Operating Project Scoring Details

For more information on the PBB process and scoring, please see the Priority Based Budgeting (PBB) section under Budget on our website Fore detailed definitions of the Results and Basic Program Attributes (BPA), please see:

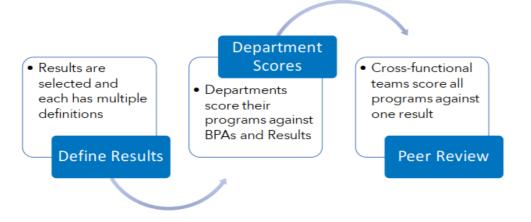
PBB Community and Governance Results
PBB Basic Program Attributes (BPA)

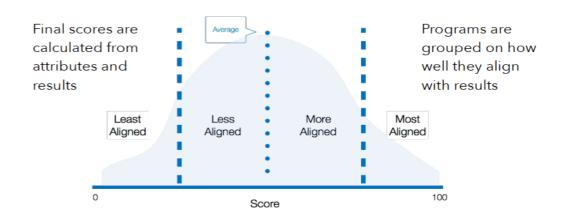
Results are drawn from the City's strategic plan and other guiding documents. Attributes are additional characteristics that also affect a program or capital projects overall relevance and prioritization.

Quartiles are calculated based on the score given to the program or capital project for each Result and Basic Program Attribute (BPA). All programs/capital projects are scored against attributes. Only Community programs/capital projects like Local Road Rehabilitation or Roadway Safety Improvement are scored against Community results. Governance programs/capital projects like Information Technology Network Infrastructure are scored against Governance Results.

Each program or capital project is evaluated against those Results/BPAs using a scale of influence on the successful achievement of that Result Programs/capital projects are evaluated on a 0-4 scale against the Results

- 4: This program/capital project is ESSENTIAL to the successful achievement of the result
- 3: This program/capital project has a STRONG influence on the successful achievement of the result
- 2: This program/capital project has SOME influence on the successful achievement of the result
- 1: This program/capital project has a MINOR influence on the successful achievement of the result
- 0: This program/capital project has NO influence on the successful achievement of the result





Department	Program Name	Result/BPA Type	Result/BPA	Score
Public Works	Cemetery Operations	ВРА	Demand	2
Public Works	Cemetery Operations	BPA	Mandate	3
Public Works	Cemetery Operations	BPA	Population Served	2
Public Works	Cemetery Operations	BPA	Cost Recovery	4
Public Works	Cemetery Operations	BPA	Reliance	2
Public Works	Cemetery Operations	Community	Environmental Resiliency and Climate Change	2
Public Works	Cemetery Operations	Community	Well-Planned and Maintained Infrastructure	1
Public Works	Cemetery Operations	Community	Thriving Recreation, Culture & Parks	2
Public Works	Cemetery Operations	Community	Responsive Economy	0
Public Works	Cemetery Operations	Community	Safe Community	0
Public Works	Cemetery Operations	Community	Welcoming Community	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Public Works	Cemetery Operations	Community	Well-Planned Community	0
Public Works	Open Space Turf Maintenance	BPA	Demand	4
Public Works	Open Space Turf Maintenance	BPA	Mandate	2
Public Works	Open Space Turf Maintenance	BPA	Population Served	4
Public Works	Open Space Turf Maintenance	BPA	Cost Recovery	1
Public Works	Open Space Turf Maintenance	BPA	Reliance	2
Public Works	Open Space Turf Maintenance	Community	Environmental Resiliency and Climate Change	1
Public Works	Open Space Turf Maintenance	Community	Well-Planned and Maintained Infrastructure	0
Public Works	Open Space Turf Maintenance	Community	Thriving Recreation, Culture & Parks	4
Public Works	Open Space Turf Maintenance	Community	Responsive Economy	1
Public Works	Open Space Turf Maintenance	Community	Safe Community	1
Public Works	Open Space Turf Maintenance	Community	Welcoming Community	1
Public Works	Open Space Turf Maintenance	Community	Well-Planned Community	1
Public Works	Trail and Pathway Maintenance	ВРА	Demand	4
Public Works	Trail and Pathway Maintenance	ВРА	Mandate	2
Public Works	Trail and Pathway Maintenance	BPA	Population Served	4
Public Works	Trail and Pathway Maintenance	BPA	Cost Recovery	1
Public Works	Trail and Pathway Maintenance	BPA	Reliance	2
Public Works	Trail and Pathway Maintenance	Community	Environmental Resiliency and Climate Change	1
Public Works	Trail and Pathway Maintenance	Community	Well-Planned and Maintained Infrastructure	2
Public Works	Trail and Pathway Maintenance	Community	Thriving Recreation, Culture & Parks	4
Public Works	Trail and Pathway Maintenance	Community	Responsive Economy	0
Public Works	Trail and Pathway Maintenance	Community	Safe Community	2
Public Works	Trail and Pathway Maintenance	Community	Welcoming Community	1
Public Works	Trail and Pathway Maintenance	Community	Well-Planned Community	2
Public Works	Tree and Shrub Maintenance and Horticulture	BPA	Demand	4
Public Works	Tree and Shrub Maintenance and Horticulture	BPA	Mandate	2
Public Works	Tree and Shrub Maintenance and Horticulture	BPA	Population Served	4
Public Works	Tree and Shrub Maintenance and Horticulture	BPA	Cost Recovery	0
Public Works	Tree and Shrub Maintenance and Horticulture	BPA	Reliance	2
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Environmental Resiliency and Climate Change	1
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Well-Planned and Maintained Infrastructure	0
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Thriving Recreation, Culture & Parks	4
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Responsive Economy	1
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Safe Community	0
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Welcoming Community	1
Public Works	Tree and Shrub Maintenance and Horticulture	Community	Well-Planned Community	1
Public Works	Playgrounds and Outdoor Venue Maintenance	BPA	Demand	2
Public Works	Playgrounds and Outdoor Venue Maintenance	BPA	Mandate	2
Public Works	Playgrounds and Outdoor Venue Maintenance	BPA	Population Served	2
Public Works	Playgrounds and Outdoor Venue Maintenance	BPA	Cost Recovery	1
Public Works	Playgrounds and Outdoor Venue Maintenance	BPA	Reliance	4
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Environmental Resiliency and Climate Change	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Well-Planned and Maintained Infrastructure	4
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Thriving Recreation, Culture & Parks	4
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Responsive Economy	(
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Safe Community	2
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Welcoming Community	1
Public Works	Playgrounds and Outdoor Venue Maintenance	Community	Well-Planned Community	1
Public Works	Litter and Garbage Control	BPA	Demand	4
Public Works	Litter and Garbage Control	BPA	Mandate	2
Public Works	Litter and Garbage Control	BPA	Population Served	4
Public Works	Litter and Garbage Control	BPA	Cost Recovery	1
Public Works	Litter and Garbage Control	ВРА	Reliance	2
Public Works	Litter and Garbage Control	Community	Environmental Resiliency and Climate Change	1
Public Works	Litter and Garbage Control	Community	Well-Planned and Maintained Infrastructure	1
Public Works	Litter and Garbage Control	Community	Thriving Recreation, Culture & Parks	4
Public Works	Litter and Garbage Control	Community	Responsive Economy	1
Public Works	Litter and Garbage Control	Community	Safe Community	1
Public Works	Litter and Garbage Control	Community	Welcoming Community	1
Public Works	Litter and Garbage Control	Community	Well-Planned Community	1
Public Works	Road and Bridge Maintenance	ВРА	Demand	4
Public Works	Road and Bridge Maintenance	ВРА	Mandate	2
Public Works	Road and Bridge Maintenance	ВРА	Population Served	4
Public Works	Road and Bridge Maintenance	ВРА	Cost Recovery	1
Public Works	Road and Bridge Maintenance	ВРА	Reliance	2
Public Works	Road and Bridge Maintenance	Community	Environmental Resiliency and Climate Change	2
Public Works	Road and Bridge Maintenance	Community	Well-Planned and Maintained Infrastructure	4
Public Works	Road and Bridge Maintenance	Community	Thriving Recreation, Culture & Parks	1
Public Works	Road and Bridge Maintenance	Community	Responsive Economy	3
Public Works	Road and Bridge Maintenance	Community	Safe Community	4
Public Works	Road and Bridge Maintenance	Community	Welcoming Community	1
Public Works	Road and Bridge Maintenance	Community	Well-Planned Community	1
Public Works	Snow Clearing and Ice Control	BPA	Demand	4
Public Works	Snow Clearing and Ice Control	ВРА	Mandate	1
Public Works	Snow Clearing and Ice Control	BPA	Population Served	4
Public Works	Snow Clearing and Ice Control	BPA	Cost Recovery	(
Public Works	Snow Clearing and Ice Control	BPA	Reliance	2
Public Works	Snow Clearing and Ice Control	Community	Environmental Resiliency and Climate Change	3
Public Works	Snow Clearing and Ice Control	Community	Well-Planned and Maintained Infrastructure	3
Public Works	Snow Clearing and Ice Control	Community	Thriving Recreation, Culture & Parks	2
Public Works	Snow Clearing and Ice Control	Community	Responsive Economy	1
Public Works	Snow Clearing and Ice Control	Community	Safe Community	4
Public Works	Snow Clearing and Ice Control	Community	Welcoming Community	1
Public Works	Snow Clearing and Ice Control	Community	Well-Planned Community	1
Public Works	Traffic Control and Lighting	BPA	Demand	-

Department	Program Name	Result/BPA Type	Result/BPA	Score
Public Works	Traffic Control and Lighting	ВРА	Mandate	1
Public Works	Traffic Control and Lighting	BPA	Population Served	4
Public Works	Traffic Control and Lighting	BPA	Cost Recovery	1
Public Works	Traffic Control and Lighting	BPA	Reliance	2
Public Works	Traffic Control and Lighting	Community	Environmental Resiliency and Climate Change	0
Public Works	Traffic Control and Lighting	Community	Well-Planned and Maintained Infrastructure	4
Public Works	Traffic Control and Lighting	Community	Thriving Recreation, Culture & Parks	1
Public Works	Traffic Control and Lighting	Community	Responsive Economy	3
Public Works	Traffic Control and Lighting	Community	Safe Community	4
Public Works	Traffic Control and Lighting	Community	Welcoming Community	0
Public Works	Traffic Control and Lighting	Community	Well-Planned Community	1
Public Works	Storm Water Drainage and Ditches	BPA	Demand	4
Public Works	Storm Water Drainage and Ditches	BPA	Mandate	3
Public Works	Storm Water Drainage and Ditches	BPA	Population Served	4
Public Works	Storm Water Drainage and Ditches	BPA	Cost Recovery	0
Public Works	Storm Water Drainage and Ditches	BPA	Reliance	4
Public Works	Storm Water Drainage and Ditches	Community	Environmental Resiliency and Climate Change	3
Public Works	Storm Water Drainage and Ditches	Community	Well-Planned and Maintained Infrastructure	4
Public Works	Storm Water Drainage and Ditches	Community	Thriving Recreation, Culture & Parks	1
Public Works	Storm Water Drainage and Ditches	Community	Responsive Economy	0
Public Works	Storm Water Drainage and Ditches	Community	Safe Community	2
Public Works	Storm Water Drainage and Ditches	Community	Welcoming Community	0
Public Works	Storm Water Drainage and Ditches	Community	Well-Planned Community	1
Public Works	Events and Festivals	BPA	Demand	4
Public Works	Events and Festivals	BPA	Mandate	2
Public Works	Events and Festivals	BPA	Population Served	2
Public Works	Events and Festivals	BPA	Cost Recovery	0
Public Works	Events and Festivals	BPA	Reliance	2
Public Works	Events and Festivals	Community	Environmental Resiliency and Climate Change	0
Public Works	Events and Festivals	Community	Well-Planned and Maintained Infrastructure	0
Public Works	Events and Festivals	Community	Thriving Recreation, Culture & Parks	4
Public Works	Events and Festivals	Community	Responsive Economy	1
Public Works	Events and Festivals	Community	Safe Community	2
Public Works	Events and Festivals	Community	Welcoming Community	2
Public Works	Events and Festivals	Community	Well-Planned Community	0
Public Works	Local Transit Service	BPA	Demand	2
Public Works	Local Transit Service	BPA	Mandate	2
Public Works	Local Transit Service	ВРА	Population Served	2
Public Works	Local Transit Service	ВРА	Cost Recovery	1
Public Works	Local Transit Service	BPA	Reliance	2
Public Works	Local Transit Service	Community	Environmental Resiliency and Climate Change	2
Public Works	Local Transit Service	Community	Well-Planned and Maintained Infrastructure	2
	Local Transit Service	Community	Thriving Recreation, Culture & Parks	_

Department	Program Name	Result/BPA Type	Result/BPA	Score
Public Works	Local Transit Service	Community	Responsive Economy	2
Public Works	Local Transit Service	Community	Safe Community	2
Public Works	Local Transit Service	Community	Welcoming Community	3
Public Works	Local Transit Service	Community	Well-Planned Community	3
Public Works	Commuter Transit Service	BPA	Demand	2
Public Works	Commuter Transit Service	BPA	Mandate	2
Public Works	Commuter Transit Service	BPA	Population Served	2
Public Works	Commuter Transit Service	ВРА	Cost Recovery	1
Public Works	Commuter Transit Service	BPA	Reliance	2
Public Works	Commuter Transit Service	Community	Environmental Resiliency and Climate Change	2
Public Works	Commuter Transit Service	Community	Well-Planned and Maintained Infrastructure	1
Public Works	Commuter Transit Service	Community	Thriving Recreation, Culture & Parks	2
Public Works	Commuter Transit Service	Community	Responsive Economy	2
Public Works	Commuter Transit Service	Community	Safe Community	2
Public Works	Commuter Transit Service	Community	Welcoming Community	2
Public Works	Commuter Transit Service	Community	Well-Planned Community	2
Utilities	Water Distribution System	BPA	Demand	4
Utilities	Water Distribution System	ВРА	Mandate	3
Utilities	Water Distribution System	ВРА	Population Served	4
Utilities	Water Distribution System	ВРА	Cost Recovery	1
Utilities	Water Distribution System	ВРА	Reliance	4
Utilities	Water Distribution System	Community	Environmental Resiliency and Climate Change	1
Utilities	Water Distribution System	Community	Well-Planned and Maintained Infrastructure	4
Utilities	Water Distribution System	Community	Thriving Recreation, Culture & Parks	1
Utilities	Water Distribution System	Community	Responsive Economy	2
Utilities	Water Distribution System	Community	Safe Community	4
Utilities	Water Distribution System	Community	Welcoming Community	0
Utilities	Water Distribution System	Community	Well-Planned Community	2
Utilities	Water Hydrant Maintenance	ВРА	Demand	2
Utilities	Water Hydrant Maintenance	ВРА	Mandate	1
Utilities	Water Hydrant Maintenance	ВРА	Population Served	4
Utilities	Water Hydrant Maintenance	BPA	Cost Recovery	0
Utilities	Water Hydrant Maintenance	BPA	Reliance	2
Utilities	Water Hydrant Maintenance	Community	Environmental Resiliency and Climate Change	0
Utilities	Water Hydrant Maintenance	Community	Well-Planned and Maintained Infrastructure	4
Utilities	Water Hydrant Maintenance	Community	Thriving Recreation, Culture & Parks	0
Utilities	Water Hydrant Maintenance	Community	Responsive Economy	2
Utilities	Water Hydrant Maintenance	Community	Safe Community	4
Utilities	Water Hydrant Maintenance	Community	Welcoming Community	0
Utilities	Water Hydrant Maintenance	Community	Well-Planned Community	0
Utilities	Bulk Water Station	BPA	Demand	2
Utilities	Bulk Water Station	BPA	Mandate	3
Utilities	Bulk Water Station	BPA	Population Served	2

Department	Program Name	Result/BPA Type	Result/BPA	Score
Utilities	Bulk Water Station	ВРА	Cost Recovery	4
Utilities	Bulk Water Station	BPA	Reliance	4
Utilities	Bulk Water Station	Community	Environmental Resiliency and Climate Change	1
Utilities	Bulk Water Station	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Bulk Water Station	Community	Thriving Recreation, Culture & Parks	0
Utilities	Bulk Water Station	Community	Responsive Economy	1
Utilities	Bulk Water Station	Community	Safe Community	1
Utilities	Bulk Water Station	Community	Welcoming Community	1
Utilities	Bulk Water Station	Community	Well-Planned Community	0
Utilities	Water Meter Reading and Meter Maintenance	BPA	Demand	4
Utilities	Water Meter Reading and Meter Maintenance	BPA	Mandate	3
Utilities	Water Meter Reading and Meter Maintenance	BPA	Population Served	4
Utilities	Water Meter Reading and Meter Maintenance	BPA	Cost Recovery	1
Utilities	Water Meter Reading and Meter Maintenance	BPA	Reliance	2
Utilities	Water Meter Reading and Meter Maintenance	Community	Environmental Resiliency and Climate Change	0
Utilities	Water Meter Reading and Meter Maintenance	Community	Well-Planned and Maintained Infrastructure	4
Utilities	Water Meter Reading and Meter Maintenance	Community	Thriving Recreation, Culture & Parks	0
Utilities	Water Meter Reading and Meter Maintenance	Community	Responsive Economy	0
Utilities	Water Meter Reading and Meter Maintenance	Community	Safe Community	1
Utilities	Water Meter Reading and Meter Maintenance	Community	Welcoming Community	0
Utilities	Water Meter Reading and Meter Maintenance	Community	Well-Planned Community	0
Utilities	Sanitary Sewer Collection System	BPA	Demand	4
Utilities	Sanitary Sewer Collection System	BPA	Mandate	3
Utilities	Sanitary Sewer Collection System	BPA	Population Served	4
Utilities	Sanitary Sewer Collection System	BPA	Cost Recovery	0
Utilities	Sanitary Sewer Collection System	BPA	Reliance	2
Utilities	Sanitary Sewer Collection System	Community	Environmental Resiliency and Climate Change	1
Utilities	Sanitary Sewer Collection System	Community	Well-Planned and Maintained Infrastructure	4
Utilities	Sanitary Sewer Collection System	Community	Thriving Recreation, Culture & Parks	1
Utilities	Sanitary Sewer Collection System	Community	Responsive Economy	1
Utilities	Sanitary Sewer Collection System	Community	Safe Community	4
Utilities	Sanitary Sewer Collection System	Community	Welcoming Community	0
Utilities	Sanitary Sewer Collection System	Community	Well-Planned Community	2
Utilities	Sanitary Sewer Lateral Program	BPA	Demand	0
Utilities	Sanitary Sewer Lateral Program	BPA	Mandate	1
Utilities	Sanitary Sewer Lateral Program	BPA	Population Served	4
Utilities	Sanitary Sewer Lateral Program	BPA	Cost Recovery	1
Utilities	Sanitary Sewer Lateral Program	ВРА	Reliance	2
Utilities	Sanitary Sewer Lateral Program	Community	Environmental Resiliency and Climate Change	1
Utilities	Sanitary Sewer Lateral Program	Community	Well-Planned and Maintained Infrastructure	3
Utilities	Sanitary Sewer Lateral Program	Community	Thriving Recreation, Culture & Parks	1
Utilities	Sanitary Sewer Lateral Program	Community	Responsive Economy	1
Utilities	Sanitary Sewer Lateral Program	Community	Safe Community	

Department	Program Name	Result/BPA Type	Result/BPA	Score
Utilities	Sanitary Sewer Lateral Program	Community	Welcoming Community	0
Utilities	Sanitary Sewer Lateral Program	Community	Well-Planned Community	0
Utilities	Waste Collection Events	BPA	Demand	0
Utilities	Waste Collection Events	BPA	Mandate	1
Utilities	Waste Collection Events	BPA	Population Served	4
Utilities	Waste Collection Events	BPA	Cost Recovery	0
Utilities	Waste Collection Events	BPA	Reliance	2
Utilities	Waste Collection Events	Community	Environmental Resiliency and Climate Change	4
Utilities	Waste Collection Events	Community	Well-Planned and Maintained Infrastructure	0
Utilities	Waste Collection Events	Community	Thriving Recreation, Culture & Parks	0
Utilities	Waste Collection Events	Community	Responsive Economy	0
Utilities	Waste Collection Events	Community	Safe Community	0
Utilities	Waste Collection Events	Community	Welcoming Community	1
Utilities	Waste Collection Events	Community	Well-Planned Community	0
Utilities	Transfer Station Drop-Off & Disposal	BPA	Demand	4
Utilities	Transfer Station Drop-Off & Disposal	BPA	Mandate	1
Utilities	Transfer Station Drop-Off & Disposal	BPA	Population Served	4
Utilities	Transfer Station Drop-Off & Disposal	BPA	Cost Recovery	4
Utilities	Transfer Station Drop-Off & Disposal	BPA	Reliance	0
Utilities	Transfer Station Drop-Off & Disposal	Community	Environmental Resiliency and Climate Change	4
Utilities	Transfer Station Drop-Off & Disposal	Community	Well-Planned and Maintained Infrastructure	3
Utilities	Transfer Station Drop-Off & Disposal	Community	Thriving Recreation, Culture & Parks	0
Utilities	Transfer Station Drop-Off & Disposal	Community	Responsive Economy	1
Utilities	Transfer Station Drop-Off & Disposal	Community	Safe Community	1
Utilities	Transfer Station Drop-Off & Disposal	Community	Welcoming Community	1
Utilities	Transfer Station Drop-Off & Disposal	Community	Well-Planned Community	1
	I Capital Construction - Governance	BPA	Demand	4
•	I Capital Construction - Governance	BPA	Mandate	1
•	I Capital Construction - Governance	ВРА	Population Served	4
	I Capital Construction - Governance	BPA	Cost Recovery	1
	I Capital Construction - Governance	BPA	Reliance	4
	I Capital Construction - Governance	Governance	Collaboration	3
	I I Capital Construction - Governance	Governance	Environmental Resiliency and Climate Change	3
	I Capital Construction - Governance	Governance	Financial Stewardship	3
•	I I Capital Construction - Governance	Governance	Operational Excellence	3
	I Capital Construction - Governance	Governance	Resource Management	4
•	I Capital Construction - Governance	Governance	Service Excellence	3
Fleet, Facilities and	·	BPA	Demand	Δ
Fleet, Facilities and	•	BPA	Mandate	2
Fleet, Facilities and	•	BPA	Population Served	1
Fleet, Facilities and	•	BPA	Cost Recovery	n
rices, racinities and	•		•	-
Fleet, Facilities and	I I Traffic Safety	BPA	Reliance	כ

Department	Program Name	Result/BPA Type	Result/BPA	Score
Fleet, Facilities and I Traffic Safety		Community	Well-Planned and Maintained Infrastructure	0
Fleet, Facilities and I Traffic Safety		Community	Thriving Recreation, Culture & Parks	1
Fleet, Facilities and I Traffic Safety		Community	Responsive Economy	0
Fleet, Facilities and I Traffic Safety		Community	Safe Community	4
Fleet, Facilities and I Traffic Safety		Community	Welcoming Community	1
Fleet, Facilities and I Traffic Safety		Community	Well-Planned Community	2
Fleet, Facilities and I Capital Procureme	ent	ВРА	Demand	2
Fleet, Facilities and I Capital Procureme	ent	ВРА	Mandate	2
Fleet, Facilities and I Capital Procureme	ent	ВРА	Population Served	2
Fleet, Facilities and I Capital Procureme	ent	ВРА	Cost Recovery	0
Fleet, Facilities and I Capital Procureme	ent	BPA	Reliance	2
Fleet, Facilities and I Capital Procureme	ent	Governance	Collaboration	2
Fleet, Facilities and I Capital Procureme	ent	Governance	Environmental Resiliency and Climate Change	1
Fleet, Facilities and I Capital Procureme	ent	Governance	Financial Stewardship	1
Fleet, Facilities and I Capital Procureme	ent	Governance	Operational Excellence	4
Fleet, Facilities and I Capital Procureme	ent	Governance	Resource Management	4
Fleet, Facilities and I Capital Procureme	ent	Governance	Service Excellence	3
Fleet, Facilities and I Development Eng		BPA	Demand	0
Fleet, Facilities and I Development Eng	gineering	BPA	Mandate	3
Fleet, Facilities and I Development Eng	_	BPA	Population Served	4
Fleet, Facilities and I Development Eng	gineering	BPA	Cost Recovery	1
Fleet, Facilities and I Development Eng		BPA	Reliance	2
Fleet, Facilities and I Development Eng	gineering	Community	Environmental Resiliency and Climate Change	3
Fleet, Facilities and I Development Eng	gineering	Community	Well-Planned and Maintained Infrastructure	4
Fleet, Facilities and I Development Eng	_	Community	Thriving Recreation, Culture & Parks	4
Fleet, Facilities and I Development Eng	gineering	Community	Responsive Economy	2
Fleet, Facilities and I Development Eng		Community	Safe Community	4
Fleet, Facilities and I Development Eng	_	Community	Welcoming Community	0
Fleet, Facilities and I Development Eng		Community	Well-Planned Community	4
Fleet, Facilities and IInterdepartmenta	_	BPA	Demand	2
Fleet, Facilities and IInterdepartmenta	al Engineering Support	BPA	Mandate	1
Fleet, Facilities and IInterdepartmenta		BPA	Population Served	2
Fleet, Facilities and IInterdepartmenta		BPA	Cost Recovery	0
Fleet, Facilities and IInterdepartmenta		BPA	Reliance	2
Fleet, Facilities and IInterdepartmenta		Governance	Collaboration	0
Fleet, Facilities and IInterdepartmenta		Governance	Environmental Resiliency and Climate Change	1
Fleet, Facilities and IInterdepartmenta		Governance	Financial Stewardship	0
Fleet, Facilities and IInterdepartmenta		Governance	Operational Excellence	4
Fleet, Facilities and I Interdepartmenta		Governance	Resource Management	4
Fleet, Facilities and I Interdepartmenta		Governance	Service Excellence	3
Fleet, Facilities and I Lot Grading Progr		BPA	Demand	0
Fleet, Facilities and I Lot Grading Progr		ВРА	Mandate	1
Fleet, Facilities and I Lot Grading Progr		BPA	Population Served	4
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Department	Program Name	Result/BPA Type	Result/BPA	Score
Fleet, Facilities and I Lot Grading Program		ВРА	Cost Recovery	4
Fleet, Facilities and I Lot Grading Program		BPA	Reliance	2
Fleet, Facilities and I Lot Grading Program		Community	Environmental Resiliency and Climate Change	1
Fleet, Facilities and I Lot Grading Program		Community	Well-Planned and Maintained Infrastructure	4
Fleet, Facilities and I Lot Grading Program		Community	Thriving Recreation, Culture & Parks	0
Fleet, Facilities and I Lot Grading Program		Community	Responsive Economy	0
Fleet, Facilities and I Lot Grading Program		Community	Safe Community	0
Fleet, Facilities and I Lot Grading Program		Community	Welcoming Community	0
Fleet, Facilities and I Lot Grading Program		Community	Well-Planned Community	4
Fleet, Facilities and I Service Inspections		BPA	Demand	0
Fleet, Facilities and I Service Inspections		BPA	Mandate	3
Fleet, Facilities and I Service Inspections		BPA	Population Served	4
Fleet, Facilities and I Service Inspections		BPA	Cost Recovery	4
Fleet, Facilities and I Service Inspections		BPA	Reliance	2
Fleet, Facilities and I Service Inspections		Community	Environmental Resiliency and Climate Change	0
Fleet, Facilities and I Service Inspections		Community	Well-Planned and Maintained Infrastructure	4
Fleet, Facilities and I Service Inspections		Community	Thriving Recreation, Culture & Parks	0
Fleet, Facilities and I Service Inspections		Community	Responsive Economy	0
Fleet, Facilities and I Service Inspections		Community	Safe Community	0
Fleet, Facilities and I Service Inspections		Community	Welcoming Community	0
Fleet, Facilities and I Service Inspections		Community	Well-Planned Community	2
Fleet, Facilities and I Building Maintenance and Op	peration-Internal	BPA	Demand	2
Fleet, Facilities and I Building Maintenance and Op		BPA	Mandate	1
Fleet, Facilities and I Building Maintenance and Op		BPA	Population Served	4
Fleet, Facilities and I Building Maintenance and Op		BPA	Cost Recovery	1
Fleet, Facilities and I Building Maintenance and Op		BPA	Reliance	2
Fleet, Facilities and I Building Maintenance and Op		Governance	Collaboration	1
Fleet, Facilities and I Building Maintenance and Op		Governance	Environmental Resiliency and Climate Change	1
Fleet, Facilities and I Building Maintenance and Op		Governance	Financial Stewardship	1
Fleet, Facilities and I Building Maintenance and Op		Governance	Operational Excellence	3
Fleet, Facilities and I Building Maintenance and Op		Governance	Resource Management	4
Fleet, Facilities and I Building Maintenance and Op		Governance	Service Excellence	3
Fleet, Facilities and I Fleet Planned/Preventative M		ВРА	Demand	2
Fleet, Facilities and I Fleet Planned/Preventative M		BPA	Mandate	4
Fleet, Facilities and I Fleet Planned/Preventative M		BPA	Population Served	4
Fleet, Facilities and I Fleet Planned/Preventative M		BPA	Cost Recovery	1
Fleet, Facilities and I Fleet Planned/Preventative M		BPA	Reliance	2
Fleet, Facilities and I Fleet Planned/Preventative M		Governance	Collaboration	ے 0
Fleet, Facilities and I Fleet Planned/Preventative M		Governance	Environmental Resiliency and Climate Change	1
Fleet, Facilities and I Fleet Planned/Preventative M		Governance	Financial Stewardship	U
Fleet, Facilities and I Fleet Planned/Preventative M		Governance	Operational Excellence	1
Fleet, Facilities and I Fleet Planned/Preventative M		Governance	Resource Management	4
			_	4 2
Fleet, Facilities and I Fleet Planned/Preventative N	rannenance	Governance	Service Excellence	3

Department	Program Name	Result/BPA Type	Result/BPA	Score
Planning and Develc Statutory	Plan Development	ВРА	Demand	4
Planning and Develo Statutory	Plan Development	BPA	Mandate	4
Planning and Develc Statutory	Plan Development	BPA	Population Served	2
Planning and Develc Statutory	Plan Development	BPA	Cost Recovery	1
Planning and Develo Statutory	Plan Development	BPA	Reliance	2
Planning and Develc Statutory	Plan Development	Community	Environmental Resiliency and Climate Change	4
Planning and Develo Statutory		Community	Well-Planned and Maintained Infrastructure	3
Planning and Develo Statutory	Plan Development	Community	Thriving Recreation, Culture & Parks	3
Planning and Develo Statutory	Plan Development	Community	Responsive Economy	3
Planning and Develo Statutory	Plan Development	Community	Safe Community	1
Planning and Develo Statutory	Plan Development	Community	Welcoming Community	3
Planning and Develo Statutory	Plan Development	Community	Well-Planned Community	4
Planning and Develc Building,	Electrical, Plumbing and Gas Permit Review	BPA	Demand	2
	Electrical, Plumbing and Gas Permit Review	BPA	Mandate	2
	Electrical, Plumbing and Gas Permit Review	BPA	Population Served	2
	Electrical, Plumbing and Gas Permit Review	BPA	Cost Recovery	4
	Electrical, Plumbing and Gas Permit Review	BPA	Reliance	2
-	Electrical, Plumbing and Gas Permit Review	Community	Environmental Resiliency and Climate Change	1
	Electrical, Plumbing and Gas Permit Review	Community	Well-Planned and Maintained Infrastructure	1
_	Electrical, Plumbing and Gas Permit Review	Community	Thriving Recreation, Culture & Parks	1
	Electrical, Plumbing and Gas Permit Review	Community	Responsive Economy	1
	Electrical, Plumbing and Gas Permit Review	Community	Safe Community	2
_	Electrical, Plumbing and Gas Permit Review	Community	Welcoming Community	0
_	Electrical, Plumbing and Gas Permit Review	Community	Well-Planned Community	2
	Planning and Intermunicipal Collaboration	BPA	Demand	2
	Planning and Intermunicipal Collaboration	BPA	Mandate	4
	Planning and Intermunicipal Collaboration	BPA	Population Served	2
-	Planning and Intermunicipal Collaboration	BPA	Cost Recovery	0
	Planning and Intermunicipal Collaboration	BPA	Reliance	4
	Planning and Intermunicipal Collaboration	Community	Environmental Resiliency and Climate Change	4
•	Planning and Intermunicipal Collaboration	Community	Well-Planned and Maintained Infrastructure	3
	Planning and Intermunicipal Collaboration	Community	Thriving Recreation, Culture & Parks	2
	Planning and Intermunicipal Collaboration	Community	Responsive Economy	1
	Planning and Intermunicipal Collaboration	Community	Safe Community	0
	Planning and Intermunicipal Collaboration	Community	Welcoming Community	1
	Planning and Intermunicipal Collaboration	Community	Well-Planned Community	4
Economic Developm Business	•	ВРА	Demand	4
Economic Developm Business		BPA	Mandate	1
Economic Developm Business		BPA	Population Served	2
Economic Developm Business		BPA	Cost Recovery	0
Economic Developm Business		BPA	Reliance	2
Economic Developm Business		Community	Environmental Resiliency and Climate Change	2
Economic Developm Business		Community	Well-Planned and Maintained Infrastructure	0
		community	Idamod dira mamamod imadiadalo	Ū

Department	Program Name	Result/BPA Type	Result/BPA	Score
Economic Developm Business Retention		Community	Thriving Recreation, Culture & Parks	2
Economic Developm Business Retention		Community	Responsive Economy	4
Economic Developm Business Retention		Community	Safe Community	0
Economic Developm Business Retention		Community	Welcoming Community	1
Economic Developm Business Retention		Community	Well-Planned Community	2
Economic Developm Business Attraction		BPA	Demand	2
Economic Developm Business Attraction		BPA	Mandate	1
Economic Developm Business Attraction		BPA	Population Served	0
Economic Developm Business Attraction		BPA	Cost Recovery	0
Economic Developm Business Attraction		BPA	Reliance	2
Economic Developm Business Attraction		Community	Environmental Resiliency and Climate Change	2
Economic Developm Business Attraction		Community	Well-Planned and Maintained Infrastructure	1
Economic Developm Business Attraction		Community	Thriving Recreation, Culture & Parks	0
Economic Developm Business Attraction		Community	Responsive Economy	4
Economic Developm Business Attraction		Community	Safe Community	0
Economic Developm Business Attraction		Community	Welcoming Community	1
Economic Developm Business Attraction		Community	Well-Planned Community	1
Economic Developm Business Licensing and	d Economic Data Management	BPA	Demand	4
Economic Developm Business Licensing and		BPA	Mandate	3
Economic Developm Business Licensing and		BPA	Population Served	4
Economic Developm Business Licensing and	_	BPA	Cost Recovery	4
Economic Developm Business Licensing and	_	BPA	Reliance	4
Economic Developm Business Licensing and	_	Community	Environmental Resiliency and Climate Change	0
Economic Developm Business Licensing and	_	Community	Well-Planned and Maintained Infrastructure	0
Economic Developm Business Licensing and		Community	Thriving Recreation, Culture & Parks	0
Economic Developm Business Licensing and		Community	Responsive Economy	4
Economic Developm Business Licensing and	_	Community	Safe Community	0
Economic Developm Business Licensing and	_	Community	Welcoming Community	0
Economic Developm Business Licensing and	_	Community	Well-Planned Community	1
Economic Developm Land/Lease Managem	_	ВРА	Demand	0
Economic Developm Land/Lease Managem		BPA	Mandate	1
Economic Developm Land/Lease Managem		BPA	Population Served	0
Economic Developm Land/Lease Managem		BPA	Cost Recovery	0
Economic Developm Land/Lease Managem		BPA	Reliance	2
Economic Developm Land/Lease Managem		Governance	Collaboration	3
Economic Developm Land/Lease Managem		Governance	Environmental Resiliency and Climate Change	0
Economic Developm Land/Lease Managem		Governance	Financial Stewardship	3
Economic Developm Land/Lease Managem		Governance	Operational Excellence	3
Economic Developm Land/Lease Managem		Governance	Resource Management	3
Economic Developm Land/Lease Managem		Governance	Service Excellence	2
Economic Developm Regional Economic Ini		BPA	Demand	0
Economic Developm Regional Economic Ini	• •	BPA	Mandate	2
Economic Developm Regional Economic Ini		BPA	Population Served	0

Department Program Name	Result/BPA Type	Result/BPA	Score
Economic Developm Regional Economic Initiatives Support	ВРА	Cost Recovery	0
Economic Developm Regional Economic Initiatives Support	BPA	Reliance	4
Economic Developm Regional Economic Initiatives Support	Community	Environmental Resiliency and Climate Change	1
Economic Developm Regional Economic Initiatives Support	Community	Well-Planned and Maintained Infrastructure	1
Economic Developm Regional Economic Initiatives Support	Community	Thriving Recreation, Culture & Parks	0
Economic Developm Regional Economic Initiatives Support	Community	Responsive Economy	4
Economic Developm Regional Economic Initiatives Support	Community	Safe Community	0
Economic Developm Regional Economic Initiatives Support	Community	Welcoming Community	1
Economic Developm Regional Economic Initiatives Support	Community	Well-Planned Community	1
Economic Developm Downtown Enhancement	BPA	Demand	4
Economic Developm Downtown Enhancement	ВРА	Mandate	1
Economic Developm Downtown Enhancement	BPA	Population Served	0
Economic Developm Downtown Enhancement	ВРА	Cost Recovery	0
Economic Developm Downtown Enhancement	BPA	Reliance	2
Economic Developm Downtown Enhancement	Community	Environmental Resiliency and Climate Change	1
Economic Developm Downtown Enhancement	Community	Well-Planned and Maintained Infrastructure	1
Economic Developm Downtown Enhancement	Community	Thriving Recreation, Culture & Parks	2
Economic Developm Downtown Enhancement	Community	Responsive Economy	3
Economic Developm Downtown Enhancement	Community	Safe Community	0
Economic Developm Downtown Enhancement	Community	Welcoming Community	2
Economic Developm Downtown Enhancement	Community	Well-Planned Community	3
Culture and Recreat Fitness and Wellness Programs	BPA	Demand	2
Culture and Recreat Fitness and Wellness Programs	BPA	Mandate	1
Culture and Recreat Fitness and Wellness Programs	BPA	Population Served	2
Culture and Recreat Fitness and Wellness Programs	BPA	Cost Recovery	3
Culture and Recreat Fitness and Wellness Programs	ВРА	Reliance	0
Culture and Recreat Fitness and Wellness Programs	Community	Environmental Resiliency and Climate Change	0
Culture and Recreat Fitness and Wellness Programs	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recreat Fitness and Wellness Programs	Community	Thriving Recreation, Culture & Parks	4
Culture and Recreat Fitness and Wellness Programs	Community	Responsive Economy	1
Culture and Recreat Fitness and Wellness Programs	Community	Safe Community	1
Culture and Recreat Fitness and Wellness Programs	Community	Welcoming Community	2
Culture and Recreat Fitness and Wellness Programs	Community	Well-Planned Community	0
Culture and Recreat Indoor Field	BPA	Demand	0
Culture and Recreat Indoor Field	BPA	Mandate	1
Culture and Recreat Indoor Field	BPA	Population Served	2
Culture and Recreat Indoor Field	BPA	Cost Recovery	3
Culture and Recreat Indoor Field	ВРА	Reliance	2
Culture and Recreat Indoor Field	Community	Environmental Resiliency and Climate Change	0
Culture and Recreat Indoor Field	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recreat Indoor Field	Community	Thriving Recreation, Culture & Parks	4
Culture and Recreat Indoor Field	Community	Responsive Economy	3
Culture and Recreat Indoor Field	Community	Safe Community	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recreat Indoor Field		Community	Welcoming Community	2
Culture and Recreat Indoor Field		Community	Well-Planned Community	0
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	BPA	Demand	2
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	BPA	Mandate	1
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	BPA	Population Served	2
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	BPA	Cost Recovery	1
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	BPA	Reliance	2
Culture and Recreat Gymnasium and	l Flex Hall-Rentals/Programs	Community	Environmental Resiliency and Climate Change	0
Culture and Recreat Gymnasium and		Community	Well-Planned and Maintained Infrastructure	0
Culture and Recreat Gymnasium and	Flex Hall-Rentals/Programs	Community	Thriving Recreation, Culture & Parks	4
Culture and Recreat Gymnasium and		Community	Responsive Economy	0
Culture and Recreat Gymnasium and	· -	Community	Safe Community	0
Culture and Recreat Gymnasium and	_	Community	Welcoming Community	2
Culture and Recreat Gymnasium and	_	Community	Well-Planned Community	0
Culture and Recreat Gymnasium and	_	BPA	Demand	2
Culture and Recreat Gymnasium and		BPA	Mandate	1
Culture and Recreat Gymnasium and	•	BPA	Population Served	2
Culture and Recreat Gymnasium and	·	BPA	Cost Recovery	3
Culture and Recreat Gymnasium and		BPA	Reliance	2
Culture and Recreat Gymnasium and		Community	Environmental Resiliency and Climate Change	0
Culture and Recreat Gymnasium and		Community	Well-Planned and Maintained Infrastructure	0
Culture and Recreat Gymnasium and	•	Community	Thriving Recreation, Culture & Parks	4
Culture and Recreat Gymnasium and		Community	Responsive Economy	0
Culture and Recreat Gymnasium and		Community	Safe Community	0
Culture and Recreat Gymnasium and		Community	Welcoming Community	2
Culture and Recreat Gymnasium and		Community	Well-Planned Community	0
Culture and Recreat Facility Bookings	•	BPA	Demand	4
Culture and Recreat Facility Bookings		BPA	Mandate	
Culture and Recreat Facility Bookings		BPA	Population Served	4
Culture and Recre Facility Booking		BPA	Cost Recovery	1
Culture and Recre Facility Booking	•	BPA	Reliance	2
Culture and Recre Facility Booking	•	Community	Environmental Resiliency and Climate Change	0
Culture and Recre Facility Booking	•	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Facility Booking	•	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Facility Booking	•	Community	Responsive Economy	1
Culture and Recre Facility Booking	•	Community	Safe Community	0
Culture and Recre Facility Booking	•	Community	Welcoming Community	1
Culture and Recre Facility Booking	~	Community	Well-Planned Community	0
Culture and Recre Aquatics-Renta	•	BPA	Demand	2
Culture and Recre Aquatics-Renta	als	BPA	Mandate	1
Culture and Recre Aquatics-Renta	als	BPA	Population Served	2
Culture and Recre Aquatics-Renta		BPA	Cost Recovery	1
Culture and Recre Aquatics-Renta		BPA	Reliance	2
Culture and Recre Aquatics-Renta	als	Community	Environmental Resiliency and Climate Change	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Aquatics-Ren	tals	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Aquatics-Ren	tals	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Aquatics-Ren	tals	Community	Responsive Economy	0
Culture and Recre Aquatics-Ren	tals	Community	Safe Community	0
Culture and Recre Aquatics-Ren	tals	Community	Welcoming Community	3
Culture and Recre Aquatics-Ren	tals	Community	Well-Planned Community	0
Culture and Recre Aquatics-Spo	ntaneous Use	BPA	Demand	2
Culture and Recre Aquatics-Spo	ntaneous Use	BPA	Mandate	1
Culture and Recre Aquatics-Spo	ntaneous Use	BPA	Population Served	4
Culture and Recre Aquatics-Spo	ntaneous Use	BPA	Cost Recovery	2
Culture and Recre Aquatics-Spo	ntaneous Use	BPA	Reliance	2
Culture and Recre Aquatics-Spo	ntaneous Use	Community	Environmental Resiliency and Climate Change	2
Culture and Recre Aquatics-Spo		Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Aquatics-Spo		Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Aquatics-Spo		Community	Responsive Economy	0
Culture and Recre Aquatics-Spo		Community	Safe Community	0
Culture and Recre Aquatics-Spo		Community	Welcoming Community	3
Culture and Recre Aquatics-Spo		Community	Well-Planned Community	0
Culture and Recre Aquatics-Prog		BPA	Demand	2
Culture and Recre Aquatics-Prog		BPA	Mandate	_ 1
Culture and Recre Aquatics-Prog		BPA	Population Served	2
Culture and Recre Aquatics-Prog		BPA	Cost Recovery	2
Culture and Recre Aquatics-Prog		BPA	Reliance	2
Culture and Recre Aquatics-Prog	•	Community	Environmental Resiliency and Climate Change	2
Culture and Recre Aquatics-Prog		Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Aquatics-Prog		Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Aquatics-Prog		Community	Responsive Economy	0
Culture and Recre Aquatics-Prog		Community	Safe Community	2
Culture and Recre Aquatics-Prog		Community	Welcoming Community	3
Culture and Recre Aquatics-Prog		Community	Well-Planned Community	0
Culture and Recre Taurus Field	granis	BPA	Demand	2
Culture and Recre Taurus Field		BPA	Mandate	1
Culture and Recre Taurus Field		BPA	Population Served	2
Culture and Recre Taurus Field		BPA	Cost Recovery	2
Culture and Recre Taurus Field		BPA	Reliance	0
Culture and Recre Taurus Field		Community	Environmental Resiliency and Climate Change	0
Culture and Recre Taurus Field		Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Taurus Field		Community	Thriving Recreation, Culture & Parks	0
Culture and Recre Taurus Field		Community	Responsive Economy	1
Culture and Recre Taurus Field		•	Safe Community	0
Culture and Recre Taurus Field		Community Community	Welcoming Community	0
Culture and Recre Taurus Field		•	Well-Planned Community	2
Protective Service: Conventional	Traffic Enforcement	Community BPA	•	0
Protective Service: Conventional			Demand Mandata	4
		BPA	Mandate	3
Protective Service Conventional		BPA	Population Served	2
Protective Service: Conventional	Hamic Emorcement	BPA	Cost Recovery	2

Department	Program Name	Result/BPA Type	Result/BPA	Score
Protective Service: Conventi	onal Traffic Enforcement	BPA	Reliance	2
Protective Service: Conventi	onal Traffic Enforcement	Community	Environmental Resiliency and Climate Change	0
Protective Service: Conventi	onal Traffic Enforcement	Community	Well-Planned and Maintained Infrastructure	0
Protective Service: Conventi	onal Traffic Enforcement	Community	Thriving Recreation, Culture & Parks	0
Protective Service: Conventi	onal Traffic Enforcement	Community	Responsive Economy	0
Protective Service: Conventi	onal Traffic Enforcement	Community	Safe Community	3
Protective Service: Conventi	onal Traffic Enforcement	Community	Welcoming Community	1
Protective Service: Conventi	onal Traffic Enforcement	Community	Well-Planned Community	0
Protective Service: Automate	ed Traffic Enforcement	BPA	Demand	4
Protective Service: Automate	ed Traffic Enforcement	BPA	Mandate	3
Protective Service: Automate	ed Traffic Enforcement	BPA	Population Served	2
Protective Service: Automate	ed Traffic Enforcement	BPA	Cost Recovery	4
Protective Service: Automate	ed Traffic Enforcement	BPA	Reliance	2
Protective Service: Automate	ed Traffic Enforcement	Community	Environmental Resiliency and Climate Change	0
Protective Service: Automate	ed Traffic Enforcement	Community	Well-Planned and Maintained Infrastructure	0
Protective Service: Automate	ed Traffic Enforcement	Community	Thriving Recreation, Culture & Parks	0
Protective Service: Automate	ed Traffic Enforcement	Community	Responsive Economy	0
Protective Service: Automate	ed Traffic Enforcement	Community	Safe Community	2
Protective Service: Automate	ed Traffic Enforcement	Community	Welcoming Community	0
Protective Service: Automate	ed Traffic Enforcement	Community	Well-Planned Community	0
Protective Service: General	Investigations Section (GIS)	BPA	Demand	0
Protective Service: General	Investigations Section (GIS)	BPA	Mandate	1
Protective Service: General	Investigations Section (GIS)	BPA	Population Served	0
Protective Service: General	Investigations Section (GIS)	BPA	Cost Recovery	1
Protective Service: General	Investigations Section (GIS)	BPA	Reliance	2
Protective Service: General	Investigations Section (GIS)	Community	Environmental Resiliency and Climate Change	0
Protective Service: General	Investigations Section (GIS)	Community	Well-Planned and Maintained Infrastructure	0
Protective Service: General	Investigations Section (GIS)	Community	Thriving Recreation, Culture & Parks	1
Protective Service: General	Investigations Section (GIS)	Community	Responsive Economy	0
Protective Service: General	Investigations Section (GIS)	Community	Safe Community	4
Protective Service: General	Investigations Section (GIS)	Community	Welcoming Community	1
Protective Service: General	Investigations Section (GIS)	Community	Well-Planned Community	0
Protective Service: General	Duty Response to Calls	BPA	Demand	4
Protective Service: General	Duty Response to Calls	BPA	Mandate	4
Protective Service: General	Duty Response to Calls	BPA	Population Served	2
Protective Service: General	Duty Response to Calls	BPA	Cost Recovery	1
Protective Service: General	· · · · ·	BPA	Reliance	2
Protective Service: General	Duty Response to Calls	Community	Environmental Resiliency and Climate Change	0
Protective Service: General	Duty Response to Calls	Community	Well-Planned and Maintained Infrastructure	0
Protective Service General	•	Community	Thriving Recreation, Culture & Parks	2
Protective Service General	Duty Response to Calls	Community	Responsive Economy	1
Protective Service General	Duty Response to Calls	Community	Safe Community	4
Protective Service General	Duty Response to Calls	Community	Welcoming Community	1
Protective Service General		Community	Well-Planned Community	0
Protective Service: Traffic/C	rime Reduction Unit (T/CRU)	BPA	Demand	4
Protective Service: Traffic/C	rime Reduction Unit (T/CRU)	BPA	Mandate	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Protective Service: Traffic/Crim	e Reduction Unit (T/CRU)	BPA	Population Served	0
Protective Service Traffic/Crim	e Reduction Unit (T/CRU)	BPA	Cost Recovery	1
Protective Service: Traffic/Crim	e Reduction Unit (T/CRU)	BPA	Reliance	0
Protective Service: Traffic/Crim	e Reduction Unit (T/CRU)	Community	Environmental Resiliency and Climate Change	0
Protective Service: Traffic/Crim	e Reduction Unit (T/CRU)	Community	Well-Planned and Maintained Infrastructure	0
Protective Service: Traffic/Crim	e Reduction Unit (T/CRU)	Community	Thriving Recreation, Culture & Parks	1
Protective Service Traffic/Crim	e Reduction Unit (T/CRU)	Community	Responsive Economy	0
Protective Service Traffic/Crim	e Reduction Unit (T/CRU)	Community	Safe Community	4
Protective Service Traffic/Crim	e Reduction Unit (T/CRU)	Community	Welcoming Community	1
Protective Service Traffic/Crim	e Reduction Unit (T/CRU)	Community	Well-Planned Community	0
Protective Service School Res	ource Officer Program (SRO)	BPA	Demand	2
Protective Service School Res	ource Officer Program (SRO)	BPA	Mandate	2
Protective Service School Res	ource Officer Program (SRO)	BPA	Population Served	0
Protective Service School Res	ource Officer Program (SRO)	BPA	Cost Recovery	3
Protective Service School Res	ource Officer Program (SRO)	BPA	Reliance	0
Protective Service School Res	ource Officer Program (SRO)	Community	Environmental Resiliency and Climate Change	0
Protective Service School Res	ource Officer Program (SRO)	Community	Well-Planned and Maintained Infrastructure	0
Protective Service School Res	ource Officer Program (SRO)	Community	Thriving Recreation, Culture & Parks	0
Protective Service School Res	ource Officer Program (SRO)	Community	Responsive Economy	0
Protective Service School Res	ource Officer Program (SRO)	Community	Safe Community	1
Protective Service School Res	ource Officer Program (SRO)	Community	Welcoming Community	2
Protective Service School Res	ource Officer Program (SRO)	Community	Well-Planned Community	0
Protective Service Public Related	tions and Education	BPA	Demand	0
Protective Service Public Related	tions and Education	BPA	Mandate	0
Protective Service Public Related	tions and Education	BPA	Population Served	2
Protective Service Public Relat	tions and Education	BPA	Cost Recovery	0
Protective Service Public Related	tions and Education	BPA	Reliance	4
Protective Service Public Relat	tions and Education	Community	Environmental Resiliency and Climate Change	0
Protective Service Public Related	tions and Education	Community	Well-Planned and Maintained Infrastructure	0
Protective Service Public Relat	tions and Education	Community	Thriving Recreation, Culture & Parks	1
Protective Service Public Related	tions and Education	Community	Responsive Economy	0
Protective Service Public Relati	tions and Education	Community	Safe Community	1
Protective Service Public Related	tions and Education	Community	Welcoming Community	1
Protective Service Public Related	tions and Education	Community	Well-Planned Community	0
Fire Services Fire Suppre	ession	BPA	Demand	2
Fire Services Fire Suppre	ssion	BPA	Mandate	2
Fire Services Fire Suppre	ession	BPA	Population Served	0
Fire Services Fire Suppre	ssion	BPA	Cost Recovery	1
Fire Services Fire Suppre	ession	BPA	Reliance	2
Fire Services Fire Suppre	ession	Community	Environmental Resiliency and Climate Change	1
Fire Services Fire Suppre		Community	Well-Planned and Maintained Infrastructure	1
Fire Services Fire Suppre	ession	Community	Thriving Recreation, Culture & Parks	0
Fire Services Fire Suppre	ession	Community	Responsive Economy	1
Fire Services Fire Suppre	ession	Community	Safe Community	4
Fire Services Fire Suppre	ession	Community	Welcoming Community	0

Department	Program Nar	ne Result/BPA Type	Result/BPA	Score
Fire Services	Hazardous Materials	BPA	Demand	2
Fire Services	Hazardous Materials	BPA	Mandate	3
Fire Services	Hazardous Materials	BPA	Population Served	0
Fire Services	Hazardous Materials	BPA	Cost Recovery	0
Fire Services	Hazardous Materials	BPA	Reliance	2
Fire Services	Hazardous Materials	Community	Environmental Resiliency and Climate Change	0
Fire Services	Hazardous Materials	Community	Well-Planned and Maintained Infrastructure	1
Fire Services	Hazardous Materials	Community	Thriving Recreation, Culture & Parks	0
Fire Services	Hazardous Materials	Community	Responsive Economy	1
Fire Services	Hazardous Materials	Community	Safe Community	4
Fire Services	Hazardous Materials	Community	Welcoming Community	0
Fire Services	Hazardous Materials	Community	Well-Planned Community	0
Fire Services	Rescue	BPA	Demand	2
Fire Services	Rescue	BPA	Mandate	2
Fire Services	Rescue	BPA	Population Served	2
Fire Services	Rescue	BPA	Cost Recovery	0
Fire Services	Rescue	BPA	Reliance	4
Fire Services	Rescue	Community	Environmental Resiliency and Climate Change	1
Fire Services	Rescue	Community	Well-Planned and Maintained Infrastructure	1
Fire Services	Rescue	Community	Thriving Recreation, Culture & Parks	0
Fire Services	Rescue	Community	Responsive Economy	0
Fire Services	Rescue	Community	Safe Community	4
Fire Services	Rescue	Community	Welcoming Community	0
Fire Services	Rescue	Community	Well-Planned Community	0
Fire Services	Medical First Response	BPA	Demand	4
Fire Services	Medical First Response	BPA	Mandate	2
Fire Services	Medical First Response	BPA	Population Served	2
Fire Services	Medical First Response	BPA	Cost Recovery	0
Fire Services	Medical First Response	BPA	Reliance	4
Fire Services	Medical First Response	Community	Environmental Resiliency and Climate Change	0
Fire Services	Medical First Response	Community	Well-Planned and Maintained Infrastructure	0
Fire Services	Medical First Response	Community	Thriving Recreation, Culture & Parks	0
Fire Services	Medical First Response	Community	Responsive Economy	0
Fire Services	Medical First Response	Community	Safe Community	4
Fire Services	Medical First Response	Community	Welcoming Community	0
Fire Services	Medical First Response	Community	Well-Planned Community	0
Fire Services	Fire Code Enforcement	BPA	Demand	4
Fire Services	Fire Code Enforcement	BPA	Mandate	2
Fire Services	Fire Code Enforcement	BPA	Population Served	2
Fire Services	Fire Code Enforcement	BPA	Cost Recovery	1
Fire Services	Fire Code Enforcement	BPA	Reliance	2
Fire Services	Fire Code Enforcement	Community	Environmental Resiliency and Climate Change	0
Fire Services	Fire Code Enforcement	Community	Well-Planned and Maintained Infrastructure	1
Fire Services	Fire Code Enforcement	Community	Thriving Recreation, Culture & Parks	0
Fire Services	Fire Code Enforcement	Community	Responsive Economy	1
Fire Services	Fire Code Enforcement	Community	Safe Community	4

Department	Program Name	Result/BPA Type	Result/BPA	Score
Fire Services	Fire Code Enforcement	Community	Welcoming Community	
Fire Services	Fire Code Enforcement	Community	Well-Planned Community	
Fire Services	Incident Prevention/Mitigation	BPA	Demand	
Fire Services	Incident Prevention/Mitigation	BPA	Mandate	
Fire Services	Incident Prevention/Mitigation	BPA	Population Served	
Fire Services	Incident Prevention/Mitigation	BPA	Cost Recovery	
Fire Services	Incident Prevention/Mitigation	BPA	Reliance	
Fire Services	Incident Prevention/Mitigation	Community	Environmental Resiliency and Climate Change	
Fire Services	Incident Prevention/Mitigation	Community	Well-Planned and Maintained Infrastructure	
Fire Services	Incident Prevention/Mitigation	Community	Thriving Recreation, Culture & Parks	
Fire Services	Incident Prevention/Mitigation	Community	Responsive Economy	
Fire Services	Incident Prevention/Mitigation	Community	Safe Community	
Fire Services	Incident Prevention/Mitigation	Community	Welcoming Community	
Fire Services	Incident Prevention/Mitigation	Community	Well-Planned Community	
Fire Services	Mutual Aid Partnerships	BPA	Demand	
Fire Services	Mutual Aid Partnerships	BPA	Mandate	
Fire Services	Mutual Aid Partnerships	BPA	Population Served	
Fire Services	Mutual Aid Partnerships	BPA	Cost Recovery	
Fire Services	Mutual Aid Partnerships	BPA	Reliance	
Fire Services	Mutual Aid Partnerships	Community	Environmental Resiliency and Climate Change	
Fire Services	Mutual Aid Partnerships	Community	Well-Planned and Maintained Infrastructure	
Fire Services	Mutual Aid Partnerships	Community	Thriving Recreation, Culture & Parks	
Fire Services	Mutual Aid Partnerships	Community	Responsive Economy	
Fire Services	Mutual Aid Partnerships	Community	Safe Community	
Fire Services	Mutual Aid Partnerships	Community	Welcoming Community	
Fire Services	Mutual Aid Partnerships	Community	Well-Planned Community	
Fire Services	Radio Network	BPA	Demand	
Fire Services	Radio Network	BPA	Mandate	
Fire Services	Radio Network	BPA	Population Served	
Fire Services	Radio Network	BPA	Cost Recovery	
Fire Services	Radio Network	BPA	Reliance	
Fire Services	Radio Network	Governance	Collaboration	
Fire Services	Radio Network	Governance	Environmental Resiliency and Climate Change	
Fire Services	Radio Network	Governance	Financial Stewardship	
Fire Services	Radio Network	Governance	Operational Excellence	
Fire Services	Radio Network	Governance	Resource Management	
Fire Services	Radio Network	Governance	Service Excellence	
Culture and Reci	re Theatre and Performing Arts Centre-Rental	BPA	Demand	
	re Theatre and Performing Arts Centre-Rental	BPA	Mandate	
	re Theatre and Performing Arts Centre-Rental	BPA	Population Served	
	re Theatre and Performing Arts Centre-Rental	BPA	Cost Recovery	
	re Theatre and Performing Arts Centre-Rental	BPA	Reliance	
	re Theatre and Performing Arts Centre-Rental	Community	Environmental Resiliency and Climate Change	
	re Theatre and Performing Arts Centre-Rental	Community	Well-Planned and Maintained Infrastructure	
	re Theatre and Performing Arts Centre-Rental	Community	Thriving Recreation, Culture & Parks	
	re Theatre and Performing Arts Centre-Rental	Community	Responsive Economy	

Department	Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Theatre a	nd Performing Arts Centre-Rental	Community	Safe Community	
Culture and Recre Theatre a	nd Performing Arts Centre-Rental	Community	Welcoming Community	
Culture and Recre Theatre a	nd Performing Arts Centre-Rental	Community	Well-Planned Community	
Culture and Recre Art Galler	ies and Public Art Program	BPA	Demand	
Culture and Recre Art Galler	ies and Public Art Program	BPA	Mandate	
Culture and Recre Art Galler	ies and Public Art Program	BPA	Population Served	
Culture and Recre Art Galler	ies and Public Art Program	BPA	Cost Recovery	
Culture and Recre Art Galler	ies and Public Art Program	BPA	Reliance	
Culture and Recre Art Galler	ies and Public Art Program	Community	Environmental Resiliency and Climate Change	
Culture and Recre Art Galler	ies and Public Art Program	Community	Well-Planned and Maintained Infrastructure	
Culture and Recre Art Galler	<u> </u>	Community	Thriving Recreation, Culture & Parks	
Culture and Recre Art Galler	•	Community	Responsive Economy	
Culture and Recre Art Galler	•	Community	Safe Community	
Culture and Recre Art Galler	<u> </u>	Community	Welcoming Community	
Culture and Recre Art Galler	<u> </u>	Community	Well-Planned Community	
Culture and Recre Culture P	<u> </u>	BPA	Demand	
Culture and Recre Culture P	•	BPA	Mandate	
Culture and Recre Culture P		BPA	Population Served	
Culture and Recre Culture P		BPA	Cost Recovery	
Culture and Recre Culture P	-	BPA	Reliance	
Culture and Recre Culture P		Community	Environmental Resiliency and Climate Change	
Culture and Recre Culture P		Community	Well-Planned and Maintained Infrastructure	
Culture and Recre Culture P	•	Community	Thriving Recreation, Culture & Parks	
Culture and Recre Culture P		Community	Responsive Economy	
		-	•	
Culture and Recre Culture P		Community	Safe Community	
Culture and Recre Culture P		Community	Well Plans of Community	
Culture and Recre Culture P		Community	Well-Planned Community	
	age Precinct Public and School Programs	BPA	Demand	
	age Precinct Public and School Programs	BPA	Mandate	
	age Precinct Public and School Programs	BPA	Population Served	
	age Precinct Public and School Programs	BPA	Cost Recovery	
	age Precinct Public and School Programs	BPA	Reliance	
	age Precinct Public and School Programs	Community	Environmental Resiliency and Climate Change	
	age Precinct Public and School Programs	Community	Well-Planned and Maintained Infrastructure	
Culture and Recre Fort Herit	age Precinct Public and School Programs	Community	Thriving Recreation, Culture & Parks	
Culture and Recre Fort Herit	age Precinct Public and School Programs	Community	Responsive Economy	
Culture and Recre Fort Herit	age Precinct Public and School Programs	Community	Safe Community	
Culture and Recre Fort Herit	age Precinct Public and School Programs	Community	Welcoming Community	
Culture and Recre Fort Herita	age Precinct Public and School Programs	Community	Well-Planned Community	
Culture and Recre Fort Herit	age Precinct Artifacts and Archives	BPA	Demand	
Culture and Recre Fort Herit	age Precinct Artifacts and Archives	BPA	Mandate	
	age Precinct Artifacts and Archives	BPA	Population Served	
	age Precinct Artifacts and Archives	BPA	Cost Recovery	
	age Precinct Artifacts and Archives	BPA	Reliance	
	age Precinct Artifacts and Archives	Governance	Collaboration	
	age Precinct Artifacts and Archives	Governance	Environmental Resiliency and Climate Change	

Department Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Fort Heritage Precinct Artifacts and Archives	Governance	Financial Stewardship	1
Culture and Recre Fort Heritage Precinct Artifacts and Archives	Governance	Operational Excellence	3
Culture and Recre Fort Heritage Precinct Artifacts and Archives	Governance	Resource Management	0
Culture and Recre Fort Heritage Precinct Artifacts and Archives	Governance	Service Excellence	4
Culture and Recre Tourism Advertising, Education and Visitor Information	BPA	Demand	2
Culture and Recre Tourism Advertising, Education and Visitor Information	BPA	Mandate	0
Culture and Recre Tourism Advertising, Education and Visitor Information	BPA	Population Served	0
Culture and Recre Tourism Advertising, Education and Visitor Information	BPA	Cost Recovery	1
Culture and Recre Tourism Advertising, Education and Visitor Information	BPA	Reliance	2
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Environmental Resiliency and Climate Change	1
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Responsive Economy	3
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Safe Community	0
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Welcoming Community	2
Culture and Recre Tourism Advertising, Education and Visitor Information	Community	Well-Planned Community	1
Culture and Recre Sheep Grazing Program	BPA	Demand	4
Culture and Recre Sheep Grazing Program	BPA	Mandate	2
Culture and Recre Sheep Grazing Program	BPA	Population Served	4
Culture and Recre Sheep Grazing Program	BPA	Cost Recovery	0
Culture and Recre Sheep Grazing Program	BPA	Reliance	2
Culture and Recre Sheep Grazing Program	Community	Environmental Resiliency and Climate Change	1
Culture and Recre Sheep Grazing Program	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Sheep Grazing Program	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Sheep Grazing Program	Community	Responsive Economy	1
Culture and Recre Sheep Grazing Program	Community	Safe Community	0
Culture and Recre Sheep Grazing Program	Community	Welcoming Community	2
Culture and Recre Sheep Grazing Program	Community	Well-Planned Community	1
Culture and Recre Volunteer Management	BPA	Demand	4
Culture and Recre Volunteer Management	BPA	Mandate	0
Culture and Recre Volunteer Management	BPA	Population Served	2
Culture and Recre Volunteer Management	BPA	Cost Recovery	0
Culture and Recre Volunteer Management	BPA	Reliance	2
Culture and Recre Volunteer Management	Community	Environmental Resiliency and Climate Change	0
Culture and Recre Volunteer Management	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Volunteer Management	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Volunteer Management	Community	Responsive Economy	0
Culture and Recre Volunteer Management	Community	Safe Community	0
Culture and Recre Volunteer Management	Community	Welcoming Community	3
Culture and Recre Volunteer Management	Community	Well-Planned Community	0
Culture and Recre Ticketing Services Coordination	BPA	Demand	0
Culture and Recre Ticketing Services Coordination	BPA	Mandate	0
Culture and Recre Ticketing Services Coordination	BPA	Population Served	0
Culture and Recre Ticketing Services Coordination	BPA	Cost Recovery	0
Culture and Recre Ticketing Services Coordination	BPA	Reliance	2
Culture and Recre Ticketing Services Coordination	Community	Environmental Resiliency and Climate Change	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre	Ticketing Services Coordination	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre	Ticketing Services Coordination	Community	Thriving Recreation, Culture & Parks	1
Culture and Recre	Ticketing Services Coordination	Community	Responsive Economy	0
Culture and Recre	Ticketing Services Coordination	Community	Safe Community	0
Culture and Recre	Ticketing Services Coordination	Community	Welcoming Community	0
Culture and Recre	Ticketing Services Coordination	Community	Well-Planned Community	0
Fiscal Services	Reserve Transfers	Fixed	Non-Prioritized	
Fiscal Services	City Memberships	BPA	Demand	2
Fiscal Services	City Memberships	BPA	Mandate	0
Fiscal Services	City Memberships	BPA	Population Served	0
Fiscal Services	City Memberships	BPA	Cost Recovery	0
Fiscal Services	City Memberships	BPA	Reliance	0
Fiscal Services	City Memberships	Governance	Collaboration	4
Fiscal Services	City Memberships	Governance	Environmental Resiliency and Climate Change	0
Fiscal Services	City Memberships	Governance	Financial Stewardship	0
Fiscal Services	City Memberships	Governance	Operational Excellence	0
Fiscal Services	City Memberships	Governance	Resource Management	1
Fiscal Services	City Memberships	Governance	Service Excellence	0
Fiscal Services	Library Grant	BPA	Demand	2
Fiscal Services	Library Grant	BPA	Mandate	0
Fiscal Services	Library Grant	BPA	Population Served	2
Fiscal Services	Library Grant	BPA	Cost Recovery	0
Fiscal Services	Library Grant	BPA	Reliance	0
Fiscal Services	Library Grant	Community	Environmental Resiliency and Climate Change	0
Fiscal Services	Library Grant	Community	Well-Planned and Maintained Infrastructure	0
Fiscal Services	Library Grant	Community	Thriving Recreation, Culture & Parks	3
Fiscal Services	Library Grant	Community	Responsive Economy	1
Fiscal Services	Library Grant	Community	Safe Community	2
Fiscal Services	Library Grant	Community	Welcoming Community	2
Fiscal Services	Library Grant	Community	Well-Planned Community	0
	Network Infrastructure	BPA	Demand	4
Information Techn	Network Infrastructure	BPA	Mandate	1
	Network Infrastructure	BPA	Population Served	4
	Network Infrastructure	BPA	Cost Recovery	0
	Network Infrastructure	BPA	Reliance	2
	Network Infrastructure	Governance	Collaboration	0
	Network Infrastructure	Governance	Environmental Resiliency and Climate Change	1
	Network Infrastructure	Governance	Financial Stewardship	0
	Network Infrastructure	Governance	Operational Excellence	4
	Network Infrastructure	Governance	Resource Management	3
	Network Infrastructure	Governance	Service Excellence	2
	IT Consulting and Project Management (Internal Departments)	BPA	Demand	4
	IT Consulting and Project Management (Internal Departments)	BPA	Mandate	1
	IT Consulting and Project Management (Internal Departments)	BPA	Population Served	2
	IT Consulting and Project Management (Internal Departments)	BPA	Cost Recovery	0
	IT Consulting and Project Management (Internal Departments)	BPA	Reliance	2
anomidion room	The Consuming and Project Management (Internal Departments)	DI A	Condition	2

Department	Program Name	Result/BPA Type	Result/BPA	Score
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Collaboration	3
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Environmental Resiliency and Climate Change	0
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Financial Stewardship	1
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Operational Excellence	2
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Resource Management	1
Information Techn IT Consult	ting and Project Management (Internal Departments)	Governance	Service Excellence	3
Information Techn Corporate	• •	BPA	Demand	4
Information Techn Corporate	Application Support	BPA	Mandate	1
Information Techn Corporate	Application Support	BPA	Population Served	2
Information Techn Corporate	Application Support	BPA	Cost Recovery	0
Information Techn Corporate	Application Support	BPA	Reliance	2
Information Techn Corporate	Application Support	Governance	Collaboration	2
Information Techn Corporate	Application Support	Governance	Environmental Resiliency and Climate Change	0
Information Techn Corporate	Application Support	Governance	Financial Stewardship	0
Information Techn Corporate	Application Support	Governance	Operational Excellence	4
Information Techn Corporate	Application Support	Governance	Resource Management	0
Information Techn Corporate	Application Support	Governance	Service Excellence	3
Information Techn End User	Systems Support (Hardware)	BPA	Demand	4
Information Techn End User	Systems Support (Hardware)	BPA	Mandate	1
Information Techn End User	Systems Support (Hardware)	BPA	Population Served	4
Information Techn End User	Systems Support (Hardware)	BPA	Cost Recovery	0
Information Techn End User	Systems Support (Hardware)	BPA	Reliance	2
Information Techn End User	Systems Support (Hardware)	Governance	Collaboration	2
Information Techn End User	Systems Support (Hardware)	Governance	Environmental Resiliency and Climate Change	1
Information Techn End User	Systems Support (Hardware)	Governance	Financial Stewardship	0
Information Techn End User	Systems Support (Hardware)	Governance	Operational Excellence	4
Information Techn End User	Systems Support (Hardware)	Governance	Resource Management	0
Information Techn End User	Systems Support (Hardware)	Governance	Service Excellence	3
Information Techn Geograph	ical Information Systems (GIS)	BPA	Demand	4
Information Techn Geograph	ical Information Systems (GIS)	BPA	Mandate	1
Information Techn Geograph	ical Information Systems (GIS)	BPA	Population Served	2
Information Techn Geograph	ical Information Systems (GIS)	BPA	Cost Recovery	0
Information Techn Geograph	ical Information Systems (GIS)	BPA	Reliance	2
Information Techn Geograph	ical Information Systems (GIS)	Governance	Collaboration	1
Information Techn Geograph	ical Information Systems (GIS)	Governance	Environmental Resiliency and Climate Change	0
Information Techn Geograph	ical Information Systems (GIS)	Governance	Financial Stewardship	0
Information Techn Geograph	ical Information Systems (GIS)	Governance	Operational Excellence	1
Information Techn Geograph	ical Information Systems (GIS)	Governance	Resource Management	2
Information Techn Geograph	ical Information Systems (GIS)	Governance	Service Excellence	2
Information Techn IT Security	y and Data Management	BPA	Demand	4
Information Techn IT Security	y and Data Management	BPA	Mandate	1
Information Techn IT Security	y and Data Management	BPA	Population Served	4
Information Techn IT Security	y and Data Management	BPA	Cost Recovery	0
Information Techn IT Security	y and Data Management	BPA	Reliance	2
Information Techn IT Security	y and Data Management	Governance	Collaboration	2
Information Techn IT Security	y and Data Management	Governance	Environmental Resiliency and Climate Change	0

Department	Program Name	Result/BPA Type	Result/BPA	Score
Information Techn IT Security and	Data Management	Governance	Financial Stewardship	0
Information Techn IT Security and	Data Management	Governance	Operational Excellence	4
Information Techn IT Security and	Data Management	Governance	Resource Management	2
Information Techn IT Security and	Data Management	Governance	Service Excellence	1
People Services Payroll and Ber	nefits Administration	BPA	Demand	2
People Services Payroll and Ber	nefits Administration	BPA	Mandate	4
People Services Payroll and Ber	nefits Administration	BPA	Population Served	4
People Services Payroll and Ber	nefits Administration	BPA	Cost Recovery	0
People Services Payroll and Ber	nefits Administration	BPA	Reliance	2
People Services Payroll and Ber	nefits Administration	Governance	Collaboration	1
People Services Payroll and Ber	nefits Administration	Governance	Environmental Resiliency and Climate Change	0
People Services Payroll and Ber	nefits Administration	Governance	Financial Stewardship	3
People Services Payroll and Ber	nefits Administration	Governance	Operational Excellence	2
People Services Payroll and Ber	nefits Administration	Governance	Resource Management	0
People Services Payroll and Ber	nefits Administration	Governance	Service Excellence	2
People Services Classification a	nd Compensation	BPA	Demand	4
People Services Classification a	nd Compensation	BPA	Mandate	2
People Services Classification a	nd Compensation	BPA	Population Served	4
People Services Classification a	nd Compensation	BPA	Cost Recovery	0
People Services Classification a	nd Compensation	BPA	Reliance	2
People Services Classification a	nd Compensation	Governance	Collaboration	2
People Services Classification a	nd Compensation	Governance	Environmental Resiliency and Climate Change	0
People Services Classification a	nd Compensation	Governance	Financial Stewardship	2
People Services Classification a	nd Compensation	Governance	Operational Excellence	2
People Services Classification a	nd Compensation	Governance	Resource Management	0
People Services Classification a	nd Compensation	Governance	Service Excellence	3
People Services Labour Relation	ns	BPA	Demand	2
People Services Labour Relation	ns	BPA	Mandate	2
People Services Labour Relation	ns	BPA	Population Served	2
People Services Labour Relation	าร	BPA	Cost Recovery	0
People Services Labour Relation	าร	BPA	Reliance	2
People Services Labour Relation	าร	Governance	Collaboration	3
People Services Labour Relation	าร	Governance	Environmental Resiliency and Climate Change	0
People Services Labour Relation	าร	Governance	Financial Stewardship	3
People Services Labour Relation	าร	Governance	Operational Excellence	3
People Services Labour Relation	ns	Governance	Resource Management	0
People Services Labour Relation	าร	Governance	Service Excellence	3
People Services Health and Safe	ety	BPA	Demand	4
People Services Health and Safe	ety	BPA	Mandate	4
People Services Health and Safe	ety	BPA	Population Served	4
People Services Health and Safe	ety	BPA	Cost Recovery	0
People Services Health and Safe	ety	BPA	Reliance	2
People Services Health and Safe	ety	Governance	Collaboration	3
People Services Health and Safe	ety	Governance	Environmental Resiliency and Climate Change	0
People Services Health and Safe	•	Governance	Financial Stewardship	2
People Services Health and Safe	ety	Governance	Operational Excellence	4

Department	Program Name	Result/BPA Type	Result/BPA	Score
People Services	Health and Safety	Governance	Resource Management	2
People Services	Health and Safety	Governance	Service Excellence	3
People Services	Recruitment and Orientation	BPA	Demand	2
People Services	Recruitment and Orientation	BPA	Mandate	1
People Services	Recruitment and Orientation	BPA	Population Served	4
People Services	Recruitment and Orientation	BPA	Cost Recovery	0
People Services	Recruitment and Orientation	BPA	Reliance	2
People Services	Recruitment and Orientation	Governance	Collaboration	2
People Services	Recruitment and Orientation	Governance	Environmental Resiliency and Climate Change	0
People Services	Recruitment and Orientation	Governance	Financial Stewardship	0
People Services	Recruitment and Orientation	Governance	Operational Excellence	4
People Services	Recruitment and Orientation	Governance	Resource Management	0
People Services	Recruitment and Orientation	Governance	Service Excellence	3
People Services	Corporate Wide Training and Development	BPA	Demand	2
People Services	Corporate Wide Training and Development	BPA	Mandate	2
People Services	Corporate Wide Training and Development	BPA	Population Served	2
People Services	Corporate Wide Training and Development	BPA	Cost Recovery	0
People Services	Corporate Wide Training and Development	BPA	Reliance	2
People Services	Corporate Wide Training and Development	Governance	Collaboration	1
People Services	Corporate Wide Training and Development	Governance	Environmental Resiliency and Climate Change	0
People Services	Corporate Wide Training and Development	Governance	Financial Stewardship	2
People Services	Corporate Wide Training and Development	Governance	Operational Excellence	4
People Services	Corporate Wide Training and Development	Governance	Resource Management	2
People Services	Corporate Wide Training and Development	Governance	Service Excellence	2
•	u Communications Planning and Consulting	BPA	Demand	2
-	u Communications Planning and Consulting	BPA	Mandate	1
-	u Communications Planning and Consulting	BPA	Population Served	2
-	u Communications Planning and Consulting	BPA	Cost Recovery	0
-	u Communications Planning and Consulting	BPA	Reliance	2
•	u Communications Planning and Consulting	Governance	Collaboration	0
-	u Communications Planning and Consulting	Governance	Environmental Resiliency and Climate Change	0
	u Communications Planning and Consulting	Governance	Financial Stewardship	0
•	u Communications Planning and Consulting	Governance	Operational Excellence	2
•	u Communications Planning and Consulting	Governance	Resource Management	0
•	u Communications Planning and Consulting	Governance	Service Excellence	3
-	u Public Engagement and Community Relations	BPA	Demand	2
•	u Public Engagement and Community Relations	BPA	Mandate	0
-	u Public Engagement and Community Relations	BPA	Population Served	2
•	u Public Engagement and Community Relations	BPA	Cost Recovery	0
•	u Public Engagement and Community Relations	BPA	Reliance	2
•	u Public Engagement and Community Relations	Governance	Collaboration	2
-	u Public Engagement and Community Relations	Governance	Environmental Resiliency and Climate Change	0
•	u Public Engagement and Community Relations	Governance	Financial Stewardship	0
-	u Public Engagement and Community Relations	Governance	Operational Excellence	1
•	u Public Engagement and Community Relations	Governance	Resource Management	0
Corporate Comm	u Public Engagement and Community Relations	Governance	Service Excellence	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Corporate Commu Communication Se	rvices	ВРА	Demand	4
Corporate Commu Communication Se		BPA	Mandate	1
Corporate Commu Communication Se		BPA	Population Served	4
Corporate Commu Communication Se	rvices	BPA	Cost Recovery	0
Corporate Commu Communication Se	rvices	BPA	Reliance	2
Corporate Commu Communication Se	rvices	Governance	Collaboration	2
Corporate Commu Communication Se	rvices	Governance	Environmental Resiliency and Climate Change	0
Corporate Commu Communication Se	rvices	Governance	Financial Stewardship	0
Corporate Commu Communication Se	rvices	Governance	Operational Excellence	3
Corporate Commu Communication Se	rvices	Governance	Resource Management	0
Corporate Commu Communication Se	rvices	Governance	Service Excellence	3
Corporate Commu Production and Cre	eative Services	BPA	Demand	2
Corporate Commu Production and Cre	eative Services	BPA	Mandate	0
Corporate Commu Production and Cre	eative Services	BPA	Population Served	2
Corporate Commu Production and Cre	eative Services	BPA	Cost Recovery	1
Corporate Commu Production and Cre	eative Services	BPA	Reliance	2
Corporate Commu Production and Cre	eative Services	Governance	Collaboration	0
Corporate Commu Production and Cre	eative Services	Governance	Environmental Resiliency and Climate Change	0
Corporate Commu Production and Cre	eative Services	Governance	Financial Stewardship	0
Corporate Commu Production and Cre	eative Services	Governance	Operational Excellence	2
Corporate Commu Production and Cre	eative Services	Governance	Resource Management	0
Corporate Commu Production and Cre	eative Services	Governance	Service Excellence	2
Corporate Commu Advertising and Ma	rketing	BPA	Demand	2
Corporate Commu Advertising and Ma	rketing	BPA	Mandate	2
Corporate Commu Advertising and Ma	rketing	BPA	Population Served	4
Corporate Commu Advertising and Ma	rketing	BPA	Cost Recovery	0
Corporate Commu Advertising and Ma	rketing	BPA	Reliance	2
Corporate Commu Advertising and Ma	rketing	Governance	Collaboration	1
Corporate Commu Advertising and Ma	rketing	Governance	Environmental Resiliency and Climate Change	0
Corporate Commu Advertising and Ma	rketing	Governance	Financial Stewardship	0
Corporate Commu Advertising and Ma	rketing	Governance	Operational Excellence	2
Corporate Commu Advertising and Ma	rketing	Governance	Resource Management	0
Corporate Commu Advertising and Ma	rketing	Governance	Service Excellence	2
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	BPA	Demand	4
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	BPA	Mandate	4
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	BPA	Population Served	2
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	BPA	Cost Recovery	0
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	BPA	Reliance	4
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Environmental Resiliency and Climate Change	2
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Well-Planned and Maintained Infrastructure	2
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Thriving Recreation, Culture & Parks	1
	mmittees Governance/Decision Making	Community	Responsive Economy	1
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Safe Community	2
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Welcoming Community	1
Elected Officials Council Boards/Co	mmittees Governance/Decision Making	Community	Well-Planned Community	2
Elected Officials Council Community				

Department	Program Name	Result/BPA Type	Result/BPA	Score
Elected Officials (Council Community Outreach/Constituent Services	BPA	Mandate	1
Elected Officials (Council Community Outreach/Constituent Services	BPA	Population Served	2
Elected Officials (Council Community Outreach/Constituent Services	BPA	Cost Recovery	0
Elected Officials (Council Community Outreach/Constituent Services	BPA	Reliance	4
Elected Officials (Council Community Outreach/Constituent Services	Community	Environmental Resiliency and Climate Change	2
Elected Officials (Council Community Outreach/Constituent Services	Community	Well-Planned and Maintained Infrastructure	2
Elected Officials (Council Community Outreach/Constituent Services	Community	Thriving Recreation, Culture & Parks	3
Elected Officials (Council Community Outreach/Constituent Services	Community	Responsive Economy	2
Elected Officials (Council Community Outreach/Constituent Services	Community	Safe Community	3
Elected Officials (Council Community Outreach/Constituent Services	Community	Welcoming Community	4
Elected Officials (Council Community Outreach/Constituent Services	Community	Well-Planned Community	3
Elected Officials (Council Intergovernmental Advocacy	BPA	Demand	4
Elected Officials (Council Intergovernmental Advocacy	BPA	Mandate	1
Elected Officials (Council Intergovernmental Advocacy	BPA	Population Served	2
Elected Officials (Council Intergovernmental Advocacy	BPA	Cost Recovery	0
Elected Officials (Council Intergovernmental Advocacy	BPA	Reliance	4
Elected Officials (Council Intergovernmental Advocacy	Community	Environmental Resiliency and Climate Change	3
Elected Officials (Council Intergovernmental Advocacy	Community	Well-Planned and Maintained Infrastructure	1
Elected Officials (Council Intergovernmental Advocacy	Community	Thriving Recreation, Culture & Parks	1
Elected Officials (Council Intergovernmental Advocacy	Community	Responsive Economy	4
Elected Officials (Council Intergovernmental Advocacy	Community	Safe Community	2
Elected Officials (Council Intergovernmental Advocacy	Community	Welcoming Community	1
Elected Officials (Council Intergovernmental Advocacy	Community	Well-Planned Community	2
Senior Leadership (Organization Oversight/Leadership - City Manager	BPA	Demand	4
Senior Leadership (Organization Oversight/Leadership - City Manager	BPA	Mandate	3
Senior Leadership (Organization Oversight/Leadership - City Manager	BPA	Population Served	4
Senior Leadership (Organization Oversight/Leadership - City Manager	BPA	Cost Recovery	0
Senior Leadership (Organization Oversight/Leadership - City Manager	BPA	Reliance	4
Senior Leadership (Organization Oversight/Leadership - City Manager	Governance	Collaboration	3
Senior Leadership (Organization Oversight/Leadership - City Manager	Governance	Environmental Resiliency and Climate Change	1
Senior Leadership (Organization Oversight/Leadership - City Manager	Governance	Financial Stewardship	4
Senior Leadership (Organization Oversight/Leadership - City Manager	Governance	Operational Excellence	4
•	Organization Oversight/Leadership - City Manager	Governance	Resource Management	4
· · · · · · · · · · · · · · · · · · ·	Organization Oversight/Leadership - City Manager	Governance	Service Excellence	4
•	Divisional Organization Oversight/Leadership - General Managers	BPA	Demand	4
-	Divisional Organization Oversight/Leadership - General Managers	BPA	Mandate	3
•	Divisional Organization Oversight/Leadership - General Managers	BPA	Population Served	4
•	Divisional Organization Oversight/Leadership - General Managers	BPA	Cost Recovery	0
	Divisional Organization Oversight/Leadership - General Managers	BPA	Reliance	4
	Divisional Organization Oversight/Leadership - General Managers	Governance	Collaboration	3
	Divisional Organization Oversight/Leadership - General Managers	Governance	Environmental Resiliency and Climate Change	1
	Divisional Organization Oversight/Leadership - General Managers	Governance	Financial Stewardship	4
· · · · · · · · · · · · · · · · · · ·	Divisional Organization Oversight/Leadership - General Managers	Governance	Operational Excellence	4
· · · · · · · · · · · · · · · · · · ·	Divisional Organization Oversight/Leadership - General Managers	Governance	Resource Management	3
•	Divisional Organization Oversight/Leadership - General Managers	Governance	Service Excellence	3
Senior Leadership (Council Support/Advice	BPA	Demand	4

Department	Program Name	Result/BPA Type	Result/BPA	Score
Senior Leadership Council Suppo	ort/Advice	BPA	Mandate	3
Senior Leadership Council Suppo	ort/Advice	BPA	Population Served	4
Senior Leadership Council Suppo	ort/Advice	BPA	Cost Recovery	0
Senior Leadership Council Suppo	ort/Advice	BPA	Reliance	4
Senior Leadership Council Suppo	ort/Advice	Governance	Collaboration	4
Senior Leadership Council Suppo	ort/Advice	Governance	Environmental Resiliency and Climate Change	1
Senior Leadership Council Suppo	ort/Advice	Governance	Financial Stewardship	4
Senior Leadership Council Suppo	ort/Advice	Governance	Operational Excellence	2
Senior Leadership Council Suppo	ort/Advice	Governance	Resource Management	4
Senior Leadership Council Suppo	ort/Advice	Governance	Service Excellence	2
Senior Leadership Community ar	nd Stakeholder Relations	BPA	Demand	2
Senior Leadership Community ar	nd Stakeholder Relations	BPA	Mandate	1
Senior Leadership Community ar	nd Stakeholder Relations	BPA	Population Served	2
Senior Leadership Community ar	nd Stakeholder Relations	BPA	Cost Recovery	0
Senior Leadership Community ar	nd Stakeholder Relations	BPA	Reliance	4
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Collaboration	4
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Environmental Resiliency and Climate Change	1
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Financial Stewardship	1
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Operational Excellence	1
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Resource Management	2
Senior Leadership Community ar	nd Stakeholder Relations	Governance	Service Excellence	3
Senior Leadership Strategic, Cor	porate and Business Planning	BPA	Demand	4
Senior Leadership Strategic, Cor	porate and Business Planning	BPA	Mandate	1
Senior Leadership Strategic, Cor	porate and Business Planning	BPA	Population Served	4
Senior Leadership Strategic, Cor	•	BPA	Cost Recovery	0
Senior Leadership Strategic, Cor	•	BPA	Reliance	4
Senior Leadership Strategic, Cor	•	Governance	Collaboration	3
Senior Leadership Strategic, Cor	porate and Business Planning	Governance	Environmental Resiliency and Climate Change	3
Senior Leadership Strategic, Cor	•	Governance	Financial Stewardship	4
Senior Leadership Strategic, Cor	porate and Business Planning	Governance	Operational Excellence	3
Senior Leadership Strategic, Cor	porate and Business Planning	Governance	Resource Management	3
Senior Leadership Strategic, Cor	porate and Business Planning	Governance	Service Excellence	2
•	gement and Project Sponsorship/Support	BPA	Demand	4
Senior Leadership Project Manag	gement and Project Sponsorship/Support	BPA	Mandate	1
Senior Leadership Project Manag	gement and Project Sponsorship/Support	BPA	Population Served	4
	gement and Project Sponsorship/Support	BPA	Cost Recovery	0
	gement and Project Sponsorship/Support	BPA	Reliance	2
	gement and Project Sponsorship/Support	Governance	Collaboration	2
	gement and Project Sponsorship/Support	Governance	Environmental Resiliency and Climate Change	1
	gement and Project Sponsorship/Support	Governance	Financial Stewardship	3
	gement and Project Sponsorship/Support	Governance	Operational Excellence	3
	gement and Project Sponsorship/Support	Governance	Resource Management	4
	gement and Project Sponsorship/Support	Governance	Service Excellence	2
Fiscal Services Office Supply	•	Fixed	Non-Prioritized	
Senior Leadership Intergovernme		BPA	Demand	4
	ental Relations and Advocacy	BPA	Mandate	_

Department	Program Name	Result/BPA Type	Result/BPA	Score
Senior Leadership Intergovernm	nental Relations and Advocacy	BPA	Population Served	
Senior Leadership Intergovernm	nental Relations and Advocacy	BPA	Cost Recovery	
Senior Leadership Intergovernm	nental Relations and Advocacy	BPA	Reliance	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Collaboration	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Environmental Resiliency and Climate Change	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Financial Stewardship	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Operational Excellence	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Resource Management	
Senior Leadership Intergovernm	nental Relations and Advocacy	Governance	Service Excellence	
Senior Leadership Internal City	Committee Management	BPA	Demand	
Senior Leadership Internal City	Committee Management	BPA	Mandate	
Senior Leadership Internal City	Committee Management	BPA	Population Served	
Senior Leadership Internal City	Committee Management	BPA	Cost Recovery	
Senior Leadership Internal City	Committee Management	BPA	Reliance	
Senior Leadership Internal City	Committee Management	Governance	Collaboration	
Senior Leadership Internal City	Committee Management	Governance	Environmental Resiliency and Climate Change	
Senior Leadership Internal City	Committee Management	Governance	Financial Stewardship	
Senior Leadership Internal City	Committee Management	Governance	Operational Excellence	
Senior Leadership Internal City	Committee Management	Governance	Resource Management	
Senior Leadership Internal City	Committee Management	Governance	Service Excellence	
amily & Commun Community [Development, Planning, Engagement and Support	BPA	Demand	
Family & Commun Community [Development, Planning, Engagement and Support	BPA	Mandate	
Family & Commun Community [Development, Planning, Engagement and Support	BPA	Population Served	
Family & Commun Community [Development, Planning, Engagement and Support	BPA	Cost Recovery	
Family & Commun Community [Development, Planning, Engagement and Support	BPA	Reliance	
Family & Commun Community [Development, Planning, Engagement and Support	Governance	Collaboration	
Family & Commun Community [Development, Planning, Engagement and Support	Governance	Environmental Resiliency and Climate Change	
amily & Commun Community [Development, Planning, Engagement and Support	Governance	Financial Stewardship	
amily & Commun Community [Development, Planning, Engagement and Support	Governance	Operational Excellence	
Family & Commun Community [Development, Planning, Engagement and Support	Governance	Resource Management	
family & Commun Community [Development, Planning, Engagement and Support	Governance	Service Excellence	
Family & Commun Community E	Events	BPA	Demand	
family & Commun Community E	Events	BPA	Mandate	
amily & Commun Community E	Events	BPA	Population Served	
amily & Commun Community E	Events	BPA	Cost Recovery	
amily & Commun Community E	Events	BPA	Reliance	
amily & Commun Community E	Events	Community	Environmental Resiliency and Climate Change	
family & Commun Community E		Community	Well-Planned and Maintained Infrastructure	
amily & Commun Community E	Events	Community	Thriving Recreation, Culture & Parks	
Family & Commun Community E	Events	Community	Responsive Economy	
Family & Commun Community E		Community	Safe Community	
Family & Commun Community E	Events	Community	Welcoming Community	
Family & Commun Community E	Events	Community	Well-Planned Community	
Family & Commun Home Suppo	ort	BPA	Demand	
Family & Commun Home Suppo	ort	BPA	Mandate	
Family & Commun Home Suppo	or f	BPA	Population Served	

Department	Program Name	Result/BPA Type	Result/BPA	Score
Family & Commun Home Support		ВРА	Cost Recovery	2
Family & Commun Home Support		BPA	Reliance	2
Family & Commun Home Support		Community	Environmental Resiliency and Climate Change	0
Family & Commun Home Support		Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Home Support		Community	Thriving Recreation, Culture & Parks	0
Family & Commun Home Support		Community	Responsive Economy	0
Family & Commun Home Support		Community	Safe Community	0
Family & Commun Home Support		Community	Welcoming Community	3
Family & Commun Home Support		Community	Well-Planned Community	0
Family & Commun Seniors and Ad	dult Support Programs	BPA	Demand	4
Family & Commun Seniors and Ad	dult Support Programs	BPA	Mandate	2
Family & Commun Seniors and Ad	dult Support Programs	BPA	Population Served	2
Family & Commun Seniors and Ad	dult Support Programs	BPA	Cost Recovery	2
Family & Commun Seniors and Ad	dult Support Programs	BPA	Reliance	2
Family & Commun Seniors and Ad	dult Support Programs	Community	Environmental Resiliency and Climate Change	0
Family & Commun Seniors and Ad	dult Support Programs	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Seniors and Ad	dult Support Programs	Community	Thriving Recreation, Culture & Parks	0
Family & Commun Seniors and Ad	dult Support Programs	Community	Responsive Economy	0
Family & Commun Seniors and Ad	dult Support Programs	Community	Safe Community	1
Family & Commun Seniors and Ad	dult Support Programs	Community	Welcoming Community	3
Family & Commun Seniors and Ad	dult Support Programs	Community	Well-Planned Community	0
Family & Commun Counselling Se	ervices	BPA	Demand	4
Family & Commun Counselling Se	ervices	BPA	Mandate	2
Family & Commun Counselling Se	ervices	BPA	Population Served	0
Family & Commun Counselling Se	ervices	BPA	Cost Recovery	3
Family & Commun Counselling Se	ervices	BPA	Reliance	2
Family & Commun Counselling Se	ervices	Community	Environmental Resiliency and Climate Change	0
Family & Commun Counselling Se	ervices	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Counselling Se	ervices	Community	Thriving Recreation, Culture & Parks	0
Family & Commun Counselling Se	ervices	Community	Responsive Economy	0
Family & Commun Counselling Se	ervices	Community	Safe Community	0
Family & Commun Counselling Se	ervices	Community	Welcoming Community	3
Family & Commun Counselling Se	ervices	Community	Well-Planned Community	0
Family & Commun Youth Support	Programs	BPA	Demand	4
Family & Commun Youth Support	Programs	BPA	Mandate	2
Family & Commun Youth Support	Programs	BPA	Population Served	2
Family & Commun Youth Support	Programs	BPA	Cost Recovery	1
Family & Commun Youth Support	Programs	BPA	Reliance	2
Family & Commun Youth Support	Programs	Community	Environmental Resiliency and Climate Change	0
Family & Commun Youth Support	Programs	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Youth Support	Programs	Community	Thriving Recreation, Culture & Parks	2
Family & Commun Youth Support	Programs	Community	Responsive Economy	0
Family & Commun Youth Support	Programs	Community	Safe Community	0
Family & Commun Youth Support	Programs	Community	Welcoming Community	3
Family & Commun Youth Support	Programs	Community	Well-Planned Community	0
Family & Commun Information and	d Referral	BPA	Demand	4

Department Program Name	Result/BPA Type	Result/BPA	Score
Family & Commun Information and Referral	BPA	Mandate	2
Family & Commun Information and Referral	BPA	Population Served	4
Family & Commun Information and Referral	BPA	Cost Recovery	4
Family & Commun Information and Referral	BPA	Reliance	0
Family & Commun Information and Referral	Community	Environmental Resiliency and Climate Change	0
Family & Commun Information and Referral	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Information and Referral	Community	Thriving Recreation, Culture & Parks	0
Family & Commun Information and Referral	Community	Responsive Economy	0
Family & Commun Information and Referral	Community	Safe Community	0
Family & Commun Information and Referral	Community	Welcoming Community	3
Family & Commun Information and Referral	Community	Well-Planned Community	0
Family & Commun Volunteer Engagement	BPA	Demand	0
Family & Commun Volunteer Engagement	BPA	Mandate	1
Family & Commun Volunteer Engagement	BPA	Population Served	2
Family & Commun Volunteer Engagement	BPA	Cost Recovery	4
Family & Commun Volunteer Engagement	BPA	Reliance	2
Family & Commun Volunteer Engagement	Community	Environmental Resiliency and Climate Change	0
Family & Commun Volunteer Engagement	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Volunteer Engagement	Community	Thriving Recreation, Culture & Parks	1
Family & Commun Volunteer Engagement	Community	Responsive Economy	0
Family & Commun Volunteer Engagement	Community	Safe Community	0
Family & Commun Volunteer Engagement	Community	Welcoming Community	4
Family & Commun Volunteer Engagement	Community	Well-Planned Community	0
Family & Commun FCSS Grants to Non-Profit Organizations	BPA	Demand	2
Family & Commun FCSS Grants to Non-Profit Organizations	BPA	Mandate	2
Family & Commun FCSS Grants to Non-Profit Organizations	BPA	Population Served	0
Family & Commun FCSS Grants to Non-Profit Organizations	BPA	Cost Recovery	4
Family & Commun FCSS Grants to Non-Profit Organizations	BPA	Reliance	2
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Environmental Resiliency and Climate Change	2
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Well-Planned and Maintained Infrastructure	0
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Thriving Recreation, Culture & Parks	0
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Responsive Economy	1
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Safe Community	0
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Welcoming Community	4
Family & Commun FCSS Grants to Non-Profit Organizations	Community	Well-Planned Community	0
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions BPA	Demand	2
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions BPA	Mandate	2
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions BPA	Population Served	2
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions BPA	Cost Recovery	4
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions BPA	Reliance	0
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions Community	Environmental Resiliency and Climate Change	2
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions Community	Well-Planned and Maintained Infrastructure	0
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions Community	Thriving Recreation, Culture & Parks	0
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions Community	Responsive Economy	0
Family & Commun Educational Workshops, Support Groups, Information Ses	•	Safe Community	1
Family & Commun Educational Workshops, Support Groups, Information Ses	ssions Community	Welcoming Community	3

Department	Program Name	Result/BPA Type	Result/BPA	Score
Family & Commun Educational V	Vorkshops, Support Groups, Information Sessions	Community	Well-Planned Community	(
Family & Commun Municipal Gra	ants to Non-Profit Organizations	BPA	Demand	4
Family & Commun Municipal Gra	ants to Non-Profit Organizations	BPA	Mandate	(
Family & Commun Municipal Gra	ants to Non-Profit Organizations	BPA	Population Served	2
Family & Commun Municipal Gra	ants to Non-Profit Organizations	BPA	Cost Recovery	
Family & Commun Municipal Gra	ants to Non-Profit Organizations	BPA	Reliance	2
Family & Commun Municipal Gra	ants to Non-Profit Organizations	Community	Environmental Resiliency and Climate Change	2
Family & Commun Municipal Gra	ants to Non-Profit Organizations	Community	Well-Planned and Maintained Infrastructure	(
Family & Commun Municipal Gra	•	Community	Thriving Recreation, Culture & Parks	:
Family & Commun Municipal Gra	•	Community	Responsive Economy	
Family & Commun Municipal Gra	•	Community	Safe Community	
Family & Commun Municipal Gra	•	Community	Welcoming Community	4
Family & Commun Municipal Gra		Community	Well-Planned Community	
Elected Officials Council Gove	•	BPA	Demand	
	rnance/Decision Making	BPA	Mandate	
	rnance/Decision Making	BPA	Population Served	
	rnance/Decision Making	BPA	Cost Recovery	
	rnance/Decision Making	BPA	Reliance	
	rnance/Decision Making	Community	Environmental Resiliency and Climate Change	
	rnance/Decision Making	Community	Well-Planned and Maintained Infrastructure	
	<u> </u>	-		•
	rnance/Decision Making	Community	Thriving Recreation, Culture & Parks	4
	rnance/Decision Making	Community	Responsive Economy	•
	rnance/Decision Making	Community	Safe Community	•
	rnance/Decision Making	Community	Welcoming Community	•
	rnance/Decision Making	Community	Well-Planned Community	•
Legislative Servic∈ Council and (- · · · · · · · · · · · · · · · · · · ·	BPA	Demand	4
Legislative Servic∈ Council and (· · · · · · · · · · · · · · · · · · ·	BPA	Mandate	,
Legislative Servic∈ Council and (- · · · · · · · · · · · · · · · · · · ·	BPA	Population Served	4
Legislative Servic∈ Council and (•	BPA	Cost Recovery	(
Legislative Service Council and C	•	BPA	Reliance	4
Legislative Service Council and (•	Governance	Collaboration	
Legislative Service Council and (•	Governance	Environmental Resiliency and Climate Change	
Legislative Servic∈ Council and (Governance	Financial Stewardship	
Legislative Service Council and (•	Governance	Operational Excellence	2
Legislative Servic∈ Council and (- · · · · · · · · · · · · · · · · · · ·	Governance	Resource Management	:
Legislative Servic∈ Council and (Council Meeting Support	Governance	Service Excellence	;
Legislative Servic∈ Assessment	Review Board	BPA	Demand	2
Legislative Servic∈ Assessment	Review Board	BPA	Mandate	4
Legislative Service Assessment	Review Board	BPA	Population Served	2
Legislative Service Assessment	Review Board	BPA	Cost Recovery	•
Legislative Service Assessment	Review Board	BPA	Reliance	4
Legislative Service Assessment	Review Board	Governance	Collaboration	:
Legislative Service Assessment		Governance	Environmental Resiliency and Climate Change	(
Legislative Service Assessment		Governance	Financial Stewardship	
Legislative Service Assessment		Governance	Operational Excellence	

egislative Service Assessment Re	ovious Board			
egislative Service Subdivision and	eview board	Governance	Service Excellence	
ogiolativo coi vioc oabalviolori ark	d Development Appeal Board	BPA	Demand	
egislative Servic∈ Subdivision and	d Development Appeal Board	BPA	Mandate	
egislative Service Subdivision and	d Development Appeal Board	BPA	Population Served	
egislative Service Subdivision and		BPA	Cost Recovery	
egislative Service Subdivision and	d Development Appeal Board	BPA	Reliance	
egislative Servic∈Subdivision and	·	Governance	Collaboration	
egislative Service Subdivision and		Governance	Environmental Resiliency and Climate Change	
egislative Service Subdivision and	·	Governance	Financial Stewardship	
egislative Servic∈Subdivision and	·	Governance	Operational Excellence	
egislative Service Subdivision and		Governance	Resource Management	
egislative Service Subdivision and	·	Governance	Service Excellence	
_	inistration and Risk Management	BPA	Demand	
-	inistration and Risk Management	BPA	Mandate	
-	inistration and Risk Management	BPA	Population Served	
•	inistration and Risk Management	BPA	Cost Recovery	
<u> </u>	inistration and Risk Management	BPA	Reliance	
•	inistration and Risk Management	Governance	Collaboration	
•	inistration and Risk Management	Governance	Environmental Resiliency and Climate Change	
_	inistration and Risk Management	Governance	Financial Stewardship	
_	inistration and Risk Management	Governance	Operational Excellence	
<u> </u>	inistration and Risk Management	Governance	Resource Management	
•	inistration and Risk Management	Governance	Service Excellence	
egislative Servic∈Census	mienanen ana ruek managemen	BPA	Demand	
egislative Service Census		BPA	Mandate	
egislative Servic∈Census		BPA	Population Served	
egislative Service Census		BPA	Cost Recovery	
egislative Servic∈Census		BPA	Reliance	
egislative Service Census		Governance	Collaboration	
egislative Servic∈Census		Governance	Environmental Resiliency and Climate Change	
egislative Service Census		Governance	Financial Stewardship	
egislative Service Census		Governance	Operational Excellence	
egislative Service Census		Governance	Resource Management	
egislative Service Census		Governance	Service Excellence	
egislative Servic∈Legislative and	Legal Support	BPA	Demand	
egislative Service Legislative and	•	BPA	Mandate	
egislative Servic∈Legislative and	•	BPA	Population Served	
egislative Service Legislative and.	•	BPA	Cost Recovery	
egislative Service Legislative and.	•	BPA	Reliance	
egislative Service Legislative and.	•	Governance	Collaboration	
egislative Service Legislative and		Governance	Environmental Resiliency and Climate Change	
egislative Service Legislative and.		Governance	Financial Stewardship	
egislative Service Legislative and.	•	Governance	Operational Excellence	
egislative Service Legislative and.	•	Governance	Resource Management	
egislative Service Legislative and.	•	Governance	Service Excellence	
-	cy Development and Management	BPA	Demand	

Department Program Name	Result/BPA Type	Result/BPA	Score
Legislative Service Bylaw and Policy Development and Management	BPA	Mandate	4
Legislative Service Bylaw and Policy Development and Management	BPA	Population Served	4
Legislative Service Bylaw and Policy Development and Management	BPA	Cost Recovery	0
Legislative Service Bylaw and Policy Development and Management	BPA	Reliance	2
Legislative Service Bylaw and Policy Development and Management	Governance	Collaboration	3
Legislative Service Bylaw and Policy Development and Management	Governance	Environmental Resiliency and Climate Change	0
Legislative Service Bylaw and Policy Development and Management	Governance	Financial Stewardship	2
Legislative Service Bylaw and Policy Development and Management	Governance	Operational Excellence	3
Legislative Service Bylaw and Policy Development and Management	Governance	Resource Management	1
Legislative Service Bylaw and Policy Development and Management	Governance	Service Excellence	3
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	BPA	Demand	4
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	BPA	Mandate	4
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	BPA	Population Served	2
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	BPA	Cost Recovery	1
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	BPA	Reliance	4
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Collaboration	0
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Environmental Resiliency and Climate Change	0
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Financial Stewardship	0
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Operational Excellence	1
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Resource Management	0
Legislative Service Freedom of Information and Protection of Privacy (FOIP)	Governance	Service Excellence	2
Legislative Service Contract and Agreement Administration	BPA	Demand	2
Legislative Service Contract and Agreement Administration	BPA	Mandate	4
Legislative Service Contract and Agreement Administration	BPA	Population Served	2
Legislative Service Contract and Agreement Administration	BPA	Cost Recovery	0
Legislative Service Contract and Agreement Administration	BPA	Reliance	2
Legislative Service Contract and Agreement Administration	Governance	Collaboration	1
Legislative Service Contract and Agreement Administration	Governance	Environmental Resiliency and Climate Change	0
Legislative Service Contract and Agreement Administration Legislative Service Contract and Agreement Administration	Governance	Financial Stewardship	2
Legislative Service Contract and Agreement Administration	Governance	Operational Excellence	2
Legislative Service Contract and Agreement Administration Legislative Service Contract and Agreement Administration	Governance	Resource Management	0
Legislative Service Contract and Agreement Administration	Governance	Service Excellence	2
Legislative Service Records Management	BPA	Demand	1
Legislative Service Records Management	BPA	Mandate	3
Legislative Service Records Management	BPA	Population Served	3
Legislative Service Records Management	BPA	Cost Recovery	0
Legislative Service Records Management	BPA	Reliance	0
Legislative Service Records Management	Governance	Collaboration	4
<u> </u>	Governance		1
Legislative Service Records Management		Environmental Resiliency and Climate Change	1
Legislative Service Records Management	Governance Governance	Financial Stewardship	0
Legislative Service Records Management		Operational Excellence	3
Legislative Service Records Management	Governance	Resource Management Service Excellence	0
Legislative Service Records Management	Governance		4
Culture and Recre Fitness Centre	BPA	Demand	0
Culture and Recre Fitness Centre	BPA	Mandate	1
Culture and Recre Fitness Centre	BPA	Population Served	2

Department	Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Fitness Centre		BPA	Cost Recovery	4
Culture and Recre Fitness Centre		BPA	Reliance	(
Culture and Recre Fitness Centre		Community	Environmental Resiliency and Climate Change	(
Culture and Recre Fitness Centre		Community	Well-Planned and Maintained Infrastructure	•
Culture and Recre Fitness Centre		Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Fitness Centre		Community	Responsive Economy	•
Culture and Recre Fitness Centre		Community	Safe Community	•
Culture and Recre Fitness Centre		Community	Welcoming Community	2
Culture and Recre Fitness Centre		Community	Well-Planned Community	(
Culture and Recre Community Support		BPA	Demand	2
Culture and Recre Community Support		BPA	Mandate	2
Culture and Recre Community Support		BPA	Population Served	(
Culture and Recre Community Support		BPA	Cost Recovery	
Culture and Recre Community Support		BPA	Reliance	(
Culture and Recre Community Support		Community	Environmental Resiliency and Climate Change	(
Culture and Recre Community Support		Community	Well-Planned and Maintained Infrastructure	(
Culture and Recre Community Support		Community	Thriving Recreation, Culture & Parks	2
Culture and Recre Community Support		Community	Responsive Economy	2
Culture and Recre Community Support		Community	Safe Community	(
Culture and Recre Community Support		Community	Welcoming Community	
Culture and Recre Community Support		Community	Well-Planned Community	
Culture and Recre City Camp Programs		BPA	Demand	3
Culture and Recre City Camp Programs		BPA	Mandate	,
Culture and Recre City Camp Programs		BPA	Population Served	3
Culture and Recre City Camp Programs		BPA	Cost Recovery	
Culture and Recre City Camp Programs		BPA	Reliance	ì
Culture and Recre City Camp Programs		Community	Environmental Resiliency and Climate Change	
Culture and Recre City Camp Programs		Community	Well-Planned and Maintained Infrastructure	4
Culture and Recre City Camp Programs		Community	Thriving Recreation, Culture & Parks	
Culture and Recre City Camp Programs		Community	Responsive Economy	-
Culture and Recre City Camp Programs		Community	Safe Community	
Culture and Recre City Camp Programs		Community	Welcoming Community	,
Culture and Recre City Camp Programs		Community	Well-Planned Community	Č
Culture and Recre Access Programs and Se	orvicos	BPA	Demand	
Culture and Recre Access Programs and Seculture and Recre Access Programs and Recre Access Pro		BPA	Mandate	,
Culture and Recre Access Programs and Seculture and Recre Access Programs and Recr		BPA	Population Served	4
Culture and Recre Access Programs and Seculture and Recre Access Programs and Recre Access Progr		BPA	•	4
G			Cost Recovery	,
Culture and Recre Access Programs and Sc		BPA Community	Reliance	4
Culture and Recre Access Programs and So		Community	Environmental Resiliency and Climate Change	(
Culture and Recre Access Programs and Sc		Community	Well-Planned and Maintained Infrastructure	(
Culture and Recre Access Programs and Sc		Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Access Programs and Sc		Community	Responsive Economy	,
Culture and Recre Access Programs and So		Community	Safe Community	·
Culture and Recre Access Programs and So		Community	Welcoming Community	4
Culture and Recre Access Programs and So		Community	Well-Planned Community	•
Planning and Deve Compliance Letters and	File Searches	BPA	Demand	(

Department Program Name	Result/BPA Type	Result/BPA	Score
Planning and Deve Compliance Letters and File Searches	BPA	Mandate	2
Planning and Deve Compliance Letters and File Searches	BPA	Population Served	2
Planning and Deve Compliance Letters and File Searches	BPA	Cost Recovery	4
Planning and Deve Compliance Letters and File Searches	BPA	Reliance	2
Planning and Deve Compliance Letters and File Searches	Community	Environmental Resiliency and Climate Change	0
Planning and Deve Compliance Letters and File Searches	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Compliance Letters and File Searches	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Compliance Letters and File Searches	Community	Responsive Economy	1
Planning and Deve Compliance Letters and File Searches	Community	Safe Community	2
Planning and Deve Compliance Letters and File Searches	Community	Welcoming Community	0
Planning and Dev∈Compliance Letters and File Searches	Community	Well-Planned Community	1
Planning and Deve Development Agreements	BPA	Demand	2
Planning and Deve Development Agreements	BPA	Mandate	2
Planning and Deve Development Agreements	BPA	Population Served	0
Planning and Deve Development Agreements	BPA	Cost Recovery	2
Planning and Deve Development Agreements	BPA	Reliance	2
Planning and Deve Development Agreements	Community	Environmental Resiliency and Climate Change	2
Planning and Deve Development Agreements	Community	Well-Planned and Maintained Infrastructure	2
Planning and Deve Development Agreements	Community	Thriving Recreation, Culture & Parks	2
Planning and Deve Development Agreements	Community	Responsive Economy	2
Planning and Deve Development Agreements	Community	Safe Community	0
Planning and Deve Development Agreements	Community	Welcoming Community	0
Planning and Deve Development Agreements	Community	Well-Planned Community	4
Planning and Deve Development Permit Review and Issuance	BPA	Demand	2
Planning and Deve Development Permit Review and Issuance	BPA	Mandate	4
Planning and Deve Development Permit Review and Issuance	BPA	Population Served	2
Planning and Deve Development Permit Review and Issuance	BPA	Cost Recovery	2
Planning and Deve Development Permit Review and Issuance	BPA	Reliance	2
Planning and Deve Development Permit Review and Issuance	Community	Environmental Resiliency and Climate Change	2
Planning and Deve Development Permit Review and Issuance	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Development Permit Review and Issuance	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Development Permit Review and Issuance	Community	Responsive Economy	3
Planning and Deve Development Permit Review and Issuance	Community	Safe Community	1
Planning and Deve Development Permit Review and Issuance	Community	Welcoming Community	1
Planning and Deve Development Permit Review and Issuance	Community	Well-Planned Community	3
Planning and Deve Encroachment Agreements	BPA	Demand	2
Planning and Deve Encroachment Agreements	BPA	Mandate	2
Planning and Deve Encroachment Agreements	BPA	Population Served	0
Planning and Deve Encroachment Agreements	BPA	Cost Recovery	1
Planning and Deve Encroachment Agreements	BPA	Reliance	2
Planning and Deve Encroachment Agreements	Community	Environmental Resiliency and Climate Change	0
Planning and Deve Encroachment Agreements	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Encroachment Agreements	Community	Thriving Recreation, Culture & Parks	0
Planning and Deve Encroachment Agreements	Community	Responsive Economy	1
Planning and Deve Encroachment Agreements	Community	Safe Community	0
Planning and Deve Encroachment Agreements	Community	Welcoming Community	0

Department Program Name	Result/BPA Type	Result/BPA	Score
Planning and Deve Encroachment Agreements	Community	Well-Planned Community	1
Planning and Deve Joint Land Use Planning Agreement	BPA	Demand	2
Planning and Deve Joint Land Use Planning Agreement	BPA	Mandate	4
Planning and Deve Joint Land Use Planning Agreement	BPA	Population Served	0
Planning and Deve Joint Land Use Planning Agreement	BPA	Cost Recovery	0
Planning and Deve Joint Land Use Planning Agreement	BPA	Reliance	2
Planning and Deve Joint Land Use Planning Agreement	Community	Environmental Resiliency and Climate Change	2
Planning and Deve Joint Land Use Planning Agreement	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Joint Land Use Planning Agreement	Community	Thriving Recreation, Culture & Parks	2
Planning and Deve Joint Land Use Planning Agreement	Community	Responsive Economy	0
Planning and Deve Joint Land Use Planning Agreement	Community	Safe Community	0
Planning and Deve Joint Land Use Planning Agreement	Community	Welcoming Community	2
Planning and Deve Joint Land Use Planning Agreement	Community	Well-Planned Community	3
Planning and Deve Land Use Bylaw	BPA	Demand	4
Planning and Deve Land Use Bylaw	BPA	Mandate	4
Planning and Deve Land Use Bylaw	BPA	Population Served	4
Planning and Deve Land Use Bylaw	BPA	Cost Recovery	1
Planning and Deve Land Use Bylaw	BPA	Reliance	2
Planning and Deve Land Use Bylaw	Community	Environmental Resiliency and Climate Change	4
Planning and Deve Land Use Bylaw	Community	Well-Planned and Maintained Infrastructure	0
Planning and Deve Land Use Bylaw	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Land Use Bylaw	Community	Responsive Economy	2
Planning and Deve Land Use Bylaw	Community	Safe Community	2
Planning and Deve Land Use Bylaw	Community	Welcoming Community	1
Planning and Deve Land Use Bylaw	Community	Well-Planned Community	4
Planning and Deve Land Use Bylaw Enforcement	BPA	Demand	2
Planning and Deve Land Use Bylaw Enforcement	BPA	Mandate	4
Planning and Deve Land Use Bylaw Enforcement	BPA	Population Served	2
Planning and Deve Land Use Bylaw Enforcement	BPA	Cost Recovery	0
Planning and Deve Land Use Bylaw Enforcement	BPA	Reliance	2
Planning and Deve Land Use Bylaw Enforcement	Community	Environmental Resiliency and Climate Change	1
Planning and Deve Land Use Bylaw Enforcement	Community	Well-Planned and Maintained Infrastructure	0
Planning and Deve Land Use Bylaw Enforcement	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Land Use Bylaw Enforcement	Community	Responsive Economy	2
Planning and Deve Land Use Bylaw Enforcement	Community	Safe Community	2
Planning and Deve Land Use Bylaw Enforcement	Community	Welcoming Community	1
Planning and Deve Land Use Bylaw Enforcement	Community	Well-Planned Community	3
Planning and Deve Safety Code Compliance	BPA	Demand	2
Planning and Deve Safety Code Compliance	BPA	Mandate	1
Planning and Deve Safety Code Compliance	BPA	Population Served	2
Planning and Deve Safety Code Compliance	BPA	Cost Recovery	4
Planning and Deve Safety Code Compliance	BPA	Reliance	2
Planning and Deve Safety Code Compliance	Community	Environmental Resiliency and Climate Change	0
Planning and Deve Safety Code Compliance	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Safety Code Compliance	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Safety Code Compliance	Community	Responsive Economy	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Planning and Deve Safety Code Compliand	ce	Community	Safe Community	3
Planning and Deve Safety Code Compliand	ce	Community	Welcoming Community	0
Planning and Deve Safety Code Compliand	ce	Community	Well-Planned Community	2
Planning and Deve Safety Codes Inspection	ns	BPA	Demand	2
Planning and Deve Safety Codes Inspection	ns	BPA	Mandate	1
Planning and Deve Safety Codes Inspection	ns	BPA	Population Served	2
Planning and Deve Safety Codes Inspection		BPA	Cost Recovery	3
Planning and Deve Safety Codes Inspection		BPA	Reliance	2
Planning and Deve Safety Codes Inspection	ns	Community	Environmental Resiliency and Climate Change	0
Planning and Deve Safety Codes Inspection	ns	Community	Well-Planned and Maintained Infrastructure	1
Planning and Deve Safety Codes Inspection	ns	Community	Thriving Recreation, Culture & Parks	1
Planning and Deve Safety Codes Inspection		Community	Responsive Economy	1
Planning and Deve Safety Codes Inspectio	ns	Community	Safe Community	3
Planning and Deve Safety Codes Inspection		Community	Welcoming Community	0
Planning and Deve Safety Codes Inspection	ns	Community	Well-Planned Community	2
Planning and Deve Subdivision Application	Review	BPA	Demand	2
Planning and Deve Subdivision Application	Review	BPA	Mandate	4
Planning and Deve Subdivision Application	Review	BPA	Population Served	0
Planning and Deve Subdivision Application	Review	BPA	Cost Recovery	2
Planning and Deve Subdivision Application		BPA	Reliance	4
Planning and Deve Subdivision Application	Review	Community	Environmental Resiliency and Climate Change	1
Planning and Deve Subdivision Application	Review	Community	Well-Planned and Maintained Infrastructure	2
Planning and Deve Subdivision Application		Community	Thriving Recreation, Culture & Parks	2
Planning and Deve Subdivision Application	Review	Community	Responsive Economy	2
Planning and Deve Subdivision Application	Review	Community	Safe Community	0
Planning and Deve Subdivision Application	Review	Community	Welcoming Community	1
Planning and Deve Subdivision Application	Review	Community	Well-Planned Community	3
Legislative Service Elections		BPA	Demand	2
Legislative Service Elections		BPA	Mandate	4
Legislative Service Elections		BPA	Population Served	4
Legislative Service Elections		BPA	Cost Recovery	0
Legislative Service Elections		BPA	Reliance	2
Legislative Service Elections		Governance	Collaboration	2
Legislative Service Elections		Governance	Environmental Resiliency and Climate Change	0
Legislative Service Elections		Governance	Financial Stewardship	0
Legislative Service Elections		Governance	Operational Excellence	1
Legislative Service Elections		Governance	Resource Management	0
Legislative Service Elections		Governance	Service Excellence	2
Fleet, Facilities an Facility Life Cycle		BPA	Demand	2
Fleet, Facilities an Facility Life Cycle		BPA	Mandate	1
Fleet, Facilities an Facility Life Cycle		BPA	Population Served	4
Fleet, Facilities an Facility Life Cycle		BPA	Cost Recovery	0
Fleet, Facilities an Facility Life Cycle		BPA	Reliance	2
Fleet, Facilities an Facility Life Cycle		Governance	Collaboration	1
Fleet, Facilities an Facility Life Cycle		Governance	Environmental Resiliency and Climate Change	2
Fleet, Facilities an Facility Life Cycle		Governance	Financial Stewardship	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Fleet, Facilities an Facility Life C	Cycle	Governance	Operational Excellence	4
Fleet, Facilities an Facility Life C	Cycle	Governance	Resource Management	4
Fleet, Facilities an Facility Life C	Cycle	Governance	Service Excellence	3
Fleet, Facilities an Fleet Repairs	S	BPA	Demand	2
Fleet, Facilities an Fleet Repairs	S	BPA	Mandate	1
Fleet, Facilities an Fleet Repairs	S	BPA	Population Served	4
Fleet, Facilities an Fleet Repairs	S	BPA	Cost Recovery	0
Fleet, Facilities an Fleet Repairs	S	BPA	Reliance	2
Fleet, Facilities an Fleet Repairs	S	Governance	Collaboration	0
Fleet, Facilities an Fleet Repairs	S	Governance	Environmental Resiliency and Climate Change	0
Fleet, Facilities an Fleet Repairs	S	Governance	Financial Stewardship	0
Fleet, Facilities an Fleet Repairs	S	Governance	Operational Excellence	3
Fleet, Facilities an Fleet Repairs	S	Governance	Resource Management	1
Fleet, Facilities an Fleet Repairs		Governance	Service Excellence	1
	sessment and Assessment Roll Changes	BPA	Demand	2
	sessment and Assessment Roll Changes	BPA	Mandate	4
	sessment and Assessment Roll Changes	BPA	Population Served	0
	sessment and Assessment Roll Changes	BPA	Cost Recovery	0
	sessment and Assessment Roll Changes	BPA	Reliance	2
	sessment and Assessment Roll Changes	Governance	Collaboration	1
	sessment and Assessment Roll Changes	Governance	Environmental Resiliency and Climate Change	0
	sessment and Assessment Roll Changes	Governance	Financial Stewardship	2
	sessment and Assessment Roll Changes	Governance	Operational Excellence	1
	sessment and Assessment Roll Changes	Governance	Resource Management	1
	sessment and Assessment Roll Changes	Governance	Service Excellence	1
	Rates, Annual and Supplementary Property Tax		Demand	2
	Rates, Annual and Supplementary Property Tax		Mandate	4
	Rates, Annual and Supplementary Property Tax		Population Served	0
	Rates, Annual and Supplementary Property Tax		Cost Recovery	4
	Rates, Annual and Supplementary Property Tax		Reliance	2
	Rates, Annual and Supplementary Property Tax		Collaboration	0
	Rates, Annual and Supplementary Property Tax		Environmental Resiliency and Climate Change	0
	Rates, Annual and Supplementary Property Tax		Financial Stewardship	3
	Rates, Annual and Supplementary Property Tax		Operational Excellence	1
	Rates, Annual and Supplementary Property Tax		Resource Management	1
	Rates, Annual and Supplementary Property Tax		Service Excellence	1
	Services and Treasury Management	BPA	Demand	2
•	Services and Treasury Management	BPA	Mandate	2
•	Services and Treasury Management	BPA	Population Served	0
_	Services and Treasury Management	BPA	Cost Recovery	0
<u> </u>	Services and Treasury Management	BPA	Reliance	2
_	Services and Treasury Management	Governance	Collaboration	
_	Services and Treasury Management	Governance	Environmental Resiliency and Climate Change	0
_	Services and Treasury Management	Governance	Financial Stewardship	4
_	Services and Treasury Management	Governance	Operational Excellence	4
•	Services and Treasury Management	Governance	Resource Management	3
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Department	Program Name	Result/BPA Type	Result/BPA	Score
Financial Services Accounting	ng Services and Treasury Management	Governance	Service Excellence	2
Financial Services Financial	Accounting, Reporting, Compliance and Controls	BPA	Demand	2
Financial Services Financial	Accounting, Reporting, Compliance and Controls	BPA	Mandate	2
Financial Services Financial	Accounting, Reporting, Compliance and Controls	BPA	Population Served	(
Financial Services Financial	Accounting, Reporting, Compliance and Controls	BPA	Cost Recovery	(
Financial Services Financial	Accounting, Reporting, Compliance and Controls	BPA	Reliance	2
Financial Services Financial	Accounting, Reporting, Compliance and Controls	Governance	Collaboration	(
Financial Services Financial	Accounting, Reporting, Compliance and Controls	Governance	Environmental Resiliency and Climate Change	(
	Accounting, Reporting, Compliance and Controls	Governance	Financial Stewardship	4
	Accounting, Reporting, Compliance and Controls	Governance	Operational Excellence	2
	Accounting, Reporting, Compliance and Controls	Governance	Resource Management	3
	Accounting, Reporting, Compliance and Controls	Governance	Service Excellence	2
Financial Services Accounts		BPA	Demand	2
Financial Services Accounts	•	BPA	Mandate	-
Financial Services Accounts		BPA	Population Served	Ć
Financial Services Accounts	•	BPA	Cost Recovery	
Financial Services Accounts	•	BPA	Reliance	
Financial Services Accounts	·	Governance	Collaboration	2
Financial Services Accounts	·	Governance		(
		Governance	Environmental Resiliency and Climate Change	
Financial Services Accounts	•		Financial Stewardship	
Financial Services Accounts		Governance	Operational Excellence	
Financial Services Accounts	·	Governance	Resource Management	4
Financial Services Accounts		Governance	Service Excellence	1
Financial Services Accounts		BPA	Demand	2
Financial Services Accounts		BPA	Mandate	1
Financial Services Accounts		BPA	Population Served	(
Financial Services Accounts		BPA	Cost Recovery	1
Financial Services Accounts		BPA	Reliance	2
Financial Services Accounts	Receivable	Governance	Collaboration	1
Financial Services Accounts	Receivable	Governance	Environmental Resiliency and Climate Change	(
Financial Services Accounts	Receivable	Governance	Financial Stewardship	3
Financial Services Accounts	Receivable	Governance	Operational Excellence	1
Financial Services Accounts	Receivable	Governance	Resource Management	2
Financial Services Accounts	Receivable	Governance	Service Excellence	1
Financial Services Tangible	Capital Assets	BPA	Demand	2
Financial Services Tangible	•	BPA	Mandate	1
Financial Services Tangible	·	BPA	Population Served	(
Financial Services Tangible		BPA	Cost Recovery	(
Financial Services Tangible	·	BPA	Reliance	
Financial Services Tangible	•	Governance	Collaboration	(
Financial Services Tangible	•	Governance	Environmental Resiliency and Climate Change	(
Financial Services Tangible		Governance	Financial Stewardship	2
Financial Services Tangible		Governance	Operational Excellence	-
Financial Services Tangible		Governance	Resource Management	,
Financial Services Tangible	•	Governance	Service Excellence	-
		BPA	Demand	
rmanciai Services Operating	Budget and 3 Year Financial Planning Operating Forecasts	DFA	Demanu	4

Department	Program Name	Result/BPA Type	Result/BPA	Score
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	BPA	Mandate	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	BPA	Population Served	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	BPA	Cost Recovery	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	BPA	Reliance	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Collaboration	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Environmental Resiliency and Climate Change	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Financial Stewardship	
Financial Services Operating I	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Operational Excellence	
-	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Resource Management	
	Budget and 3 Year Financial Planning Operating Forecasts	Governance	Service Excellence	
	dget and 10 Year Capital Plan	BPA	Demand	
	dget and 10 Year Capital Plan	BPA	Mandate	
	dget and 10 Year Capital Plan	BPA	Population Served	
•	dget and 10 Year Capital Plan	BPA	Cost Recovery	
	dget and 10 Year Capital Plan	BPA	Reliance	
	dget and 10 Year Capital Plan	Governance	Collaboration	
-	dget and 10 Year Capital Plan	Governance	Environmental Resiliency and Climate Change	
•	dget and 10 Year Capital Plan	Governance	Financial Stewardship	
-	dget and 10 Year Capital Plan	Governance	Operational Excellence	
·	dget and 10 Year Capital Plan	Governance	Resource Management	
-	dget and 10 Year Capital Plan	Governance	Service Excellence	
Financial Services Utility Billin	•	BPA	Demand	
Financial Services Utility Billin		BPA	Mandate	
Financial Services Utility Billin	•	BPA	Population Served	
Financial Services Utility Billin	·	BPA	Cost Recovery	
	•		Reliance	
Financial Services Utility Billin	•	BPA Community		
Financial Services Utility Billin	·	Community	Environmental Resiliency and Climate Change	
Financial Services Utility Billin	·	Community	Well-Planned and Maintained Infrastructure	
Financial Services Utility Billin		Community	Thriving Recreation, Culture & Parks	
Financial Services Utility Billin	~	Community	Responsive Economy	
Financial Services Utility Billin		Community	Safe Community	
Financial Services Utility Billin	-	Community	Welcoming Community	
Financial Services Utility Billin		Community	Well-Planned Community	
Culture and Recre Community	· · ·	BPA	Demand	
Culture and Recre Community	· ·	BPA	Mandate	
Culture and Recre Community	· · ·	BPA	Population Served	
Culture and Recre Community	· · ·	BPA	Cost Recovery	
Culture and Recre Community	· ·	BPA	Reliance	
Culture and Recre Community	· · ·	Community	Environmental Resiliency and Climate Change	
Culture and Recre Community	· · ·	Community	Well-Planned and Maintained Infrastructure	
Culture and Recre Community		Community	Thriving Recreation, Culture & Parks	
Culture and Recre Community	Events (City Led)	Community	Responsive Economy	
Culture and Recre Community	Events (City Led)	Community	Safe Community	
Culture and Recre Community	Events (City Led)	Community	Welcoming Community	
Culture and Recre Community	Events (City Led)	Community	Well-Planned Community	
Culture and Recre Community	· · ·	BPA	Demand	

Department Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Community Events (City Partner)	BPA	Mandate	0
Culture and Recre Community Events (City Partner)	BPA	Population Served	2
Culture and Recre Community Events (City Partner)	BPA	Cost Recovery	1
Culture and Recre Community Events (City Partner)	BPA	Reliance	2
Culture and Recre Community Events (City Partner)	Community	Environmental Resiliency and Climate Change	2
Culture and Recre Community Events (City Partner)	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Community Events (City Partner)	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Community Events (City Partner)	Community	Responsive Economy	2
Culture and Recre Community Events (City Partner)	Community	Safe Community	2
Culture and Recre Community Events (City Partner)	Community	Welcoming Community	4
Culture and Recre Community Events (City Partner)	Community	Well-Planned Community	1
Culture and Recre Heritage Building Preservation	BPA	Demand	2
Culture and Recre Heritage Building Preservation	BPA	Mandate	1
Culture and Recre Heritage Building Preservation	BPA	Population Served	0
Culture and Recre Heritage Building Preservation	BPA	Cost Recovery	1
Culture and Recre Heritage Building Preservation	BPA	Reliance	2
Culture and Recre Heritage Building Preservation	Governance	Collaboration	3
Culture and Recre Heritage Building Preservation	Governance	Environmental Resiliency and Climate Change	0
Culture and Recre Heritage Building Preservation	Governance	Financial Stewardship	1
Culture and Recre Heritage Building Preservation	Governance	Operational Excellence	3
Culture and Recre Heritage Building Preservation	Governance	Resource Management	4
Culture and Recre Heritage Building Preservation	Governance	Service Excellence	4
Culture and Recre Theatre and Performing Arts Centre-Series	BPA	Demand	2
Culture and Recre Theatre and Performing Arts Centre-Series	BPA	Mandate	0
Culture and Recre Theatre and Performing Arts Centre-Series	BPA	Population Served	2
Culture and Recre Theatre and Performing Arts Centre-Series	BPA	Cost Recovery	2
Culture and Recre Theatre and Performing Arts Centre-Series	BPA	Reliance	2
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Environmental Resiliency and Climate Change	0
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Responsive Economy	3
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Safe Community	0
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Welcoming Community	4
Culture and Recre Theatre and Performing Arts Centre-Series	Community	Well-Planned Community	1
Protective Service: Municipal Enforcement	BPA	Demand	0
Protective Service Municipal Enforcement	BPA	Mandate	3
Protective Service Municipal Enforcement	BPA	Population Served	2
Protective Service: Municipal Enforcement	BPA	Cost Recovery	1
Protective Service Municipal Enforcement	BPA	Reliance	2
Protective Service: Municipal Enforcement	Community	Environmental Resiliency and Climate Change	0
Protective Service Municipal Enforcement	Community	Well-Planned and Maintained Infrastructure	0
Protective Service Municipal Enforcement	Community	Thriving Recreation, Culture & Parks	2
Protective Service Municipal Enforcement	Community	Responsive Economy	1
Protective Service Municipal Enforcement	Community	Safe Community	4
Protective Service Municipal Enforcement	Community	Welcoming Community	2
Protective Service Municipal Enforcement	Community	Well-Planned Community	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Protective Service: Protective S	•	BPA	Demand	4
Protective Service Protective S	Services Analysis	BPA	Mandate	1
Protective Service Protective S	Services Analysis	BPA	Population Served	0
Protective Service Protective S	Services Analysis	BPA	Cost Recovery	0
Protective Service: Protective S	Services Analysis	BPA	Reliance	2
Protective Service: Protective S	Services Analysis	Community	Environmental Resiliency and Climate Change	0
Protective Service: Protective S	Services Analysis	Community	Well-Planned and Maintained Infrastructure	0
Protective Service: Protective S	Services Analysis	Community	Thriving Recreation, Culture & Parks	0
Protective Service: Protective S	Services Analysis	Community	Responsive Economy	0
Protective Service: Protective S	Services Analysis	Community	Safe Community	2
Protective Service: Protective S	Services Analysis	Community	Welcoming Community	0
Protective Service: Protective S	Services Analysis	Community	Well-Planned Community	0
Fire Services Emergency	Management and Preparation	BPA	Demand	4
	Management and Preparation	BPA	Mandate	3
	Management and Preparation	BPA	Population Served	2
	Management and Preparation	BPA	Cost Recovery	0
9 ,	Management and Preparation	BPA	Reliance	2
0 ,	Management and Preparation	Governance	Collaboration	3
0 ,	Management and Preparation	Governance	Environmental Resiliency and Climate Change	0
9 ,	Management and Preparation	Governance	Financial Stewardship	3
9 ,	Management and Preparation	Governance	Operational Excellence	2
0 ,	Management and Preparation	Governance	Resource Management	2
9 ,	Management and Preparation	Governance	Service Excellence	2
Fiscal Services Internal Alle	•	Fixed	Non-Prioritized	_
Protective Service: Animal Cor		BPA	Demand	4
Protective Service: Animal Cor		BPA	Mandate	3
Protective Service: Animal Cor		BPA	Population Served	0
Protective Service: Animal Cor		BPA	Cost Recovery	4
Protective Service: Animal Cor		BPA	Reliance	2
Protective Service: Animal Cor		Community	Environmental Resiliency and Climate Change	1
Protective Service: Animal Cor		Community	Well-Planned and Maintained Infrastructure	0
Protective Service: Animal Cor		Community	Thriving Recreation, Culture & Parks	1
Protective Service: Animal Cor		Community	Responsive Economy	0
Protective Service: Animal Cor		Community	Safe Community	4
Protective Service Animal Cor		Community	Welcoming Community	2
Protective Service Animal Cor		Community	Well-Planned Community	0
Protective Service Policing Co		BPA	Demand	0
Protective Service Policing Co		BPA	Mandate	3
Protective Service Policing Co		BPA	Population Served	2
Protective Service Policing Co		BPA	Cost Recovery	0
Protective Service Policing Co		BPA	Reliance	4
Protective Service Policing Co		Community	Environmental Resiliency and Climate Change	4
Protective Service Policing Co		•	Well-Planned and Maintained Infrastructure	0
		Community		0
Protective Service Policing Co		Community	Thriving Recreation, Culture & Parks	0
Protective Service Policing Co		Community	Responsive Economy	0
Protective Service Policing Co	on minute	Community	Safe Community	I

Department	Program Name	Result/BPA Type	Result/BPA	Score
Protective Servi	ce: Policing Committee	Community	Welcoming Community	1
Protective Servi	ce: Policing Committee	Community	Well-Planned Community	0
Utilities	Grant Funded Recycling Program	BPA	Demand	2
Utilities	Grant Funded Recycling Program	BPA	Mandate	1
Utilities	Grant Funded Recycling Program	BPA	Population Served	2
Utilities	Grant Funded Recycling Program	BPA	Cost Recovery	3
Utilities	Grant Funded Recycling Program	BPA	Reliance	2
Utilities	Grant Funded Recycling Program	Community	Environmental Resiliency and Climate Change	4
Utilities	Grant Funded Recycling Program	Community	Well-Planned and Maintained Infrastructure	0
Utilities	Grant Funded Recycling Program	Community	Thriving Recreation, Culture & Parks	0
Utilities	Grant Funded Recycling Program	Community	Responsive Economy	0
Utilities	Grant Funded Recycling Program	Community	Safe Community	2
Utilities	Grant Funded Recycling Program	Community	Welcoming Community	1
Utilities	Grant Funded Recycling Program	Community	Well-Planned Community	1
Utilities	Organics Drop-Off & Processing	BPA	Demand	4
Utilities	Organics Drop-Off & Processing	BPA	Mandate	1
Utilities	Organics Drop-Off & Processing	BPA	Population Served	2
Utilities	Organics Drop-Off & Processing	BPA	Cost Recovery	0
Utilities	Organics Drop-Off & Processing	BPA	Reliance	2
Utilities	Organics Drop-Off & Processing	Community	Environmental Resiliency and Climate Change	4
Utilities	Organics Drop-Off & Processing	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Organics Drop-Off & Processing	Community	Thriving Recreation, Culture & Parks	0
Utilities	Organics Drop-Off & Processing	Community	Responsive Economy	0
Utilities	Organics Drop-Off & Processing	Community	Safe Community	1
Utilities	Organics Drop-Off & Processing	Community	Welcoming Community	1
Utilities	Organics Drop-Off & Processing	Community	Well-Planned Community	1
Utilities	Water Supply	BPA	Demand	0
Utilities	Water Supply	BPA	Mandate	3
Utilities	Water Supply	BPA	Population Served	4
Utilities	Water Supply	BPA	Cost Recovery	0
Utilities	Water Supply	BPA	Reliance	2
Utilities	Water Supply	Community	Environmental Resiliency and Climate Change	4
Utilities	Water Supply	Community	Well-Planned and Maintained Infrastructure	3
Utilities	Water Supply	Community	Thriving Recreation, Culture & Parks	0
Utilities	Water Supply	Community	Responsive Economy	2
Utilities	Water Supply	Community	Safe Community	4
Utilities	Water Supply	Community	Welcoming Community	0
Utilities	Water Supply	Community	Well-Planned Community	0
Utilities	Sanitary Sewer Transmission	BPA	Demand	4
Utilities	Sanitary Sewer Transmission	BPA	Mandate	3
Utilities	Sanitary Sewer Transmission	BPA	Population Served	4
Utilities	Sanitary Sewer Transmission	BPA	Cost Recovery	0
Utilities	Sanitary Sewer Transmission	BPA	Reliance	2
Utilities	Sanitary Sewer Transmission	Community	Environmental Resiliency and Climate Change	4
Utilities	Sanitary Sewer Transmission	Community	Well-Planned and Maintained Infrastructure	3
Utilities	Sanitary Sewer Transmission	Community	Thriving Recreation, Culture & Parks	4

Department	Program Name	Result/BPA Type	Result/BPA	Score
Utilities	Sanitary Sewer Transmission	Community	Responsive Economy	1
Utilities	Sanitary Sewer Transmission	Community	Safe Community	4
Utilities	Sanitary Sewer Transmission	Community	Welcoming Community	0
Utilities	Sanitary Sewer Transmission	Community	Well-Planned Community	0
Fiscal Services	Property Tax & Requisition	Fixed	Non-Prioritized	
Utilities	Utility User Rates	Fixed	Non-Prioritized	
Fiscal Services	Annual Capital Funding	Fixed	Non-Prioritized	
Fiscal Services	Debt Management	Fixed	Non-Prioritized	
Family & Commun	n Diversity and Inclusion	BPA	Demand	0
Family & Commu	n Diversity and Inclusion	BPA	Mandate	2
•	n Diversity and Inclusion	BPA	Population Served	4
-	n Diversity and Inclusion	BPA	Cost Recovery	0
•	n Diversity and Inclusion	BPA	Reliance	2
•	n Diversity and Inclusion	Governance	Collaboration	4
•	n Diversity and Inclusion	Governance	Environmental Resiliency and Climate Change	0
•	n Diversity and Inclusion	Governance	Financial Stewardship	0
-	n Diversity and Inclusion	Governance	Operational Excellence	1
-	n Diversity and Inclusion	Governance	Resource Management	2
•	n Diversity and Inclusion	Governance	Service Excellence	4
Fiscal Services	Salary and Wage Mitigation	Fixed	Non-Prioritized	•
Utilities	Solid Waste Collection & Disposal	BPA	Demand	1
Utilities	Solid Waste Collection & Disposal	BPA	Mandate	3
Utilities	Solid Waste Collection & Disposal	BPA	Population Served	4
Utilities	Solid Waste Collection & Disposal	BPA	Cost Recovery	0
Utilities	Solid Waste Collection & Disposal	BPA	Reliance	2
Utilities	•			4
	Solid Waste Collection & Disposal	Community	Environmental Resiliency and Climate Change	4
Utilities	Solid Waste Collection & Disposal	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Solid Waste Collection & Disposal	Community	Thriving Recreation, Culture & Parks	0
Utilities	Solid Waste Collection & Disposal	Community	Responsive Economy	1
Utilities	Solid Waste Collection & Disposal	Community	Safe Community	3
Utilities	Solid Waste Collection & Disposal	Community	Welcoming Community	1
Utilities	Solid Waste Collection & Disposal	Community	Well-Planned Community	1
Utilities	Recycling Collection & Disposal	BPA	Demand	4
Utilities	Recycling Collection & Disposal	BPA	Mandate	3
Utilities	Recycling Collection & Disposal	BPA	Population Served	4
Utilities	Recycling Collection & Disposal	BPA	Cost Recovery	0
Utilities	Recycling Collection & Disposal	BPA	Reliance	2
Utilities	Recycling Collection & Disposal	Community	Environmental Resiliency and Climate Change	4
Utilities	Recycling Collection & Disposal	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Recycling Collection & Disposal	Community	Thriving Recreation, Culture & Parks	0
Utilities	Recycling Collection & Disposal	Community	Responsive Economy	0
Utilities	Recycling Collection & Disposal	Community	Safe Community	1
Utilities	Recycling Collection & Disposal	Community	Welcoming Community	1
Utilities	Recycling Collection & Disposal	Community	Well-Planned Community	1
Utilities	Organics Collection & Disposal	BPA	Demand	4
Utilities	Organics Collection & Disposal	BPA	Mandate	2

Department	Program Name	Result/BPA Type	Result/BPA	Score
Utilities	Organics Collection & Disposal	BPA	Population Served	4
Utilities	Organics Collection & Disposal	BPA	Cost Recovery	0
Utilities	Organics Collection & Disposal	BPA	Reliance	2
Utilities	Organics Collection & Disposal	Community	Environmental Resiliency and Climate Change	4
Utilities	Organics Collection & Disposal	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Organics Collection & Disposal	Community	Thriving Recreation, Culture & Parks	0
Utilities	Organics Collection & Disposal	Community	Responsive Economy	0
Utilities	Organics Collection & Disposal	Community	Safe Community	1
Utilities	Organics Collection & Disposal	Community	Welcoming Community	1
Utilities	Organics Collection & Disposal	Community	Well-Planned Community	1
Utilities	Recycle Station Drop-Off & Disposal	BPA	Demand	4
Utilities	Recycle Station Drop-Off & Disposal	BPA	Mandate	1
Utilities	Recycle Station Drop-Off & Disposal	BPA	Population Served	2
Utilities	Recycle Station Drop-Off & Disposal	BPA	Cost Recovery	1
Utilities	Recycle Station Drop-Off & Disposal	BPA	Reliance	0
Utilities	Recycle Station Drop-Off & Disposal	Community	Environmental Resiliency and Climate Change	4
Utilities	Recycle Station Drop-Off & Disposal	Community	Well-Planned and Maintained Infrastructure	2
Utilities	Recycle Station Drop-Off & Disposal	Community	Thriving Recreation, Culture & Parks	0
Utilities	Recycle Station Drop-Off & Disposal	Community	Responsive Economy	0
Utilities	Recycle Station Drop-Off & Disposal	Community	Safe Community	1
Utilities	Recycle Station Drop-Off & Disposal	Community	Welcoming Community	1
Utilities	Recycle Station Drop-Off & Disposal	Community	Well-Planned Community	1
Utilities	Water Service Line Program	BPA	Demand	4
Utilities	Water Service Line Program	BPA	Mandate	3
Utilities	Water Service Line Program	BPA	Population Served	4
Utilities	Water Service Line Program	BPA	Cost Recovery	1
Utilities	Water Service Line Program	BPA	Reliance	2
Utilities	Water Service Line Program	Community	Environmental Resiliency and Climate Change	1
Utilities	Water Service Line Program	Community	Well-Planned and Maintained Infrastructure	4
Utilities	Water Service Line Program	Community	Thriving Recreation, Culture & Parks	0
Utilities	Water Service Line Program	Community	Responsive Economy	2
Utilities	Water Service Line Program	Community	Safe Community	3
Utilities	Water Service Line Program	Community	Welcoming Community	0
Utilities	Water Service Line Program	Community	Well-Planned Community	0
Fleet, Facilities a	n Capital Construction - Community	BPA	Demand	2
Fleet, Facilities a	n Capital Construction - Community	BPA	Mandate	2
Fleet, Facilities a	n Capital Construction - Community	BPA	Population Served	2
Fleet, Facilities a	n Capital Construction - Community	BPA	Cost Recovery	0
Fleet, Facilities a	n Capital Construction - Community	BPA	Reliance	2
Fleet, Facilities a	n Capital Construction - Community	Community	Environmental Resiliency and Climate Change	4
Fleet, Facilities a	n Capital Construction - Community	Community	Well-Planned and Maintained Infrastructure	4
Fleet, Facilities a	n Capital Construction - Community	Community	Thriving Recreation, Culture & Parks	2
Fleet, Facilities a	n Capital Construction - Community	Community	Responsive Economy	2
Fleet, Facilities a	n Capital Construction - Community	Community	Safe Community	1
Fleet, Facilities a	n Capital Construction - Community	Community	Welcoming Community	2
	n Capital Construction - Community	Community	Well-Planned Community	•

Department	Program Name	Result/BPA Type	Result/BPA	Score
Fiscal Services Interest an	d Investment Income	Fixed	Non-Prioritized	
Fleet, Facilities an Custodial	Services-Internal	BPA	Demand	2
Fleet, Facilities an Custodial	Services-Internal	BPA	Mandate	1
Fleet, Facilities an Custodial	Services-Internal	BPA	Population Served	4
Fleet, Facilities an Custodial	Services-Internal	BPA	Cost Recovery	1
Fleet, Facilities an Custodial	Services-Internal	BPA	Reliance	2
Fleet, Facilities an Custodial S	Services-Internal	Governance	Collaboration	2
Fleet, Facilities an Custodial	Services-Internal	Governance	Environmental Resiliency and Climate Change	0
Fleet, Facilities an Custodial	Services-Internal	Governance	Financial Stewardship	0
Fleet, Facilities an Custodial	Services-Internal	Governance	Operational Excellence	3
Fleet, Facilities an Custodial	Services-Internal	Governance	Resource Management	1
Fleet, Facilities an Custodial	Services-Internal	Governance	Service Excellence	3
Culture and Recre Indoor Ice	Arenas	BPA	Demand	2
Culture and Recre Indoor Ice	Arenas	BPA	Mandate	1
Culture and Recre Indoor Ice	Arenas	BPA	Population Served	2
Culture and Recre Indoor Ice	Arenas	BPA	Cost Recovery	3
Culture and Recre Indoor Ice	Arenas	BPA	Reliance	2
Culture and Recre Indoor Ice	Arenas	Community	Environmental Resiliency and Climate Change	0
Culture and Recre Indoor Ice	Arenas	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Indoor Ice		Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Indoor Ice	Arenas	Community	Responsive Economy	2
Culture and Recre Indoor Ice	Arenas	Community	Safe Community	0
Culture and Recre Indoor Ice	Arenas	Community	Welcoming Community	2
Culture and Recre Indoor Ice	Arenas	Community	Well-Planned Community	0
Culture and Recre Indoor Dry	Surface Arenas	BPA	Demand	2
Culture and Recre Indoor Dry	Surface Arenas	BPA	Mandate	1
Culture and Recre Indoor Dry		BPA	Population Served	2
Culture and Recre Indoor Dry	Surface Arenas	BPA	Cost Recovery	1
Culture and Recre Indoor Dry	Surface Arenas	BPA	Reliance	2
Culture and Recre Indoor Dry		Community	Environmental Resiliency and Climate Change	0
Culture and Recre Indoor Dry	Surface Arenas	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Indoor Dry	Surface Arenas	Community	Thriving Recreation, Culture & Parks	4
Culture and Recre Indoor Dry		Community	Responsive Economy	3
Culture and Recre Indoor Dry		Community	Safe Community	0
Culture and Recre Indoor Dry		Community	Welcoming Community	2
Culture and Recre Indoor Dry	Surface Arenas	Community	Well-Planned Community	0
Economic Develor Leases an	d Licenses - Non-Profit	BPA	Demand	2
Economic Develor Leases an		BPA	Mandate	2
Economic Develor Leases an		BPA	Population Served	2
Economic Develor Leases an		BPA	Cost Recovery	3
Economic Develor Leases an		BPA	Reliance	4
Economic Develor Leases an		Community	Environmental Resiliency and Climate Change	0
Economic Develor Leases an		Community	Well-Planned and Maintained Infrastructure	1
Economic Develor Leases an		Community	Thriving Recreation, Culture & Parks	3
Economic Develor Leases an		Community	Responsive Economy	0
Economic Develor Leases an	d Licenses - Non-Profit	Community	Safe Community	1

Department	Program Name	Result/BPA Type	Result/BPA	Score
Economic Develor Leases and Lic	censes - Non-Profit	Community	Welcoming Community	3
Economic Develor Leases and Lic	censes - Non-Profit	Community	Well-Planned Community	1
Economic Develor Leases and Lic	censes - For-Profit	BPA	Demand	2
Economic Develor Leases and Lic	censes - For-Profit	BPA	Mandate	2
Economic Develor Leases and Lic	censes - For-Profit	BPA	Population Served	0
Economic Develor Leases and Lic	censes - For-Profit	BPA	Cost Recovery	4
Economic Develor Leases and Lic	censes - For-Profit	BPA	Reliance	2
Economic Develor Leases and Lic	censes - For-Profit	Community	Environmental Resiliency and Climate Change	0
Economic Develor Leases and Lic	censes - For-Profit	Community	Well-Planned and Maintained Infrastructure	0
Economic Develor Leases and Lic	censes - For-Profit	Community	Thriving Recreation, Culture & Parks	1
Economic Develor Leases and Lic	censes - For-Profit	Community	Responsive Economy	1
Economic Develor Leases and Lic	censes - For-Profit	Community	Safe Community	0
Economic Develor Leases and Lic	censes - For-Profit	Community	Welcoming Community	1
Economic Develor Leases and Lic	censes - For-Profit	Community	Well-Planned Community	0
Culture and Recre Childminding S	Services	BPA	Demand	2
Culture and Recre Childminding S	Services	BPA	Mandate	1
Culture and Recre Childminding S	Services	BPA	Population Served	0
Culture and Recre Childminding S	Services	BPA	Cost Recovery	1
Culture and Recre Childminding S	Services	BPA	Reliance	0
Culture and Recre Childminding S	Services	Community	Environmental Resiliency and Climate Change	0
Culture and Recre Childminding S	Services	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Childminding S	Services	Community	Thriving Recreation, Culture & Parks	1
Culture and Recre Childminding S	Services	Community	Responsive Economy	0
Culture and Recre Childminding S	Services	Community	Safe Community	0
Culture and Recre Childminding S	Services	Community	Welcoming Community	1
Culture and Recre Childminding S	Services	Community	Well-Planned Community	0
Senior Leadership Asset Manager	ment	BPA	Demand	4
Senior Leadership Asset Manager	ment	BPA	Mandate	2
Senior Leadership Asset Manager	ment	BPA	Population Served	4
Senior Leadership Asset Manager	ment	BPA	Cost Recovery	0
Senior Leadership Asset Manager	ment	BPA	Reliance	2
Senior Leadership Asset Manager	ment	Governance	Collaboration	0
Senior Leadership Asset Manager	ment	Governance	Environmental Resiliency and Climate Change	1
Senior Leadership Asset Manager	ment	Governance	Financial Stewardship	3
Senior Leadership Asset Manager	ment	Governance	Operational Excellence	2
Senior Leadership Asset Manager	ment	Governance	Resource Management	4
Senior Leadership Asset Manager	ment	Governance	Service Excellence	1
Culture and Recre Truth and Reco	onciliation	BPA	Demand	4
Culture and Recre Truth and Reco	onciliation	BPA	Mandate	1
Culture and Recre Truth and Reco	onciliation	BPA	Population Served	4
Culture and Recre Truth and Reco	onciliation	BPA	Cost Recovery	0
Culture and Recre Truth and Reco	onciliation	BPA	Reliance	2
Culture and Recre Truth and Reco	onciliation	Community	Environmental Resiliency and Climate Change	1
Culture and Recre Truth and Reco	onciliation	Community	Well-Planned and Maintained Infrastructure	0
Culture and Recre Truth and Reco	onciliation	Community	Thriving Recreation, Culture & Parks	4
	onciliation	Community	Responsive Economy	

Department Program Name	Result/BPA Type	Result/BPA	Score
Culture and Recre Truth and Reconciliation	Community	Safe Community	0
Culture and Recre Truth and Reconciliation	Community	Welcoming Community	4
Culture and Recre Truth and Reconciliation	Community	Well-Planned Community	0
Protective Service: Commercial Vehicle Enforcement	BPA	Demand	4
Protective Service Commercial Vehicle Enforcement	BPA	Mandate	3
Protective Service: Commercial Vehicle Enforcement	BPA	Population Served	2
Protective Service Commercial Vehicle Enforcement	BPA	Cost Recovery	1
Protective Service Commercial Vehicle Enforcement	BPA	Reliance	2
Protective Service: Commercial Vehicle Enforcement	Community	Environmental Resiliency and Climate Change	1
Protective Service: Commercial Vehicle Enforcement	Community	Well-Planned and Maintained Infrastructure	1
Protective Service: Commercial Vehicle Enforcement	Community	Thriving Recreation, Culture & Parks	0
Protective Service Commercial Vehicle Enforcement	Community	Responsive Economy	0
Protective Service: Commercial Vehicle Enforcement	Community	Safe Community	3
Protective Service Commercial Vehicle Enforcement	Community	Welcoming Community	1
Protective Service Commercial Vehicle Enforcement	Community	Well-Planned Community	0