	Governance - Environmental	0
Recruitment and Orientation	BPA - Demand	2
Recruitment and Orientation	BPA - Mandate	1
Recruitment and Orientation	BPA - Reliance	2
Recruitment and Orientation	BPA - Recovery Cost	0
Recruitment and Orientation	BPA - Population Served	4
Recruitment and Orientation	Governance - Collaboration	2
Recruitment and Orientation	Governance - Resource Management	0
Recruitment and Orientation	Governance - Financial Stewardship	0
Recruitment and Orientation	Governance - Service Excellence	3
Recruitment and Orientation	Governance - Operational Excellence	4
Recruitment and Orientation	Governance - Environmental	0

Corporate Communications

Program Name	Program Attribute	Score
Advertising and Marketing	BPA - Demand	2
Advertising and Marketing	BPA - Mandate	2
Advertising and Marketing	BPA - Reliance	2
Advertising and Marketing	BPA - Recovery Cost	0
Advertising and Marketing	BPA - Population Served	4
Advertising and Marketing	Governance - Collaboration	1
Advertising and Marketing	Governance - Operational Excellence	2
Advertising and Marketing	Governance - Resource Management	0
Advertising and Marketing	Governance - Financial Stewardship	0
Advertising and Marketing	Governance - Service Excellence	2
Advertising and Marketing	Governance - Environmental	0
Communication Services	BPA - Demand	4
Communication Services	BPA - Mandate	1
Communication Services	BPA - Reliance	2
Communication Services	BPA - Recovery Cost	0
Communication Services	BPA - Population Served	4
Communication Services	Governance - Collaboration	2
Communication Services	Governance - Resource Management	0
Communication Services	Governance - Financial Stewardship	0
Communication Services	Governance - Service Excellence	3
Communication Services	Governance - Operational Excellence	3
Communication Services	Governance - Environmental	0
Communications Planning and Consulting	BPA - Mandate	1
Communications Planning and Consulting	BPA - Demand	2
Communications Planning and Consulting	BPA - Reliance	2
Communications Planning and Consulting	BPA - Recovery Cost	0
Communications Planning and Consulting	BPA - Population Served	2
Communications Planning and Consulting	Governance - Collaboration	0
Communications Planning and Consulting	Governance - Operational Excellence	2
Communications Planning and Consulting	Governance - Resource Management	0
Communications Planning and Consulting	Governance - Financial Stewardship	0
Communications Planning and Consulting	Governance - Service Excellence	3
Communications Planning and Consulting	Governance - Environmental	0
Production and Creative Services	BPA - Mandate	0
Production and Creative Services	BPA - Demand	2
Production and Creative Services	BPA - Reliance	2

Corporate Communications

Program Name	Program Attribute	Score
Production and Creative Services	BPA - Recovery Cost	1
Production and Creative Services	BPA - Population Served	2
Production and Creative Services	Governance - Collaboration	0
Production and Creative Services	Governance - Operational Excellence	2
Production and Creative Services	Governance - Resource Management	0
Production and Creative Services	Governance - Financial Stewardship	0
Production and Creative Services	Governance - Service Excellence	2
Production and Creative Services	Governance - Environmental	0
Public Engagement and Community Relations	BPA - Mandate	0
Public Engagement and Community Relations	BPA - Demand	2
Public Engagement and Community Relations	BPA - Reliance	2
Public Engagement and Community Relations	BPA - Recovery Cost	0
Public Engagement and Community Relations	BPA - Population Served	2
Public Engagement and Community Relations	Governance - Collaboration	2
Public Engagement and Community Relations	Governance - Operational Excellence	1
Public Engagement and Community Relations	Governance - Resource Management	0
Public Engagement and Community Relations	Governance - Financial Stewardship	0
Public Engagement and Community Relations	Governance - Service Excellence	1
Public Engagement and Community Relations	Governance - Environmental	0

Legislative Services

Program Name	Program Attribute	Score
Assessment Review Board	BPA - Mandate	4
Assessment Review Board	BPA - Demand	2
Assessment Review Board	BPA - Reliance	4
Assessment Review Board	BPA - Recovery Cost	1
Assessment Review Board	BPA - Population Served	2
Assessment Review Board	Community - Well-Planned Community	0
Assessment Review Board	Community - Responsive Economy	1
Assessment Review Board	Community - Infrastructure	0
Assessment Review Board	Community - Recreation, Culture and Parks	0
Assessment Review Board	Community - Safe Community	0
Assessment Review Board	Community - Welcoming Community	0
Assessment Review Board	Governance - Collaboration	2
Assessment Review Board	Governance - Operational Excellence	1
Assessment Review Board	Governance - Resource Management	0
Assessment Review Board	Governance - Financial Stewardship	1
Assessment Review Board	Governance - Service Excellence	3
Assessment Review Board	Governance - Environmental	0
Bylaw and Policy Development and Management	BPA - Mandate	4
Bylaw and Policy Development and Management	BPA - Demand	4
Bylaw and Policy Development and Management	BPA - Reliance	2
Bylaw and Policy Development and Management	BPA - Recovery Cost	0
Bylaw and Policy Development and Management	BPA - Population Served	4
Bylaw and Policy Development and Management	Governance - Collaboration	3
Bylaw and Policy Development and Management	Governance - Resource Management	1
Bylaw and Policy Development and Management	Governance - Financial Stewardship	2
Bylaw and Policy Development and Management	Governance - Service Excellence	3
Bylaw and Policy Development and Management	Governance - Operational Excellence	3
Bylaw and Policy Development and Management	Governance - Environmental	0
Census	BPA - Demand	0
Census	BPA - Mandate	1
Census	BPA - Reliance	2
Census	BPA - Recovery Cost	0
Census	BPA - Population Served	4
Census	Community - Well-Planned Community	3
Census	Community - Responsive Economy	0
Census	Community - Infrastructure	0

Legislative Services

Program Name	Program Attribute	Score
Census	Community - Recreation, Culture and Parks	0
Census	Community - Safe Community	0
Census	Community - Welcoming Community	0
Census	Governance - Collaboration	2
Census	Governance - Operational Excellence	2
Census	Governance - Resource Management	2
Census	Governance - Financial Stewardship	2
Census	Governance - Service Excellence	1
Census	Governance - Environmental	0
Contract and Agreement Administration	BPA - Demand	2
Contract and Agreement Administration	BPA - Mandate	4
Contract and Agreement Administration	BPA - Reliance	2
Contract and Agreement Administration	BPA - Recovery Cost	0
Contract and Agreement Administration	BPA - Population Served	2
Contract and Agreement Administration	Governance - Collaboration	1
Contract and Agreement Administration	Governance - Operational Excellence	2
Contract and Agreement Administration	Governance - Resource Management	0
Contract and Agreement Administration	Governance - Financial Stewardship	2
Contract and Agreement Administration	Governance - Service Excellence	2
Contract and Agreement Administration	Governance - Environmental	0
Council and Council Meeting Support	BPA - Demand	4
Council and Council Meeting Support	BPA - Mandate	3
Council and Council Meeting Support	BPA - Reliance	4
Council and Council Meeting Support	BPA - Recovery Cost	0
Council and Council Meeting Support	BPA - Population Served	4
Council and Council Meeting Support	Governance - Collaboration	1
Council and Council Meeting Support	Governance - Operational Excellence	2
Council and Council Meeting Support	Governance - Financial Stewardship	1
Council and Council Meeting Support	Governance - Service Excellence	3
Council and Council Meeting Support	Governance - Environmental	1
Council and Council Meeting Support	Governance - Resource Management	2
Elections	BPA - Demand	2
Elections	BPA - Mandate	4
Elections	BPA - Reliance	2
Elections	BPA - Recovery Cost	0
Elections	BPA - Population Served	4

Legislative Services

Program Name	Program Attribute	Score
Elections	Community - Well-Planned Community	0
Elections	Community - Responsive Economy	0
Elections	Community - Infrastructure	0
Elections	Community - Recreation, Culture and Parks	0
Elections	Community - Safe Community	0
Elections	Community - Welcoming Community	0
Elections	Governance - Collaboration	2
Elections	Governance - Operational Excellence	1
Elections	Governance - Resource Management	0
Elections	Governance - Financial Stewardship	0
Elections	Governance - Service Excellence	2
Elections	Governance - Environmental	0
Freedom of Information and Protection of Privacy (FOIP)	BPA - Mandate	4
Freedom of Information and Protection of Privacy (FOIP)	BPA - Demand	4
Freedom of Information and Protection of Privacy (FOIP)	BPA - Reliance	4
Freedom of Information and Protection of Privacy (FOIP)	BPA - Recovery Cost	1
Freedom of Information and Protection of Privacy (FOIP)	BPA - Population Served	2
Freedom of Information and Protection of Privacy (FOIP)	Community - Well-Planned Community	0
Freedom of Information and Protection of Privacy (FOIP)	Community - Responsive Economy	0
Freedom of Information and Protection of Privacy (FOIP)	Community - Infrastructure	0
Freedom of Information and Protection of Privacy (FOIP)	Community - Recreation, Culture and Parks	0
Freedom of Information and Protection of Privacy (FOIP)	Community - Safe Community	0
Freedom of Information and Protection of Privacy (FOIP)	Community - Welcoming Community	0
Freedom of Information and Protection of Privacy (FOIP)	Governance - Collaboration	0
Freedom of Information and Protection of Privacy (FOIP)	Governance - Operational Excellence	1
Freedom of Information and Protection of Privacy (FOIP)	Governance - Resource Management	0
Freedom of Information and Protection of Privacy (FOIP)	Governance - Financial Stewardship	0
Freedom of Information and Protection of Privacy (FOIP)	Governance - Service Excellence	2
Freedom of Information and Protection of Privacy (FOIP)	Governance - Environmental	0
Insurance Administration and Risk Management	BPA - Mandate	2
Insurance Administration and Risk Management	BPA - Demand	4
Insurance Administration and Risk Management	BPA - Reliance	2
Insurance Administration and Risk Management	BPA - Recovery Cost	0
Insurance Administration and Risk Management	BPA - Population Served	4
Insurance Administration and Risk Management	Governance - Collaboration	2
Insurance Administration and Risk Management	Governance - Resource Management	2

Legislative Services

Program Name	Program Attribute	Score
Insurance Administration and Risk Management	Governance - Financial Stewardship	2
Insurance Administration and Risk Management	Governance - Service Excellence	3
Insurance Administration and Risk Management	Governance - Operational Excellence	4
Insurance Administration and Risk Management	Governance - Environmental	0
Legislative and Legal Support	BPA - Demand	4
Legislative and Legal Support	BPA - Mandate	1
Legislative and Legal Support	BPA - Reliance	2
Legislative and Legal Support	BPA - Recovery Cost	0
Legislative and Legal Support	BPA - Population Served	2
Legislative and Legal Support	Governance - Collaboration	0
Legislative and Legal Support	Governance - Operational Excellence	2
Legislative and Legal Support	Governance - Resource Management	1
Legislative and Legal Support	Governance - Financial Stewardship	2
Legislative and Legal Support	Governance - Service Excellence	1
Legislative and Legal Support	Governance - Environmental	0
Records Management	BPA - Mandate	3
Records Management	BPA - Demand	4
Records Management	BPA - Reliance	4
Records Management	BPA - Recovery Cost	0
Records Management	BPA - Population Served	4
Records Management	Governance - Service Excellence	4
Records Management	Governance - Collaboration	1
Records Management	Governance - Resource Management	0
Records Management	Governance - Financial Stewardship	0
Records Management	Governance - Operational Excellence	3
Records Management	Governance - Environmental	1

Legislative Services

Program Name	Program Attribute	Score
Subdivision and Development Appeal Board	BPA - Demand	2
Subdivision and Development Appeal Board	BPA - Mandate	4
Subdivision and Development Appeal Board	BPA - Reliance	4
Subdivision and Development Appeal Board	BPA - Recovery Cost	1
Subdivision and Development Appeal Board	BPA - Population Served	2
Subdivision and Development Appeal Board	Community - Well-Planned Community	2
Subdivision and Development Appeal Board	Community - Responsive Economy	2
Subdivision and Development Appeal Board	Community - Infrastructure	0
Subdivision and Development Appeal Board	Community - Recreation, Culture and Parks	0
Subdivision and Development Appeal Board	Community - Safe Community	0
Subdivision and Development Appeal Board	Community - Welcoming Community	0
Subdivision and Development Appeal Board	Governance - Collaboration	3
Subdivision and Development Appeal Board	Governance - Operational Excellence	2
Subdivision and Development Appeal Board	Governance - Resource Management	0
Subdivision and Development Appeal Board	Governance - Financial Stewardship	1
Subdivision and Development Appeal Board	Governance - Service Excellence	3
Subdivision and Development Appeal Board	Governance - Environmental	0

Senior Leadership

Program Name	Program Attribute	Score
Asset Management	BPA - Demand	4
Asset Management	BPA - Mandate	2
Asset Management	BPA - Reliance	2
Asset Management	BPA - Recovery Cost	0
Asset Management	BPA - Population Served	4
Asset Management	Governance - Collaboration	0
Asset Management	Governance - Operational Excellence	2
Asset Management	Governance - Resource Management	4
Asset Management	Governance - Financial Stewardship	3
Asset Management	Governance - Service Excellence	1
Asset Management	Governance - Environmental	1
Community and Stakeholder Relations	BPA - Demand	2
Community and Stakeholder Relations	BPA - Mandate	1
Community and Stakeholder Relations	BPA - Reliance	4
Community and Stakeholder Relations	BPA - Recovery Cost	0
Community and Stakeholder Relations	BPA - Population Served	2
Community and Stakeholder Relations	Governance - Collaboration	4
Community and Stakeholder Relations	Governance - Operational Excellence	1
Community and Stakeholder Relations	Governance - Resource Management	2
Community and Stakeholder Relations	Governance - Financial Stewardship	1
Community and Stakeholder Relations	Governance - Service Excellence	3
Community and Stakeholder Relations	Governance - Environmental	1
Council Support/Advice	BPA - Demand	4
Council Support/Advice	BPA - Mandate	3
Council Support/Advice	BPA - Reliance	4
Council Support/Advice	BPA - Recovery Cost	0
Council Support/Advice	BPA - Population Served	4
Council Support/Advice	Governance - Collaboration	4
Council Support/Advice	Governance - Operational Excellence	2
Council Support/Advice	Governance - Resource Management	4
Council Support/Advice	Governance - Financial Stewardship	4
Council Support/Advice	Governance - Service Excellence	2
Council Support/Advice	Governance - Environmental	1
Divisional Organization Oversight/Leadership - General Managers	BPA - Mandate	3
Divisional Organization Oversight/Leadership - General Managers	BPA - Reliance	4
Divisional Organization Oversight/Leadership - General Managers	BPA - Demand	4

Senior Leadership

Program Name	Program Attribute	Score
Divisional Organization Oversight/Leadership - General Managers	BPA - Recovery Cost	0
Divisional Organization Oversight/Leadership - General Managers	BPA - Population Served	4
Divisional Organization Oversight/Leadership - General Managers	Governance - Collaboration	3
Divisional Organization Oversight/Leadership - General Managers	Governance - Resource Management	3
Divisional Organization Oversight/Leadership - General Managers	Governance - Financial Stewardship	4
Divisional Organization Oversight/Leadership - General Managers	Governance - Service Excellence	3
Divisional Organization Oversight/Leadership - General Managers	Governance - Operational Excellence	4
Divisional Organization Oversight/Leadership - General Managers	Governance - Environmental	1
Intergovernmental Relations and Advocacy	BPA - Demand	4
Intergovernmental Relations and Advocacy	BPA - Mandate	1
Intergovernmental Relations and Advocacy	BPA - Reliance	2
Intergovernmental Relations and Advocacy	BPA - Recovery Cost	0
Intergovernmental Relations and Advocacy	BPA - Population Served	2
Intergovernmental Relations and Advocacy	Governance - Collaboration	4
Intergovernmental Relations and Advocacy	Governance - Operational Excellence	2
Intergovernmental Relations and Advocacy	Governance - Resource Management	2
Intergovernmental Relations and Advocacy	Governance - Financial Stewardship	0
Intergovernmental Relations and Advocacy	Governance - Service Excellence	1
Intergovernmental Relations and Advocacy	Governance - Environmental	1
Internal City Committee Management	BPA - Demand	2
Internal City Committee Management	BPA - Mandate	1
Internal City Committee Management	BPA - Reliance	4
Internal City Committee Management	BPA - Recovery Cost	0
Internal City Committee Management	BPA - Population Served	2
Internal City Committee Management	Governance - Collaboration	3
Internal City Committee Management	Governance - Operational Excellence	2
Internal City Committee Management	Governance - Resource Management	0
Internal City Committee Management	Governance - Financial Stewardship	0
Internal City Committee Management	Governance - Service Excellence	2
Internal City Committee Management	Governance - Environmental	1
Organization Oversight/Leadership - City Manager	BPA - Mandate	3
Organization Oversight/Leadership - City Manager	BPA - Demand	4
Organization Oversight/Leadership - City Manager	BPA - Reliance	4
Organization Oversight/Leadership - City Manager	BPA - Recovery Cost	0
Organization Oversight/Leadership - City Manager	BPA - Population Served	4
Organization Oversight/Leadership - City Manager	Governance - Service Excellence	4

Senior Leadership

Program Name	Program Attribute	Score
Organization Oversight/Leadership - City Manager	Governance - Collaboration	3
Organization Oversight/Leadership - City Manager	Governance - Resource Management	4
Organization Oversight/Leadership - City Manager	Governance - Financial Stewardship	4
Organization Oversight/Leadership - City Manager	Governance - Operational Excellence	4
Organization Oversight/Leadership - City Manager	Governance - Environmental	1
Project Management and Project Sponsorship/Support	BPA - Mandate	1
Project Management and Project Sponsorship/Support	BPA - Demand	4
Project Management and Project Sponsorship/Support	BPA - Reliance	2
Project Management and Project Sponsorship/Support	BPA - Recovery Cost	0
Project Management and Project Sponsorship/Support	BPA - Population Served	4
Project Management and Project Sponsorship/Support	Governance - Collaboration	2
Project Management and Project Sponsorship/Support	Governance - Resource Management	4
Project Management and Project Sponsorship/Support	Governance - Financial Stewardship	3
Project Management and Project Sponsorship/Support	Governance - Service Excellence	2
Project Management and Project Sponsorship/Support	Governance - Operational Excellence	3
Project Management and Project Sponsorship/Support	Governance - Environmental	1
Strategic, Corporate and Business Planning	BPA - Demand	4
Strategic, Corporate and Business Planning	BPA - Mandate	1
Strategic, Corporate and Business Planning	BPA - Reliance	4
Strategic, Corporate and Business Planning	BPA - Recovery Cost	0
Strategic, Corporate and Business Planning	BPA - Population Served	4
Strategic, Corporate and Business Planning	Governance - Collaboration	3
Strategic, Corporate and Business Planning	Governance - Resource Management	3
Strategic, Corporate and Business Planning	Governance - Financial Stewardship	4
Strategic, Corporate and Business Planning	Governance - Service Excellence	2
Strategic, Corporate and Business Planning	Governance - Operational Excellence	3
Strategic, Corporate and Business Planning	Governance - Environmental	3

Elected Officials

Program Name	Program Attribute	Score
Council Boards/Committees Governance/Decision Making	BPA - Mandate	4
Council Boards/Committees Governance/Decision Making	BPA - Demand	4
Council Boards/Committees Governance/Decision Making	BPA - Reliance	4
Council Boards/Committees Governance/Decision Making	BPA - Recovery Cost	0
Council Boards/Committees Governance/Decision Making	BPA - Population Served	2
Council Boards/Committees Governance/Decision Making	Community - Well-Planned Community	2
Council Boards/Committees Governance/Decision Making	Community - Responsive Economy	1
Council Boards/Committees Governance/Decision Making	Community - Infrastructure	2
Council Boards/Committees Governance/Decision Making	Community - Recreation, Culture and Parks	1
Council Boards/Committees Governance/Decision Making	Community - Safe Community	2
Council Boards/Committees Governance/Decision Making	Community - Welcoming Community	1
Council Boards/Committees Governance/Decision Making	Community - Environmental	2
Council Boards/Committees Governance/Decision Making	Governance - Collaboration	3
Council Boards/Committees Governance/Decision Making	Governance - Resource Management	3
Council Boards/Committees Governance/Decision Making	Governance - Financial Stewardship	3
Council Boards/Committees Governance/Decision Making	Governance - Service Excellence	3
Council Boards/Committees Governance/Decision Making	Governance - Operational Excellence	3
Council Community Outreach/Constituent Services	BPA - Mandate	1
Council Community Outreach/Constituent Services	BPA - Demand	2
Council Community Outreach/Constituent Services	BPA - Reliance	4
Council Community Outreach/Constituent Services	BPA - Recovery Cost	0
Council Community Outreach/Constituent Services	BPA - Population Served	2
Council Community Outreach/Constituent Services	Community - Well-Planned Community	3
Council Community Outreach/Constituent Services	Community - Responsive Economy	2
Council Community Outreach/Constituent Services	Community - Infrastructure	2
Council Community Outreach/Constituent Services	Community - Recreation, Culture and Parks	3
Council Community Outreach/Constituent Services	Community - Safe Community	3
Council Community Outreach/Constituent Services	Community - Welcoming Community	4
Council Community Outreach/Constituent Services	Community - Environmental	2
Council Community Outreach/Constituent Services	Governance - Resource Management	1
Council Community Outreach/Constituent Services	Governance - Financial Stewardship	0
Council Community Outreach/Constituent Services	Governance - Service Excellence	3
Council Community Outreach/Constituent Services	Governance - Collaboration	3
Council Community Outreach/Constituent Services	Governance - Operational Excellence	1
Council Governance/Decision Making	BPA - Demand	4
Council Governance/Decision Making	BPA - Mandate	4

Elected Officials

Program Name	Program Attribute	Score
Council Governance/Decision Making	BPA - Reliance	4
Council Governance/Decision Making	BPA - Recovery Cost	0
Council Governance/Decision Making	BPA - Population Served	4
Council Governance/Decision Making	Community - Well-Planned Community	4
Council Governance/Decision Making	Community - Responsive Economy	4
Council Governance/Decision Making	Community - Infrastructure	4
Council Governance/Decision Making	Community - Recreation, Culture and Parks	4
Council Governance/Decision Making	Community - Safe Community	4
Council Governance/Decision Making	Community - Welcoming Community	4
Council Governance/Decision Making	Community - Environmental	3
Council Governance/Decision Making	Governance - Collaboration	3
Council Governance/Decision Making	Governance - Resource Management	3
Council Governance/Decision Making	Governance - Financial Stewardship	3
Council Governance/Decision Making	Governance - Service Excellence	3
Council Governance/Decision Making	Governance - Operational Excellence	3
Council Intergovernmental Advocacy	BPA - Demand	4
Council Intergovernmental Advocacy	BPA - Mandate	1
Council Intergovernmental Advocacy	BPA - Reliance	4
Council Intergovernmental Advocacy	BPA - Recovery Cost	0
Council Intergovernmental Advocacy	BPA - Population Served	2
Council Intergovernmental Advocacy	Community - Well-Planned Community	2
Council Intergovernmental Advocacy	Community - Responsive Economy	4
Council Intergovernmental Advocacy	Community - Infrastructure	1
Council Intergovernmental Advocacy	Community - Recreation, Culture and Parks	1
Council Intergovernmental Advocacy	Community - Safe Community	2
Council Intergovernmental Advocacy	Community - Welcoming Community	1
Council Intergovernmental Advocacy	Community - Environmental	3
Council Intergovernmental Advocacy	Governance - Resource Management	3
Council Intergovernmental Advocacy	Governance - Financial Stewardship	0
Council Intergovernmental Advocacy	Governance - Service Excellence	1
Council Intergovernmental Advocacy	Governance - Collaboration	3
Council Intergovernmental Advocacy	Governance - Operational Excellence	2

Utilities and Sustainability

Program Name	Program Attribute	Score
Bulk Water Station	BPA - Mandate	3
Bulk Water Station	BPA - Demand	2
Bulk Water Station	BPA - Reliance	4
Bulk Water Station	BPA - Recovery Cost	4
Bulk Water Station	BPA - Population Served	2
Bulk Water Station	Community - Infrastructure	2
Bulk Water Station	Community - Recreation, Culture and Parks	0
Bulk Water Station	Community - Safe Community	1
Bulk Water Station	Community - Welcoming Community	1
Bulk Water Station	Community - Environmental	1
Bulk Water Station	Community - Well-Planned Community	0
Bulk Water Station	Community - Responsive Economy	1
Eco Station Drop-Off & Disposal	BPA - Mandate	1
Eco Station Drop-Off & Disposal	BPA - Recovery Cost	1
Eco Station Drop-Off & Disposal	BPA - Demand	4
Eco Station Drop-Off & Disposal	BPA - Reliance	0
Eco Station Drop-Off & Disposal	BPA - Population Served	2
Eco Station Drop-Off & Disposal	Community - Well-Planned Community	1
Eco Station Drop-Off & Disposal	Community - Responsive Economy	0
Eco Station Drop-Off & Disposal	Community - Infrastructure	2
Eco Station Drop-Off & Disposal	Community - Recreation, Culture and Parks	0
Eco Station Drop-Off & Disposal	Community - Safe Community	1
Eco Station Drop-Off & Disposal	Community - Welcoming Community	1
Eco Station Drop-Off & Disposal	Community - Environmental	4
Organics Collection & Disposal	BPA - Demand	4
Organics Collection & Disposal	BPA - Mandate	3
Organics Collection & Disposal	BPA - Recovery Cost	0
Organics Collection & Disposal	BPA - Reliance	2
Organics Collection & Disposal	BPA - Population Served	4
Organics Collection & Disposal	Community - Well-Planned Community	1
Organics Collection & Disposal	Community - Responsive Economy	0
Organics Collection & Disposal	Community - Infrastructure	2
Organics Collection & Disposal	Community - Recreation, Culture and Parks	0
Organics Collection & Disposal	Community - Safe Community	1
Organics Collection & Disposal	Community - Welcoming Community	1
Organics Collection & Disposal	Community - Environmental	4

Utilities and Sustainability

Program Name	Program Attribute	Score
Organics Drop-Off & Processing	BPA - Mandate	1
Organics Drop-Off & Processing	BPA - Demand	4
Organics Drop-Off & Processing	BPA - Reliance	2
Organics Drop-Off & Processing	BPA - Recovery Cost	0
Organics Drop-Off & Processing	BPA - Population Served	2
Organics Drop-Off & Processing	Community - Environmental	4
Organics Drop-Off & Processing	Community - Responsive Economy	0
Organics Drop-Off & Processing	Community - Infrastructure	2
Organics Drop-Off & Processing	Community - Recreation, Culture and Parks	0
Organics Drop-Off & Processing	Community - Safe Community	1
Organics Drop-Off & Processing	Community - Welcoming Community	1
Organics Drop-Off & Processing	Community - Well-Planned Community	1
Recycling Collection & Disposal	BPA - Mandate	3
Recycling Collection & Disposal	BPA - Population Served	4
Recycling Collection & Disposal	BPA - Demand	4
Recycling Collection & Disposal	BPA - Reliance	2
Recycling Collection & Disposal	BPA - Recovery Cost	0
Recycling Collection & Disposal	Community - Responsive Economy	0
Recycling Collection & Disposal	Community - Infrastructure	2
Recycling Collection & Disposal	Community - Recreation, Culture and Parks	0
Recycling Collection & Disposal	Community - Safe Community	1
Recycling Collection & Disposal	Community - Welcoming Community	1
Recycling Collection & Disposal	Community - Environmental	4
Recycling Collection & Disposal	Community - Well-Planned Community	1
Sanitary Sewer Collection System	BPA - Mandate	3
Sanitary Sewer Collection System	BPA - Recovery Cost	0
Sanitary Sewer Collection System	BPA - Demand	4
Sanitary Sewer Collection System	BPA - Reliance	2
Sanitary Sewer Collection System	BPA - Population Served	4
Sanitary Sewer Collection System	Community - Well-Planned Community	2
Sanitary Sewer Collection System	Community - Infrastructure	4
Sanitary Sewer Collection System	Community - Recreation, Culture and Parks	1
Sanitary Sewer Collection System	Community - Safe Community	4
Sanitary Sewer Collection System	Community - Welcoming Community	0
Sanitary Sewer Collection System	Community - Environmental	1
Sanitary Sewer Collection System	Community - Responsive Economy	1

Utilities and Sustainability

Program Name	Program Attribute	Score
Sanitary Sewer Lateral Program	BPA - Demand	0
Sanitary Sewer Lateral Program	BPA - Mandate	1
Sanitary Sewer Lateral Program	BPA - Recovery Cost	1
Sanitary Sewer Lateral Program	BPA - Reliance	2
Sanitary Sewer Lateral Program	BPA - Population Served	4
Sanitary Sewer Lateral Program	Community - Infrastructure	3
Sanitary Sewer Lateral Program	Community - Recreation, Culture and Parks	1
Sanitary Sewer Lateral Program	Community - Safe Community	4
Sanitary Sewer Lateral Program	Community - Welcoming Community	0
Sanitary Sewer Lateral Program	Community - Environmental	1
Sanitary Sewer Lateral Program	Community - Well-Planned Community	0
Sanitary Sewer Lateral Program	Community - Responsive Economy	1
Sanitary Sewer Transmission	BPA - Recovery Cost	0
Sanitary Sewer Transmission	BPA - Demand	4
Sanitary Sewer Transmission	BPA - Mandate	3
Sanitary Sewer Transmission	BPA - Reliance	2
Sanitary Sewer Transmission	BPA - Population Served	4
Sanitary Sewer Transmission	Community - Well-Planned Community	0
Sanitary Sewer Transmission	Community - Infrastructure	3
Sanitary Sewer Transmission	Community - Recreation, Culture and Parks	1
Sanitary Sewer Transmission	Community - Safe Community	4
Sanitary Sewer Transmission	Community - Welcoming Community	0
Sanitary Sewer Transmission	Community - Environmental	4
Sanitary Sewer Transmission	Community - Responsive Economy	1
Solid Waste Collection & Disposal	BPA - Demand	4
Solid Waste Collection & Disposal	BPA - Mandate	3
Solid Waste Collection & Disposal	BPA - Reliance	2
Solid Waste Collection & Disposal	BPA - Recovery Cost	0
Solid Waste Collection & Disposal	BPA - Population Served	4
Solid Waste Collection & Disposal	Community - Environmental	4
Solid Waste Collection & Disposal	Community - Infrastructure	2
Solid Waste Collection & Disposal	Community - Recreation, Culture and Parks	0
Solid Waste Collection & Disposal	Community - Safe Community	3
Solid Waste Collection & Disposal	Community - Welcoming Community	1
Solid Waste Collection & Disposal	Community - Well-Planned Community	1
Solid Waste Collection & Disposal	Community - Responsive Economy	1

Utilities and Sustainability

Program Name	Program Attribute	Score
Transfer Station Drop-Off & Disposal	BPA - Demand	4
Transfer Station Drop-Off & Disposal	BPA - Population Served	4
Transfer Station Drop-Off & Disposal	BPA - Mandate	1
Transfer Station Drop-Off & Disposal	BPA - Reliance	0
Transfer Station Drop-Off & Disposal	BPA - Recovery Cost	4
Transfer Station Drop-Off & Disposal	Community - Infrastructure	3
Transfer Station Drop-Off & Disposal	Community - Recreation, Culture and Parks	0
Transfer Station Drop-Off & Disposal	Community - Safe Community	1
Transfer Station Drop-Off & Disposal	Community - Welcoming Community	1
Transfer Station Drop-Off & Disposal	Community - Environmental	4
Transfer Station Drop-Off & Disposal	Community - Well-Planned Community	1
Transfer Station Drop-Off & Disposal	Community - Responsive Economy	1
Utility Billing Services	BPA - Mandate	3
Utility Billing Services	BPA - Demand	2
Utility Billing Services	BPA - Reliance	2
Utility Billing Services	BPA - Recovery Cost	2
Utility Billing Services	BPA - Population Served	4
Utility Billing Services	Community - Responsive Economy	0
Utility Billing Services	Community - Infrastructure	1
Utility Billing Services	Community - Recreation, Culture and Parks	0
Utility Billing Services	Community - Welcoming Community	0
Utility Billing Services	Community - Environmental	0
Utility Billing Services	Community - Well-Planned Community	0
Utility Billing Services	Community - Safe Community	0
Waste Collection Events	BPA - Demand	0
Waste Collection Events	BPA - Mandate	1
Waste Collection Events	BPA - Reliance	2
Waste Collection Events	BPA - Recovery Cost	0
Waste Collection Events	BPA - Population Served	4
Waste Collection Events	Community - Environmental	4
Waste Collection Events	Community - Well-Planned Community	0
Waste Collection Events	Community - Responsive Economy	0
Waste Collection Events	Community - Infrastructure	0
Waste Collection Events	Community - Recreation, Culture and Parks	0
Waste Collection Events	Community - Safe Community	0
Waste Collection Events	Community - Welcoming Community	1

Utilities and Sustainability

Program Name	Program Attribute	Score
Water Distribution System	BPA - Recovery Cost	1
Water Distribution System	BPA - Demand	4
Water Distribution System	BPA - Mandate	3
Water Distribution System	BPA - Reliance	4
Water Distribution System	BPA - Population Served	4
Water Distribution System	Community - Well-Planned Community	2
Water Distribution System	Community - Responsive Economy	2
Water Distribution System	Community - Infrastructure	4
Water Distribution System	Community - Recreation, Culture and Parks	1
Water Distribution System	Community - Safe Community	4
Water Distribution System	Community - Welcoming Community	0
Water Distribution System	Community - Environmental	1
Water Hydrant Maintenance	BPA - Recovery Cost	0
Water Hydrant Maintenance	BPA - Demand	2
Water Hydrant Maintenance	BPA - Mandate	1
Water Hydrant Maintenance	BPA - Reliance	2
Water Hydrant Maintenance	BPA - Population Served	4
Water Hydrant Maintenance	Community - Well-Planned Community	0
Water Hydrant Maintenance	Community - Responsive Economy	2
Water Hydrant Maintenance	Community - Infrastructure	4
Water Hydrant Maintenance	Community - Recreation, Culture and Parks	0
Water Hydrant Maintenance	Community - Safe Community	4
Water Hydrant Maintenance	Community - Welcoming Community	0
Water Hydrant Maintenance	Community - Environmental	0
Water Meter Reading and Meter Maintenance	BPA - Demand	4
Water Meter Reading and Meter Maintenance	BPA - Mandate	3
Water Meter Reading and Meter Maintenance	BPA - Reliance	2
Water Meter Reading and Meter Maintenance	BPA - Recovery Cost	1
Water Meter Reading and Meter Maintenance	BPA - Population Served	4
Water Meter Reading and Meter Maintenance	Community - Responsive Economy	0
Water Meter Reading and Meter Maintenance	Community - Infrastructure	4
Water Meter Reading and Meter Maintenance	Community - Recreation, Culture and Parks	0
Water Meter Reading and Meter Maintenance	Community - Safe Community	1
Water Meter Reading and Meter Maintenance	Community - Welcoming Community	0
Water Meter Reading and Meter Maintenance	Community - Well-Planned Community	0
Water Meter Reading and Meter Maintenance	Community - Environmental	0

Utilities and Sustainability

Program Name	Program Attribute	Score
Water Service Line Program	BPA - Mandate	3
Water Service Line Program	BPA - Demand	4
Water Service Line Program	BPA - Reliance	2
Water Service Line Program	BPA - Recovery Cost	1
Water Service Line Program	BPA - Population Served	4
Water Service Line Program	Community - Well-Planned Community	0
Water Service Line Program	Community - Responsive Economy	2
Water Service Line Program	Community - Infrastructure	4
Water Service Line Program	Community - Recreation, Culture and Parks	0
Water Service Line Program	Community - Safe Community	3
Water Service Line Program	Community - Welcoming Community	0
Water Service Line Program	Community - Environmental	1
Water Supply	BPA - Demand	0
Water Supply	BPA - Mandate	3
Water Supply	BPA - Reliance	2
Water Supply	BPA - Recovery Cost	0
Water Supply	BPA - Population Served	4
Water Supply	Community - Environmental	4
Water Supply	Community - Well-Planned Community	0
Water Supply	Community - Responsive Economy	2
Water Supply	Community - Infrastructure	3
Water Supply	Community - Recreation, Culture and Parks	0
Water Supply	Community - Safe Community	4
Water Supply	Community - Welcoming Community	0