



2023 - 26

PUBLIC WORKS

Department Business Plan

Department Overview

The services provided by Public Works touch each citizen daily by providing safe commutes, maintained public spaces, and flowing stormwater. Public Works is responsible for the policies, standards and programs that ensure the City's valuable infrastructure assets — our roads, bridges, the cemetery, public transit, storm water and parks — are optimally and sustainably maintained to promote a safe, reliable and beautiful community.



CITY OF
FORT SASKATCHEWAN

Last Updated: May 1, 2025



DEPARTMENT GOALS AND INITIATIVES

Focus Area: Parks Services							
#	Department Initiative	Strategic Plan Goal Alignment	Funded	Upcoming	3-Year Forecast		
			2023 - 2026 Strategic Plan		Future Strategic Plan		
			2025	2026	2027	2028	2029
Urban Forest Protection and Enhancement Plan							
1.1	Update the Parkland Bylaw	5					
1.2	Develop and monitor inspection process for top soil	5					
1.3	Educational materials for public	5					
1.4	Subsidized tree program for residents	5					
1.5	Reassess canopy cover	5					
1.6	2025 - 2026 Tree Planting Program	4					
Cemetery							
1.7	Incorporate Flood Risk Study in long-term cemetery planning	2					
1.8	Cemetery Expansion Ph. 1 Design and Construction	2					
1.9	Adjust fees and the Reserve Policy to achieve cost recovery	5					
Playgrounds							
1.10	Review playground equipment replacement plan	2					
1.11	Increase playground equipment reserve contribution	2					
1.12	Replace playground equipment (Pryce Alderson, Rudolph, and Allard)	2					
1.13	Playground external audit	2					
Natural Spaces							
1.14	Monitor and adjust the naturalization program	4*					
1.15	Improve trail signage of single-use trails	4					
1.16	Inherit maintenance of the Fort Sask Prairies	4					
1.17	Inherit maintenance of the industrial buffer	4					
Greenspaces							
1.18	Support the grand opening of Heritage Trails Park	3					
1.19	Review Administration's recommendation for the timing of Heritage Trails Park - Phase 2	3					
1.20	Parks rehabilitation program increase	2					
1.21	Add sportfield inventory and condition assessments to PSD Citywide	2					
1.22	Support the creation of a Culture, Recreation and Parks Master Plan	3*					
1.23	Restock furnishing inventory	2					
1.24	Assign official names to unnamed parks in Southfort and Westpark						
1.25	Host 2026 Summer Games Mountain Bike races at West Rivers Edge	3					



Parks Growth Plan							
1.26	Additional resources for playground inspections and maintenance	2					
1.27	Additional resources for outdoor ice surfaces maintenance	2					
1.28	Additional resources for tree maintenance	2					
1.30	Additional resources for litter and garbage control	2					
1.31	Additional resources for turf maintenance	2					
1.32	Reclassify existing positions from Temporary to Permanent	5					
1.32	Increase supervisor capacity by creating Team Lead positions	5					
1.33	Midpoint of Growth Plan Review	2					

Focus Area: Roads							
#	Department Initiative	Strategic Plan Goal Alignment	Funded	Upcoming	3-Year Forecast		
			2023 - 2026 Strategic Plan		Future Strategic Plan		
			2025	2026	2027	2028	2029
Storm							
2.1	Create a rehabilitation schedule, program, and reserve for storm ponds	2*					
2.2	Implement an education campaign and engineering controls to protect the storm ponds	2					
2.3	Complete storm water quality and sludge testing	2					
2.4	Modify dogpark design to address damages caused to the storm pond through users' behaviour	2					
Roads							
2.5	Roads Growth Plan: non-staffing operational adjustments	1					
	Staffing adjustment						
	Capital						
2.6	Draft Roads Growth Plan for 2029 - 2033	1					
2.7	Review allocations between Roads and Utilities						
2.8	Strachan's Landing relocation to Lion's Fishing Pond plus four new fishing docks						
2.9	Snow Clearing and Ice Clearing Policy update	5					



Focus Area: Transit							
#	Department Initiative	Strategic Plan Goal Alignment	Funded	Upcoming	3-Year Forecast		
			2023 - 2026 Strategic Plan		Future Strategic Plan		
			2025	2026	2027	2028	2029
General							
3.1	Canada Public Transit Fund grant application	5					
Local Transit Service							
3.2	Service delivery model evaluation	5					
3.3	Redesign fixed route network	5					
3.4	Implement new service in developing neighbourhoods	1					
3.5	Bus stops improvement project, conditional to grant funding	3					
3.6	Enter new local transit contract	5					
3.7	Increase service hours for local service by adding evening trips	3					
Commuter Transit Service							
3.8	Increase service hours for commuter	3					
Transit Fleet							
3.9	Increase Transit fleet lifecycle reserve contribution	3					
3.10	Determine preferred fuel type for next buses	4*					
3.11	Transit fleet replacement	3					

Legend:

	Operational Initiative
	One-time Operating Initiative
	Capital Initiative

Strategic Plan Goals:

- 1 - Well-Planned Community and Resilient Economy
- 2 - Strategically Managed Infrastructure
- 3 - Welcoming, Compassionate and Active Community
- 4 - Environmental Stewardship
- 5 - Operational Excellence and Continuous Improvement

*Asterisk denotes a department initiative that is directly linked to a strategic initiative within the 2023 – 2026 Strategic Plan.

